

Hedge fund  
suffer rever

# FINANCIAL TIMES

## French diplomacy

Chirac tears up  
the rulebook

Lionel Barber, Page 10

World Business Newspaper <http://www.ft.com>

## US presidency

Fast track fiasco  
sidelines Clinton

Page 11

## Germany and Euro

Tietmeyer pleads  
guilty to realism

Page 2

## Belgium

Prosperous  
but uneasy

Survey, separate section

## WORLD NEWS

### Russian oil group to seek partners for privatisation

The management of Rosneft, the last big Russian oil company still to be privatised, plans to team up with foreign partners to bid for the group when it goes on sale this year. Chairman Alexander Putin said the consortium would include at least two western oil companies and two western financial investors. Page 12

Affirmative action for women  
Affirmative action to appoint women to public-sector jobs where they are under-represented was backed by the European Court of Justice, provided it does not involve rigid quotas. Page 12

European Central Bank  
The chances of Wim Duisenberg becoming first head of the European Central Bank receded further when Italian prime minister Romano Prodi threw his weight behind plans to block the Dutch candidate. Page 2

Moscow tax changes  
Russian PM Victor Chernomyrdin said a new tax code, critical for the country's attempt to put its public finances in order, must be adopted early in 1998. Page 2; Editorial Comment, Page 11

Iraq spurns UN appeal  
Iraq refused to reverse its order to expel US arms inspectors after fresh appeals from the UN Security Council. Page 4

Egypt to boycott conference  
Egypt delivered a blow to US Middle East policy when it announced it would boycott a Washington-backed economic conference to which Israel was invited. Page 12

Brazil estimates cut  
Economists cut their 1998 estimates for economic growth in Brazil following Monday's announcement of a \$320bn (US\$18.2bn) package of budget cuts and tax rises. Page 6; Editorial Comment, Page 11

Internet copyright watchdog  
Record companies will finance the creation of a London-based detection unit to scour the internet for copyright abuse. Page 4

EU competitiveness pledge  
UK chief industry minister Margaret Beckett pledged that the British government would use its presidency of the EU next year to launch a continent-wide campaign to improve industrial competitiveness. Page 7

World Bank warns Vietnam  
Vietnam risks slipping into economic decline and sparking "severe macroeconomic instability" if it does not rapidly reform the debt-ridden state sector, clean up banks and promote export-driven growth, the World Bank said in a report issued ahead of a meeting of donors in Tokyo next month.

European labour mobility  
A package of measures designed to improve the mobility of workers inside the EU is expected to be adopted by the European Commission today. Page 2

Balkan link reopens  
Croatia and Yugoslavia moved closer to normalising relations when they reopened rail links broken by the onset of war in 1991. Page 3

Mahathir oil pipe pledge  
Malaysian PM Mahathir Mohamad is to push ahead with a \$150bn (\$8bn) scheme to build a pipeline, highway and rail link from North West Malaysia to South Eastern Thailand. Page 5

Korean currency slide  
Economists are counting the cost as the South Korean currency, the won, accelerates its slide against the US dollar. Page 3; Currencies, Page 23

## Markets

STOCK MARKET INDICES		GOLD	
New York Comex		New	\$300.0
Dow Jones Ind Av	7,582.55	(+29.02)	(+10.3)
NASDAQ Composite	1,592.75	(+0.03)	
Standard and Poor 500			
S&P 500	1,040.45		
DAX	3,721.00	(-21.45)	
FSE 100	4,787.37	(-13.1)	
Nikkei	15,867.23	(+170.03)	
USD/LIBERTIME RATES			
Dollars/Euro	1.64%		
3-month Tres Bnc Yld	5.30%		
Long Bond	9.00%		
Yield	8.14%		
OTHER RATES			
USD 3-month Interbank	7.75	London	(1.60%)
USD 10 yr Bond	10.82%	London	(1.71%)
Euro 10 yr Gvt	6.50%	London	(1.36%)
Germany 10 yr Bond	10.76%	London	(1.02%)
Japan 10 yr JGB	10.19%	London	(1.03%)
NORTH SEA OIL (Argus)			
Gross Domestic	\$19.20	London	(10.04%)

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## BUSINESS NEWS

### ING launches \$5.5bn bid for BBL in record European offer

ING, Dutch banking and insurance group, has launched a \$5.5bn offer for Belgium's third-largest bank, Banque Bruxelles Lambert, the biggest cross-border bid in the European banking sector. The offer ended weeks of speculation over BBL's future, but the leading shareholders will make no decision until next Monday. Page 13; Survey on Belgian Separation section

The European Commission is poised to allow P&O and Stena Line, the two leading ferry companies competing with the Channel tunnel, to merge their operations, but with a review after three years. Page 13

Siemens, the German carmaker, said it would terminate a contract to supply engines for a new range of Rolls-Royce cars if UK engineering group Marlowe made a successive bid for Vickers, which owns RR. Page 13

Trustco, Swedish investment company at the centre of cash misappropriation allegations, said it had traced SKr185m (\$15m) of a missing SKr620m to a London bank. Page 16

Samsung Heavy Industries of South Korea is closing its only European hydraulic excavator manufacturing plant less than three years since it announced the \$1bn (\$17m) project in northern England. Page 8

Telecom Italia's two top executives, Guido Rossi and Tommaso Tommasi di Vignano, have fallen out over corporate governance two weeks after a L26,000bn (\$15.5bn) privatisation. Page 16; Lex, Page 12

Virgin Atlantic founder Richard Branson is expected to tell EU competition officials and member states that sales techniques used by British Airways are anti-competitive, exclusionary and illegal under EU law. Page 4

General Motors said it expected to take a restructuring charge of \$2bn after tax, in the latest move to turn around its North American and European operations. Page 14

Norwegian savings bank Sparebanken NOR's Nkr6.16bn (\$741m) friendly takeover of the smaller Fokus Bank is in doubt after it failed to win approval from a minority shareholder. Page 16

Wal-Mart Stores, largest US retailer, reported a 15.8 per cent increase in after-tax profits to \$792m in the three months to the end of October, helped by better margins and improving international operations. Page 14

Kodak plans to cut 10,000 jobs - ten per cent of its workers - in a bid to buttress its business against inroads by its Japanese arch-rival Fuji. Page 13

Microsoft has rebutted the latest antitrust charges brought against it, saying the US Justice Department is "interfering" in the design of its products. Page 6

Astra International, Indonesian carmaker, reported a 4 per cent drop in net profits as the currency crisis hit sales. Page 17

The global semiconductor sector is gearing up for a rise in capital spending over the next few years, said industry association Semiconductor Equipment & Materials International. Page 4

Philippine Long Distance Telephone Company shares surged after permission to raise tariffs to compensate for falling international accounting rates. Page 17; World stocks, Page 31

Analysts said the modified car performed "marvelously", even in extreme situations. Jürgen Schrempp, Daimler-Benz chief executive, said: "That

By Peter Norman in Bonn

Theo Waigel, Germany's finance minister, yesterday took emergency action to ensure that Germany will meet the public deficit criterion for entry into European economic and monetary union this year, by deferring DM6bn (\$5.5bn) of federal payments to reduce old east German debts. Separate section

Shortly after a special finance ministry commission reported that total tax revenues in 1997 would be DM75.8bn lower than expected and DM22.4bn less than foreseen in 1998, Mr Waigel said the federal government's net borrowing would not exceed the DM71.2bn already planned for this year.

Borrowing next year, at about DM57bn, would fall below the DM57.8bn target announced in July and be less than the planned level of federal investments required by Germany's constitution.

The special tax commission forecast that overall revenues of the federal, state and local authorities and the European Union in Germany would fall this year to DM79.1bn from DM80.0bn in 1996, in spite of nominal economic growth of 3.2 per cent. Tax revenues are predicted to rise by only 2.4 per cent to DM81.2bn in

DM6bn from the transfer of part of its Deutsche Telekom shares to the state-owned Kreditanstalt für Wiederaufbau. Proceeds from the Telekom placements will now total DM2bn this year and DM2.5bn in 1998. Bonn will also obtain some extra funding from hitherto unannounced asset sales, including the disposal of its stake in Hamburg airport.

Mr Waigel said Germany would comply with the public deficit criterion - contained in the Maastricht treaty on monetary union - of 3 per cent of gross domestic product this year and next. He said the government was facing additional burdens of about DM1.4bn in 1998 because of high long-term unemployment. But, in addition to the Telekom billions, it expected relief from a quickening of economic growth in 1998 and a reversal of rising unemployment.

The special tax commission forecast that overall revenues of the federal, state and local authorities and the European Union in Germany would fall this year to DM79.1bn from DM80.0bn in 1996, in spite of nominal economic growth of 3.2 per cent. Tax revenues are predicted to rise by only 2.4 per cent to DM81.2bn in

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Tietmeyer confident, Page 2  
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Deficit target prompts Waigel to defer DM6bn in federal payments

## Bonn acts to ensure Emu entry



Theo Waigel yesterday. Germany expected to benefit from a quickening of economic growth in 1998 AP

## Daimler-Benz puts brakes on A-Class for modifications

By Graham Bowley in Frankfurt

Daimler-Benz, the German industrial group, yesterday temporarily halted delivery of its controversial Mercedes-Benz A-Class car model to give it a new chassis system in a fresh attempt to calm lingering concerns about the vehicle's safety.

Daimler said delays would be stopped until February. It will install new stabilisers on front and rear axles, lower the car body and fit wider tyres. Daimler said the improvements and production delays would cost DM100m (\$83.4m) this year and DM200m in 1998 - twice the original estimates.

Daimler faced embarrassment last month when the stability of the A-Class - the company's first move into the smaller, economic car market - came under scrutiny just weeks after it went on sale. The car rolled over during the so-called "Moose test" driving manoeuvre which simulates swerving to avoid moose on Swedish roads.

Daimler responded to the adverse publicity by calling in vehicles to change their tyres and fit electronic stabilisers as standard.

But speculation about the car's safety refused to die down and Daimler said yesterday that intensive testing since had shown that the chassis changes were necessary to overcome the problem. It said the modified car performed "marvelously", even in extreme situations.

Jürgen Schrempp, Daimler-Benz chief executive, said: "That

the A-Class has shown a weakness in extreme test situations is something nobody regrets more than we do.

"Our engineers have devoted all their energy, day and night, to the search for the optimal solution and we have found it."

Analysts said they reserved judgment. "Their willingness to stand up and take this extraordinary action means that the betting must be that this puts it back on the right track," said John Lawson at Salomon Brothers in London.

However, some observers warned that Daimler was underestimating the marketing costs needed to rebuild consumer confidence as well as the damage to the Mercedes brand.

Daimler had planned to deliver 18,000 A-Class vehicles this year. It had expected to build about 180,000 in 1998, but said this figure had been reduced to about 160,000.

In spite of the extra costs, Daimler said it would not change its forecast for a group operating profit of about DM3.7bn this year. It also stuck by its forecast for group turnover of up to DM120bn this year.

Daimler said 2,600 customers who had received their A-Class vehicles in Europe could have them converted at special service centres which were being set up.

Daimler said there had been about 3,000 cancellations since problems with the A-Class were made public but this had been outweighed by new orders.

World stocks, Page 34

## COMMENT & ANALYSIS

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## EMERGING MARKETS

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## MARKETS

• Thailand's honeymoon ruined  
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## World watchdog probe into accounting mergers

By Jim Kelly,  
Accountancy Correspondent

World stock market regulators are to scrutinise the two mergers planned by global accounting firms amid worries that they could undermine auditors' independence and damage shareholder protection.

In a statement after its annual conference, Iosco, the club of the world's leading securities regulators, said it would "explore the impact" of the mergers proposed between Price Waterhouse and Coopers & Lybrand, and between Ernst & Young and KPMG.

## NEWS: EUROPE

Measures likely to be adopted today aim to help jobless look further afield for employment

## Brussels to improve worker mobility

By Emma Tucker in Brussels

A package of measures designed to improve the mobility of workers inside the European Union is expected to be adopted by the Commission today. At present, only a tiny number of EU citizens make use of their right to work in other member states.

The provisions, which aim to encourage workers – especially the unemployed – to look further afield for jobs, also tackle problems encountered by third-country nationals when they move from one country to another.

Twenty years since the main EU

rules on free movement of workers were adopted, only 5m Europeans of a total population of 370m reside in another member state. Less than 2 per cent of the EU's working-age population consists of people from one member state working in another.

Language barriers aside, research has shown that complicated regulations in member states, and the inability of workers to take supplementary pension rights across borders, for example, have hindered mobility.

"Even today, many European citizens find their attempts to work in another member state frustrated

by legal, administrative and practical obstacles," said Padraig Flynn, commissioner responsible for employment and social security.

One of the measures likely to be agreed today aims to improve conditions for the 13m non-EU citizens legally residing and working in the EU. Brussels wants to amend a law so they would in future be allowed to take social security rights and benefits accumulated in one member state with them when they move to another.

At present, the right is only extended to EU citizens. Germans working in Belgium do not lose their entitlement to German social

security provision if they pay national insurance in Belgium. But an American moving to Italy from the UK loses his or her accumulated benefits.

"It is no longer justifiable that a worker who contributes to and is covered by national social security arrangements should be completely excluded from the protection offered by the EU co-ordination system, simply because he or she is not an EU national," said Mr Flynn.

The proposal is unlikely to make it onto the statute books soon. It has to be agreed unanimously by member states, many of which are

hostile because the plans would entail a further drain on resources. Other points in the action plan include measures to:

- Improve existing legislation by better co-ordination of tax and social security regimes, and by making it easier for workers to carry supplementary pensions with them when they cross borders;
- Make the European labour market more transparent by establishing an EU-wide job-seeking system with information on vacancies and training opportunities across the member states;
- Make people more aware of their rights to free movement.

## Duisenberg's central bank prospects recede

By James Blitz in Rome and Gordon Gammie in Amsterdam

The chances of Wim Duisenberg becoming first head of the European Central Bank receded further yesterday when Romano Prodi, the Italian prime minister, threw his weight behind plans to block the Dutch candidate.

Even before publication of Mr Prodi's claim that Mr Duisenberg had been unacceptably "contemptuous" of

Italy's ability to enter the planned single currency, the Dutch government appeared to soften its insistence that its former central bank governor should have the job.

Hans van Mierlo, foreign minister, said on Monday night after meeting European Union counterparts in Brussels that "compromises are not to be shunned" as long as they were rational.

This followed a surprise move by France last week to put up Jean-Claude Trichet, its central bank chief, as a

candidate for the job.

A Hague foreign ministry official acknowledged yesterday that Mr Prodi's comments meant that the Dutch could no longer claim that only France was standing in the way of Mr Duisenberg.

"I think it's a very good thing that Duisenberg is being blocked," Mr Prodi told the Italian daily *Il Messaggero*. He implied that Hans Tietmeyer, the current Bundesbank president, would be a better choice.

"There was a point at

which central bankers were expressing severe criticism of Italy," Tietmeyer gave

severe judgments which expressed his preoccupations but they were well-grounded.

Duisenberg preferred judgments that were simply contemptuous."

The substance of any potentially acceptable compromise remained unspecified yesterday. Mr Tietmeyer has said he does not want the ECB job. The Hague official said there was "absolutely no question" of split-

ting the term to give Mr Duisenberg and another candidate three years.

Mr Duisenberg moved to Frankfurt this summer as head of the European Monetary Institute, the forerunner of the ECB. The Netherlands had fully expected him to accede unopposed to the new post next May but is pursuing the issue cautiously,

avoiding any overt threat to use its veto to block Mr Trichet.

"The more calmly and qui-

etly we respond, the better," said Mr van Mierlo. "This is not only about the Netherlands again needing to land a post. It also concerns the position in respect of monetary policy."

The decision by Mr Tietmeyer to rule himself out for the ECB presidency will come as a blow to Mr Prodi. He had believed that a stand-off between France and Germany could have been resolved by allowing the Bundesbank chief to take the post for three years.

The lack of buyers was attributed to persisting high drachma rates in the money market. The Socialist government is scheduled to present its budget today, in the wake of recent pressure on the currency.

Lucas Papademos, the governor of the Bank of Greece,

yesterday met representatives of the main banks to discuss ways to bolster liquidity in the money market and demand for bonds according to reports.

However, the one-month Athipor, Greece's benchmark interbank rate, eased to 39.02 per cent from Monday's 44.92 per cent on a recalculated basis.

Reuters, Athens

### ■ RUSSIAN POLITICS

#### Vladivostok mayor quits

The mayor of Vladivostok said yesterday he had resigned after years of acrimonious battles with the regional governor, Victor Cherepkov, a former naval officer, said he was stepping down because his long rows with Yevgeny Nazdratenko, the governor of Primorsky Krai, had utterly undermined his authority as city council leader.

He appeared later on television, saying he planned to review more about local politics in the region, which is close to China and North Korea and serves as home to Russia's Pacific Fleet.

The fleet has been badly hit by cuts in defence spending and the post-Soviet economic crisis in general. Igor Klimenkov, its former commander, went on trial yesterday on charges including abuse of office and forgery.

Mr Cherepkov and Mr Nazdratenko have exchanged accusations of graft and mismanagement. In March 1994, riot police stormed city hall to arrest Mr Cherepkov on corruption charges, though he was later reinstated.

The governor, originally appointed by President Boris Yeltsin, has since fallen out with the Kremlin over the return to China of disputed frontier territory close to Vladivostok and over his handling of an energy crisis in Primorsky Krai.

Reuters, Vladivostok

### ■ CYPRUS

#### Holbrooke ends talks

Richard Holbrooke, the US envoy for Cyprus, yesterday left the island without announcing any breakthrough on the long-running dispute between Greek and Turk Cypriots. He had spent four hours discussing the island's problems with Glafcos Clerides, the Greek Cypriot president, and Rauf Denktash, the Turkish Cypriot leader.

Mr Holbrooke then headed for Ankara for further talks with Mesut Yilmaz, the Turkish prime minister.

Referring to tensions between Greece and Turkey, Mr Holbrooke said differences between the two Nato allies could not be dealt with unless Cyprus was tackled first. He said holding the meeting was a "positive fact" by itself but noted that "the legacy of distrust" prevented fruitful talks about the future.

Mr Holbrooke conceded that the two communities on the island held incompatible positions on two or three key issues, such as sovereignty, and the return of refugees.

He did not appear to have made any headway on the question of Cyprus-EU accession talks, which are due to begin next spring. Turkey has threatened to annex the northern part of the island if the EU proceeds with accession with the Greek Cypriot part of the island.

Andreas Hadjipapas, Nicosia

### ■ TURKISH ISLAMISTS

#### Erbakan wins time

Turkey's constitutional court yesterday gave Necmettin Erbakan, leader of the Islamist Welfare party, another week to prepare his defence in the country's most high-profile trial.

Mr Erbakan is fighting against a state prosecutor's demand that the party be closed for agitating against the principle of secularism in the constitution.

On entering court Mr Erbakan asked for 20 days to rebut the prosecution's claims that he had called for a jihad or "holy struggle" against the state and had urged party members to contribute money to an Islamist television channel.

However, the court rejected Mr Erbakan's demands and set a hearing for next Tuesday. Welfare is Turkey's largest political party with 150 of the 550 seats in parliament.

John Barham, Ankara

### ■ ROMANIAN ECONOMY

#### Rising price warning

Romanian monthly inflation in October reached 6.5 per cent, almost twice the September figure. Analysts in Bucharest say that the rising prices may push the government to implement another round of highly unpopular austerity measures.

The inflation figures are the result of events in the summer, when in the face of widespread workers' protests the government agreed to index wages and give generous compensation packages to unemployed miners.

Recent increases in energy prices mean that November inflation is considered unlikely to be significantly lower than the October level.

The news will strengthen the hand of President Emil Constantinescu, who is pressing for a cabinet reshuffle in order to speed up reforms.

Anatol Lieven, Budapest

### ■ MARITIME DEAL

#### Fishing dispute settled

Norway, Greenland and Iceland yesterday settled a long-running dispute over maritime boundaries in an area of the North Atlantic.

The Norwegian foreign ministry said the three nations signed a deal fixing territorial waters in a 1,934 sq km patch of Arctic waters rich in fish.

The zone was excluded from a deal ordered by the International Court of Justice in the Hague in 1993 to end a 13-year dispute between Norway and Denmark over a neighbouring 64,000 sq km.

Norway, Greenland and Iceland held talks this autumn to work out a final deal in the area, which lies between the Arctic Norwegian island of Jan Mayen, Greenland and Iceland.

Reuters, Oslo

### ■ EU AND TURKEY

#### Ankara to attend conference

Turkey gave a grudging welcome yesterday to Monday's decision by European Union foreign ministers to include it in a proposed European Conference bringing together all the EU's prospective applicants.

Foreign ministers agreed in principle that Turkey would participate in the conference after Germany withdrew its objections. Bonn is anxious not to give Ankara any indication that EU consideration of its longstanding membership application is now imminent.

The European Commission has twice rejected Turkish applications, citing its size, poverty, economic and political instability as well as human rights violations.

John Barham, Ankara

Croatia,  
reopens  
link across

State

Financial Times

Financial Times

Financial Times

Financial Times

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## NEWS: EUROPE

# Croatia, Yugoslavia reopen strategic rail link across war line

By Guy Dinmore in Belgrade

Croatia and Yugoslavia yesterday moved a step closer to normalising relations when they reopened rail links broken by the onset of war in 1991.

The first train to cross the border, which is still littered with landmines, left Vinkovci in eastern Croatia and travelled 40 km to Sid, just inside the republic of Serbia.

The line, part of the Zagreb-Belgrade railway, was formerly the busiest route linking southeast Europe to the Balkans. Direct links between the two capitals are scheduled to resume next year. Meanwhile, passengers and freight have to change trains twice at the border towns.

Air links between Croatia and Yugoslavia are still closed and there is little road traffic.

Officials estimate Croatia

would earn \$30m a year if transport links to Yugoslavia were fully resumed. But while Zagreb has its sights fixed firmly westwards towards economic integration with Europe, landlocked Serbia has more to gain from access to ports and oil and gas pipelines on Croatia's Adriatic coast.

Progress has been slow on implementing an agreement to normalise relations signed in August last year. Major sticking points are Croatia's demands for war reparations, missing persons and a dispute over control of the Prevlaka peninsula on the border of Croatia and Montenegro, the only republic to have remained in Yugoslavia with Serbia.

Tensions are rising between Roman Catholic Croats and Orthodox Serbs in the Croatian region of Eastern Slavonia in protest against the introduction of Croatian textbooks.

This week Serbs took their children out of schools in Eastern Slavonia in protest against the introduction of Croatian textbooks.

## State TV row jams Italy's political airwaves

The political conflicts inside Rai, Italy's state broadcasting system, have traditionally outperformed the most popular soap operas on the country's television. But in the last few days, the psychodrama has reached a new climax, all because of one little word.

During Italy's political convulsions last month, Maurizio Mannoni, a presenter on TG3, the news programme on Rai's third channel, called the crisis "absurd".

In the resulting outcry, MPs across the political spectrum have slammed Rai for its alleged pro-government bias, and the management of the network has once again become one of the country's most burning issues. But the pressures are also building for a thorough modernisation which would leave behind Rai's traditional role, in which even chauffeurs and doormen are appointed through political patronage.

In response to Mr Mannoni's

verbal slip, Rai was censured last week for political bias by the parliamentary commission in charge of the state broadcasting sector.

The censure provoked a new split in the government's fragile parliamentary majority, with the Greens and the Reconstructed Communist party, which precipitated the political crisis over welfare reform in the first place, voting to condemn the state networks.

The two parties, which both support the governing majority, complained that Rai's news coverage was partisan and echoed the views of the PDS, the former Communist party which is now the largest party in the governing coalition.

The right-wing opposition, led by Silvio Berlusconi - who also controls the three main private television channels - also voted in favour of the censure motion.

The right has since called for the resignation of Enzo Siciliano, the Rai chairman, who is close to

the PDS. But, backed by his political patrons, Mr Siciliano has seen no reason to step down. Massimo D'Alema, the PDS leader, described the censure as an attack on the freedom of the press and renewed a call for a radical reform of the state broadcasting system.

Mr D'Alema also called for

Rai's chief executive to be an

independent figure with significant powers, which might seem a conciliatory step. But the opposition parties and the smaller parties within the government fear that such an appointee would inevitably be in thrall to the PDS.

There have been plenty of rows in the past over the political



Mary McAleese (centre) after being sworn in as president of the Irish Republic yesterday. On her left is her predecessor, Mary Robinson, now UN commissioner for human rights, and on the left of the group is Bertie Ahern, the Irish prime minister.

The ceremony in Dublin Castle was watched by British and Irish government ministers, the leader of Sinn Féin, diplomats, church leaders and 500 children from schools on both sides of the border.

Mrs McAleese, who was born in Belfast, invited the children as a sign of her intent to build bridges with Northern Ireland during her term in office.

Gerry Adams, Sinn Féin leader, now firmly part of the Northern Ireland political scene, was invited with heads of other parties from Northern Ireland.

## Czech securities watchdog approved

By Robert Anderson  
in Prague

The Czech lower chamber of parliament yesterday finally approved creation of a securities exchange commission, in reaction to a series of investment fund frauds that have tarnished the stock market's image.

Together with plans to compel banks and investment funds to cut their shareholdings in industry, the measure could reverse \$1.5bn of net outflows of foreign portfolio investment from the Czech market for the first half of this year.

The centre-right government accepted the need for an independent watchdog in April after fraud at two investment funds, which revealed a lax system of Ministry of Finance supervision and only sluggish enforcement through commercial courts.

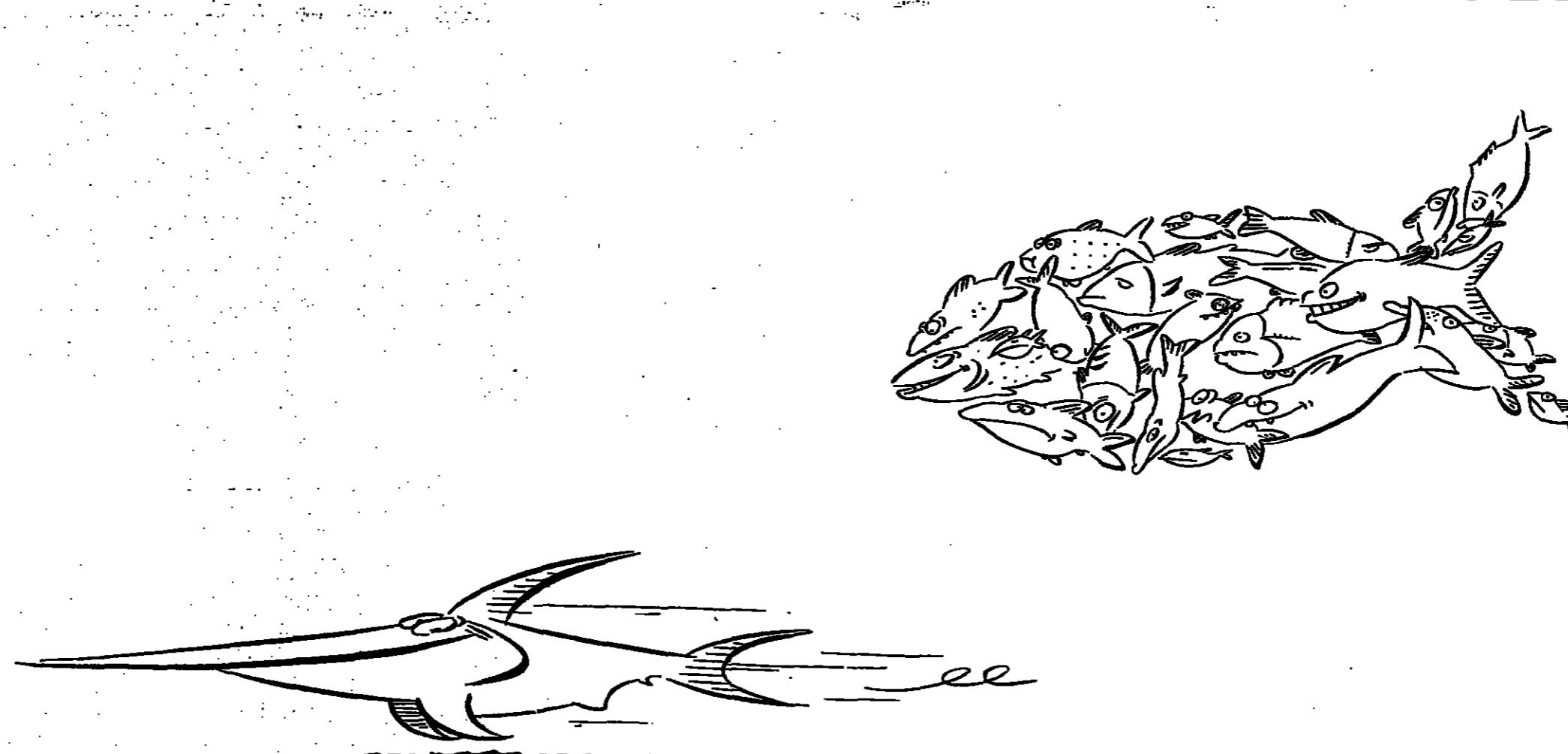
The independent watchdog, whose members will be appointed by the president and nominated by the finance minister, will have the power to revoke licences, halt transactions and fine participants up to Kč100m (\$3m).

However, the proposal has been held up and scaled down in parliament. The commission, which is expected to start work in February, will not be able to issue its own regulations but will have to go through the Ministry of Finance. It will also be financed from the state budget rather than by market participants.

Mr Tomas Jezek, head of the stock exchange, said the commission was less flexible than he had hoped. "I am not happy but it can still work."

Martin Nejedly of the brokers Wood & Co said: "This will certainly help in improving the image of the market but it will take time for investors to change their sentiment. They will want to see how it will work in practice."

Paul Betts



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MORE THAN A CONNECTION

## NEWS: INTERNATIONAL

# S African business faces apartheid past

By Roger Matthews  
in Johannesburg

Archbishop Desmond Tutu yesterday urged South Africa's white business community to take some responsibility for the apartheid system and consider offering financial help to those who had suffered most.

Archbishop Tutu, who heads the Truth and Reconciliation Commission, which is investigating gross human rights abuses committed under apartheid, strongly criticised three multinational oil companies - Shell, BP and Mobil.

Their failure to contribute to the work of the commission was a "glaring and blatant omission" from organisations which appeared to have given the most obvious support to the apartheid system, he said at the beginning of a three-day hearing into the role of business.

"We are aware that some people in the business sector protested, but very many appeared to have positively co-operated with the apartheid system," said the archbishop. "We are not here to pillory or ridicule anyone, but to hear your story. It would be wonderful to hear

someone saying 'we were responsible for this, or that'.

"It would also have a dramatic effect if representatives of the business giants would say they wished to donate, say, R10m (\$2.07m) to the President's fund, which seeks to aid the victims. It would go a long way to showing you want to be part of the healing process," he told businessmen.

So far, the archbishop and his fellow commissioners have been disappointed by the response of the private sector, but there were apologies from one public corporation yesterday.

Eskom, the state-owned power supplier, admitted it had been discriminatory and had done nothing to improve the plight of blacks. "Eskom wishes to apologise to all South Africans, that it did not take active steps to facilitate the demise of apartheid and racial discrimination," the company said in evidence.

This was the response sought by one witness, Sammie Terreblanche, an Afrikaner and professor of economics at Stellenbosch university. He sought to show that white political dominance and "racial capi-

talism" were two sides of the same coin. Between 1910 and 1994, white politicians and white business people were hand in glove with each other to protect their mutual interests, he said.

"On the one hand it aimed to maintain the structures of white power, privilege and wealth, and on the other hand the structures of black deprivation, discrimination, exploitation and poverty."

Professor Terreblanche claimed several corporations "grew spectacularly rich due to lucrative favours and inside information received from the government of the

National Party." He proposed that a wealth tax be levied for the next 20 years on those with assets worth more than R2m.

Gerhard Niekerk, managing director of Old Mutual, South Africa's biggest life assured, said the one thing his organisation might be criticised for was not seeking a mandate from its members.

"But no policyholders ever suggested we should take a stand against the apartheid system," he said. As for Old Mutual's investments in arms manufacturing companies, "this did not mean we ran them".

## Chip industry gears up to spend

By Paul Taylor

The world's semiconductor industry is gearing up for a substantial increase in capital spending over the next few years, figures released yesterday by Semiconductor Equipment & Materials International (Seml), the industry association, show.

Elizabeth Schumann, Seml's senior market analyst, told an industry audience in Munich yesterday that annual capital equipment spending would grow from about \$25bn this year to about \$45bn in the year 2000.

The strongest growth - 22 per cent - is expected between 1998 and 2000 as new manufacturing processes come on stream. Ms Schumann's forecasts, based on a survey of 90 Seml members, reflected the transition over the next few years to larger 300mm silicon wafers and 0.18 micron chip designs.

Both steps will increase chip makers' output, but will involve hefty investment in new plant and equipment, including wafer processing machinery.

"We expect the 300mm fabs [semiconductor manufacturing facilities] to go in at the same time as the move from 0.25 micron to 0.18 micron designs," she said.

The industry expects to be boosted by a recovery in semiconductor sales with double digit growth rates each year, beginning with an 11 per cent gain in 1998 and reaching \$225bn in 2000.

Ms Schumann acknowledged "mixed signals" about semiconductor making capacity, with some evidence of increasing capacity utilisation offset by continuing weakness in memory chip prices.

Despite this, she said 43 new fabs, with a capacity of nearly 800,000 8-inch wafers a month, would be added next year.

## Baghdad spurns UN arms appeal

By Laura Silber and Michael Littlejohns in New York

Iraq yesterday refused to reverse its order to expel American arms inspectors after fresh appeals from the United Nations Security Council.

Tariq Aziz, Iraq's deputy prime minister, said yesterday: "They are asking me to rescind our decision of October 29... but I have been telling them you are going to have to change the course of your work towards Iraq."

He said Baghdad insisted the UN respect its own resolutions, including a provision to lift sanctions once that Iraq had dismantled its weapons of mass destruction and their production facilities.

Mr Aziz accused Washington of hijacking the UN mission in force since the end of the 1991 Gulf war. "Are you going to assure me that Unscom will act as a UN organ or continue to act as an organ whose end user is either the Pentagon, the CIA or the State Department in the US? I did not get any satisfactory answer to that," he said, after meeting with Qin Huaxun, the Chinese president of the council.

The US and Britain yesterday were trying to win support for tougher measures against Iraq. A British spokesman said the "core elements" had been agreed in consultations among the five permanent Council members. They include condemnation of Iraqi interference with UN weapons monitoring, and an overseas travel ban on officials obstructing the UN mission.

Despite opposition among most Council members to military action against Baghdad, William Cohen, US defence secretary, reiterated the US contention that there was "inherent authority" under existing UN resolutions for a military response.

# Iran's missile capability worries Israel

Israel's allies, unhappy with the peace process stalemate, fail to rally to its support

**A**s tensions escalate between the US and Iraq, Israelis have been advised to check their gas masks, last worn in 1991 when Iraq fired Scud missiles at Israel.

But while Israel's defence ministry feels there is little reason to fear an Iraqi attack, government and media are focusing on a different threat - from Iran.

Israeli defence and foreign

policy experts say Iran is developing non-conventional long-range missiles capable of reaching Israel.

This threat comes from Israeli and US intelligence officers who say Russia is supplying material to Tehran. If such deliveries are not stopped, they say Iran will have non-conventional long-range missile capacity within 18 months. Those missiles, says Uzi Arad, chief foreign policy adviser to Benjamin Netanyahu, the Israeli prime minister, will be aimed at Israel. "As far as I can tell, Russia is participating in Iran's missile programme. The implications are profound. Iran has regional ambitions."

Yevgeny Primakov, Russian foreign minister, failed to convince Israel during a recent trip to the region that Russia was not supplying Iran with non-conventional equipment. Since then, Israel



has continued to lobby Washington, particularly Congress, to pressure Russia to halt any deliveries, and if necessary, impose sanctions on Russian industries involved with Iran.

President Clinton is reluctant to impose sanctions at the risk of damaging Russia-US relations. He is also reluctant to risk a trade war with Europe following the \$2bn deal between Gazprom, the Russian gas company, and Total, the French energy group, to develop a gas field in Iran.

Behind the scenes, Israel is lobbying hard to convince other countries, particularly the Europeans, to forge a united policy towards Iran. But Israel is finding it difficult to rally firm support from Russia, the EU and its immediate Arab neighbours - themselves fearful of radi-

cal Islam.

Russia, strapped for cash, wants to re-establish its influence, whether with Iran or in the Middle East. The EU is increasingly frustrated with Israel's hardline stance towards the Palestinians. And closer to home, Israel's Arab neighbours feel betrayed by the collapse of the peace process.

According to Ephraim Sneh, defence expert in the opposition Labour party, the Netanyahus' government's policies towards the peace process are undoing the strategic alliances Labour established with the Arab world during the 1990s.

"Peace with the Palestinians was the clue to a different regional equation," explained Mr Sneh. For Labour, attempts to achieve a peace agreement with the Palestinians was crucial for what Mr Sneh calls "a new alliance configuration" against Iran.

The inner core would consist of Egypt, Jordan, Israel and the Palestinian Authority," said Mr Sneh. "The periphery would include Turkey, the Gulf States and the Maghreb. Under Netanyahu, this configuration is being dismantled because he does not understand the wider regional implications of relations with the Palestinians."

But unlike Labour, which considered Iran to be Israel's number one enemy, the Netanyahu right-wing government, until recently, was not so convinced. After winning elections 18 months ago, it established high-level inter-agency committee, which included the intelligence services, to review Israel's Iranian policy. "We

were guided by pragmatism," said Mr Arad.

In that may have been a gesture towards the election of Mohammad Khatami as Iranian president last May, Israel stopped propaganda broadcasts transmitted from Amos, an Israeli commercial satellite. "When we discovered it was the Mujahideen [Islamic Left guerrillas] behind these broadcasts, we pulled the plug," explained Mr Arad.

At the same time, despite opposition from the defence ministry, Ariel Sharon, the hardline infrastructure minister, began exploring ways to discuss the \$650m owed by Israel to Iran for oil deliveries made before the 1979 Iranian revolution.

But in recent weeks, the government has reverted to Labour rhetoric, convinced Mr Khatami has done little

to change the direction of Iranian foreign policy. "Iran remains just as hostile to Israel and to the peace process as before," said a senior defence official. "It continues to train and arm the Hezbollah in south Lebanon. It is developing non-conventional weaponry."

Israel has lost the support of even its moderate Arab neighbours. Even though they loathe Islamic fundamentalists, they deeply distrust Mr Netanyahu. The defence official admitted Mr Netanyahu's attitude towards the peace process and what appears to be his contempt for the Arab world, plays into the hands of Islamic fundamentalists.

"They seek division. With little prospects of peace, they tap the disappointment among what were some of our closest Arab allies."

Senior Israeli officials, meanwhile, believe they have little choice but to keep up the pressure on as many countries as possible, telling them not to underestimate Iran's regional ambitions. "If we fail to convince our friends in the face of this non-conventional threat, Israel would have to have an effective deterrent," said Mr Arad. That deterrent, the nuclear one, already exists.

Judy Dempsey

## NEWS: WORLD TRADE

# Azeri consortium rolls out the barrels

Caspian Sea - world's next big oil region - came on stream this week, writes Selina Williams

**A**zerbaijan's first foreign oil consortium is throwing a party this week to celebrate the first barrels from their Caspian Sea fields - and signalling to other investors it is possible to do business in the former Soviet republic.

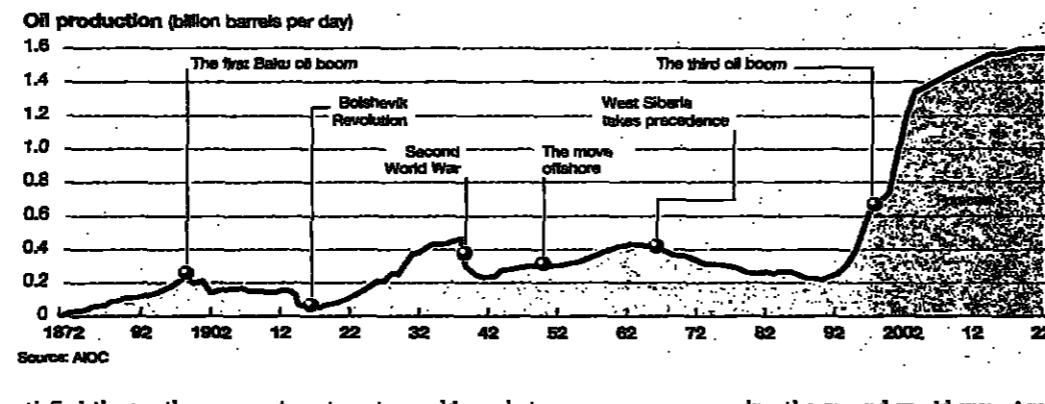
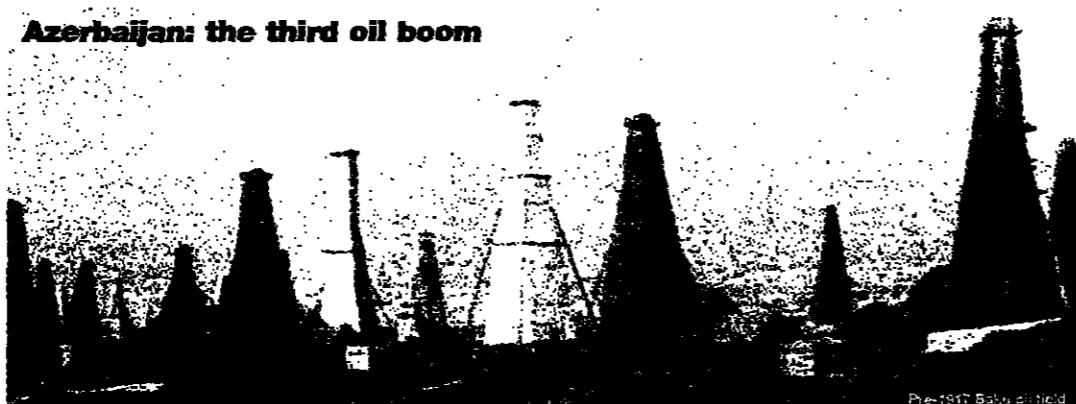
The first output comes three years after an \$800m deal was signed between the Azerbaijan International Operating Company (AIOC) - an international consortium including British Petroleum, Amoco, Exxon and Lukoil - and the Azerbaijani government, to develop offshore fields in their sector of the Caspian Sea, which contains an estimated 4bn barrels of oil.

The oil started to flow last week, 48 years after the first offshore oil was extracted from the Caspian.

"When the contract was signed, there were so many uncertainties and potential problems, including the status of the Caspian," said Tewlik Yaprak, World Bank representative in Baku. "But now only three years later we see oil coming out of the Caspian and it indicates the progress and development of the whole oil project here."

Despite Russia's insistence that the Caspian is a lake and not a sea and profits should be divided between the five states that surround it, a recent spat between Turkmenistan and Azerbaijan over development of an offshore field undermined Russia's position as Turkmenistan was disputing the median line in the sea, not whether there was one.

AIOC - which has already spent \$1bn on platform renovation, an onshore terminal to receive the oil and an underwater pipeline to the terminal - is not only relieved to have struck oil on schedule, but



has also been hit by recent currency turbulence.

"This is the offer everyone has been waiting for," a senior AIOC official said yesterday. Indonesia, the Philippines and Brazil have also promised offers this week.

Malaysia circulated its draft market-opening proposals on Monday to the US, European Union and other trading partners. Among other provisions, these would raise the limit on foreign shareholdings in Malaysia have

been hit by recent currency turbulence.

"We've shown that we can perform here as a foreign entity and we now have tangible proof that oil can be exported," said Igor El'mov, president of Pennzoil which has a 4.8 per cent of AIOC and a 30 per cent share in a second consortium formed in 1995.

After the Russian Revolution, the Bolsheviks quickly recognised Baku's enormous potential and by 1920 the Red Army had secured control of Azerbaijan's oil and cut the supply lines to the west. During the second world war, Azerbaijan supplied 75 per cent of the Soviet Union's oil.

"We're looking for a real catalyst for change," said Terence Adams, AIOC president. "The direction is now set for Baku to become the centre of the Caspian for oil export, as well as development and production."

## Branson to tell EU of 'illegal' BA practices

By Emma Tucker in Brussels

Richard Branson, founder of Virgin Atlantic, is today expected to tell EU competition officials and representatives of the member states that sales techniques used by British Airways are anti-competitive, exclusionary and illegal under EU law.

But pipeline decisions are complicated in such a volatile region where any line would have to traverse an area of previous or potential conflict and where the shortest and cheapest route is not necessarily the best.

Armenia and Iran are both excluded for political reasons. This leaves the Turkish route, which through the longest and costliest, could be more practical because it will terminate at Ceyhan in the south, where there is a big market for oil in the energy-hungry Mediterranean.

Turkey has objected to more tankers going through the Bosphorus, making the cheaper alternative of pumping the oil through Georgia or Russia to the Black Sea less likely.

"This project has been a real catalyst for change," said Terence Adams, AIOC president. "The direction is now set for Baku to become the centre of the Caspian for oil export, as well as development and production."

in no way means that they can't purchase their travel from another airline," said BA.

Virgin maintains that BA unfairly persuades companies to use its services by offering a combination of discounts for different routes. Companies whose staff travel to destinations on which BA has little or no competition - such as to South America - are told they can receive additional discounts if they also use the airline to fly on routes served by many carriers such as across the north Atlantic.

Virgin says BA's arguments that all airlines pursue similar discounting policies does not make the practice right. It believes discounts should be offered on a route by route basis, rather than packaged together. That way, it could compete directly on transatlantic flights.

Virgin has also objected to the commission structure that BA has set up for travel agents. It alleges that travel agents who reach a certain target of BA ticket sales receive extra commission.

If the Commission upholds Virgin's complaint, it would be entitled to fine BA up to 10 per cent of the airline's worldwide turnover.

# Malaysia pressed on key offer in WTO talks

By Frances Williams  
In Geneva

The world's leading trading powers were yesterday involved in intensive negotiations with Malaysia in an attempt to improve the terms on which it will guarantee existing foreign investments in the financial services sector.

The talks delayed the formal submission of Malaysia's offer in World Trade Organisation negotiations to

liberalise global banking, insurance and securities markets, due to conclude on December 12. Senior trade diplomats meet today to take stock of the negotiations.

Trade officials said Malaysia's stance in the financial services talks was considered pivotal. Its approach is expected to influence other important emerging economies in east Asia and Latin America that have yet to submit offers, many of which like Malaysia have

new foreign entrants and shows no inclination to relax them, especially in the context of the region's financial crisis.

Protection of existing investments, known in WTO jargon as "grandfathering", has thus become a priority for trading partners.

Trade diplomats said yesterday that despite its shortcomings, Malaysia's draft offer was a step forward in the WTO negotiations. Similarly,

Canada's revised offer earlier this week to allow foreign banks to set up branches, though expected, was another move adding momentum to the talks.

The US and EU are nevertheless encountering problems in persuading Japan to guarantee in the WTO aspects of its bilateral insurance deal with Washington. Tokyo maintains that these additional commitments are unnecessary since they do not affect access to Japan's financial services market.

As internet use has increased in other countries, the national music industries have become increasingly concerned about the growth of digital piracy. The International Federation of the Phonographic Industry (IFPI), the London-based organisation that represents record companies worldwide, has asked its members for funds to set up and operate the detection service.

الجامعة

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industry  
gears up  
to spend

Back  
spur  
UV  
appeal

الدبلوماسي

## Mahathir in pledge to build oil pipe

By James Kyng  
in Kuala Lumpur

Mahathir Mohamad, Malaysia's prime minister, yesterday brushed aside concerns over a domestic financial crisis and said Kuala Lumpur would push ahead next year with a M\$10bn (\$3bn) scheme to build a pipeline, a highway and rail link from a port in north west Malaysia to one in south eastern Thailand.

The project would provide a more direct route between the middle east and Japan for oil tankers which currently must navigate through the congested and sometimes hazardous Strait of Malacca to Singapore.

Dr Mahathir defended the plan to go ahead with the so-called Malaysian-Thai "landbridge" despite warnings from economists that this may not be the time to embark on ambitious infrastructure projects with questionable returns.

The sharp depreciation of the ringgit and the stock market's plunge since early July are hitting most parts of the economy.

"We are not so poverty stricken that we cannot do anything at all," Dr Mahathir said. "If you stop things, then it is one sure way of creating a recession in this country."

Malaysia has since July postponed many large infrastructure projects such as the M\$12.5bn Bakun dam project in Borneo in order to convince financial markets that Kuala Lumpur was serious about narrowing its cur-

rent account deficit. Spending on imports for such projects was seen as one of the main reasons why Malaysia was running trade and current account deficits.

The Malaysian-Thai "landbridge" could take considerable freight business away from Singapore's port. The proposed 190km pipeline across the Kra Isthmus from Alor Setar in Malaysia to Sai Buri in Thailand would be capable of handling 2m barrels of oil a day, about a fifth of the volume shipped through the Malacca Strait.

The main companies involved in the project are Chiyoda Corporation, the Japanese engineering company, East West Bridge, a Malaysian company, and Sri Utthong, a Thai company. Bernama, Malaysia's national news agency, said that a fourth company, Indonesia's Lestie Group, was also involved. There was no breakdown of their respective stakes in the consortium.

• Malaysia's support for financial liberalisation under the World Trade Organisation has been damaged by east Asia's currency turmoil. Dr Mahathir said: "We are now a bit leery of this deregulation and liberalisation because we see these being implemented... in the interests of the bigger economies," he said. His comments support the view that although Malaysia has not officially dropped its intention to become the region's financial centre, the pace of planned reform is likely to slow.

## Police widen gangster probe

By Michiyo Nakamoto  
in Tokyo

Japan's corporate racketeering scandal widened yesterday when police arrested officials at Toshiba and Mitsubishi Electric.

Police later searched offices of the two multinational manufacturers. The action follows the arrest last week of three executives at Mitsubishi Motors for their involvement in illegal payments to a racketeer group led by Terubo Tei.

Along with Mitsubishi Motors, Toshiba and Mitsubishi Electric claim the alleged payments to *sokaiya* were in fact legitimate fees for use of a summer house near Tokyo.

Toshiba has been singled out for criticism by police as it made direct cash payments to Mr Tei's group rather than bank transfer which would leave evidence.

Both companies are expected to face sanctions against their business from public institutions reducing orders for telecoms infrastructure equipment, participation in sewer construction projects

and power plant construction.

The more enduring injury, however, could be from the impact in their image.

Mitsubishi Motors acknowledged from earlier arrests had hurt business at a time when the Tokyo Motor Show was expected to lift demand.

The latest development comes days after the Kidanren, Japan's largest business federation, convened an extraordinary meeting aimed at confirming the business community's commitment to severing ties with *sokaiya*.

Yesterday's arrests follow admissions by Hitachi, Japan's largest integrated electric machinery maker, Mitsubishi Estate, Japan's pre-eminent real estate company, and Dai Nippon Printing, one of the country's largest chemicals companies, of payments to companies linked to corporate racketeers.

The developments significantly broaden the reach of the *sokaiya* scandal, which had previously embraced only finance groups.

## Korean currency slide shakes economy

By John Burton in Seoul

Economists are counting the costs as the South Korean currency, the won, accelerates its slide against the US dollar.

The impact will be largely negative, with higher inflation and interest rates, increased foreign debt costs, and a slumping stock market. The only positive news is that the weaker currency will narrow Korea's current account deficit - \$2.7bn last year.

The economic problems could worsen a banking crisis some analysts speculate will force Korea to seek help from the International Monetary Fund.

The won's woes can be traced to an economic slowdown triggered a series of bankruptcies this year among highly-leveraged conglomerates unable to service their large debts.

This caused credit downgrades for main banks with heavy exposure to failed industrial groups. Korean companies began hoarding dollars in expectation of higher overseas borrowing costs as cautious banks cut back on lending.

The currency devaluation has caused a sharp fall in the Seoul bourse to a five-year low as overseas investors, worried about foreign exchange losses, leave the market. Interest rates have jumped in response, the benchmark three-year corpora-



Kim Young-sam

rate bond yield climbing to 12.9 per cent. Interest rates are likely to be kept high by inflationary pressures because the currency devaluation will raise the cost of fuel and capital goods, which account for nearly 90 per cent of imports.

The state-run Korea Development Institute says that if the won remains close to 1,000 to the dollar, inflation could rise to at least 6 per cent from its current 4.2 per cent.

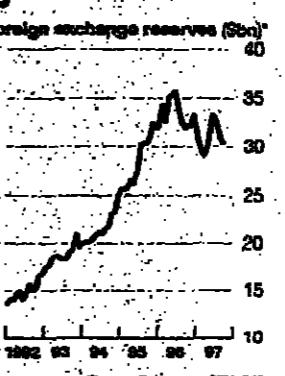
Net foreign exchange losses on overseas debt this year are expected to increase to at least \$4bn, which will hit the estimated 1997 net earnings of more than 500 listed companies, according to the Korea Listed Company Association. They reported a combined first-half profit of \$2.3bn before the currency weakened.

The combination of higher debts costs and credit down-

### South Korea: the agony and the economy

The following chart shows the top 20 industries collapsed or filed bankruptcy protection since 1992.

Industry	Number of firms
Bank	10
Steel	8
Automobile	6
Liquor	5
Chemical	4
Food	3
Non-Covered Banking	3
Others	2
Telecommunications	1



Source: Deloitte & Touche, IMF

grades has undermined the banking system, which has non-performing loans conservatively estimated at \$20bn from a string of bankruptcies. Most commercial bank loans are collateralised, but nearly 90 per cent of secondary financial institutions.

This has prompted speculation in international capital markets that South Korea might be forced to ask the IMF for a rescue of the financial sector following similar bail-outs in Thailand and Indonesia.

Some analysts believe such a step is not likely in the near term. "It's a question of national pride. The economy will have to deteriorate much further for the Koreans to make a IMF request," said Henry Morris, managing director for Cory Securities.

Finance ministry officials in Seoul express confidence Korea will soon be able to

halt the currency slide. Expectations that the government this week will announce a rescue of secondary financial institutions could ease worries about as imminent banking crisis.

The government also expects pressure on the won will ease as the current account deficit shrinks this year to 3 per cent of gross domestic product, against nearly 5 per cent last year, as import growth slows.

Uhm Tak-yong, deputy finance minister, said foreign-currency reserves of \$30.5bn were not at a worry level despite being slightly less than the three-month import cover recommended by the IMF.

"If prudently used, they are more than sufficient" to defend the won.

Also, Korea can call on another \$30bn in foreign currency deposits at domestic financial institutions, central bank officials say.

Currency traders in Singapore estimate that the Korean central bank has spent only \$3bn-\$4bn in the non-deliverable forwards market.

Daily trading volume in the won has been light at up to \$500m, only a tenth of the amount traded in the Thai baht and Indonesian rupiah. One reason is that the won is not fully convertible, which limits its supply to foreign speculators.

Still, Korea remains vulnerable to a currency crisis if foreign banks, worried about the banking sector, refuse to roll over short-term debt, which accounts for nearly 60 per cent of Korea's total overseas debt of \$10bn.

"I haven't detected many signs yet of foreign banks

refusing to roll over short-term lending to Korean banks, but people are definitely nervous," said one UK banker.

The problem is that most credit committees have suddenly woken up to Korea's economic problems and they could still panic. Their fears could become a self-fulfilling prophecy."

European banks held \$22bn in Korean debt, and the Japanese \$24.3bn at the end of 1996, according to the Bank for International Settlements.

The markets are over-reacting to Korea, which reflects the low foreign confidence in Korea due to the non-transparency of its financial system. This makes investors suspicious about the extent of its problems.

Analysts expect any IMF rescue, which could cost \$20bn-\$10bn, to include a wider opening of Korea's debt and equities to foreign investors, adoption of a liberalised exchange rate system, and the closure of secondary financial institutions, as part of a restructuring of the banking sector.

The measures are expected to encourage large capital inflows into Korea, which would lead to an appreciation of the won, now considered undervalued. But recent events have left Korean officials suspicious about the merits of full-scale financial liberalisation.

Stock markets, Page 51

## Global markets can see a lot to worry about

By Simon Kuper

If you thought the south-east Asian crisis had hit global markets, just wait and see what the South Korean crisis does.

That is the message from market economists watching the slide of Korea's currency and its stock market.

They point out that Korean output is worth about \$500bn a year, or roughly as much as all the stricken south-east Asian economies put together. Korea is the world's sixth largest trading nation, and holds large amounts of

emerging market bonds. Any crisis there could have a long reach.

Economists say Japan could be the main victim. Its economy is already suffering from poor domestic demand and exports are expected to suffer from the Asian devaluations of this summer.

Japan sent 30 per cent of its exports to south-east Asia, and another 7 per cent to Korea. But the slide in the won could damage the Japanese economy more than the latter figure suggests.

Korea and Japan export many of the same goods, in particular cars

and semiconductors. The won has lost 17 per cent of its value against the dollar so far this year.

Ravi Bhambhani, senior currency economist at Morgan Stanley in London, says the yen must fall from its present level of Y125 against the dollar to about Y135, to keep Japanese goods competitive.

A fall in the yen would be expected to increase the US trade deficit. But Washington might have to swallow that, or watch the Japanese economy contract further, says currency strategists. The US sends

4.4 per cent of its exports to Korea. That is more, notes Jim O'Neill, chief currency economist at Goldman Sachs, than it sells to Brazil.

European exporters are less exposed to Korea. But European banks had lent \$32.3bn to Korea at the end of last year, compared with just \$24.3bn in Japanese loans, according to the Bank for International Settlements.

Then there are emerging markets. Korea has said it will not let the won weaken beyond 1,000 against the dollar. If this pledge fails, as most currency strategists

think it will, that would exacerbate doubts about whether Hong Kong and Brazil can maintain their currency pegs against the dollar.

The world's leading economies may help fund an International Monetary Fund package for Korea, to stabilise its economy and stave off global contagion. But such a package could be expensive. Steve Jennings, emerging markets economist at Credit Agricole Indosuez, said it would dwarf the \$20bn package for Indonesia - and be a "record breaker".

## Rumour mill grinds down HK confidence

Government says bank sector is strong, but the fears of anxious savers could build up to trouble

Six months ago Hong Kong investors were queuing up to buy into a bundled-up medley of businesses hastily spun off by the Beijing municipal government. This week queues are again forming to withdraw deposits from the territory's 17th biggest bank.

It is a measure of how swiftly the mood in ever-volatile Hong Kong has swung. In the final months of British rule, investors chased up the prices of red chips, mainland-backed com-

panies that owed their popularity to an implicit promise of future asset injections rather than their existing value.

After China resumed sovereignty on July 1, the stock market continued its surge upwards, reaching a peak of 16,573 on August 7. Three months later, the benchmark Hang Seng Index is almost 40 per cent lower and some consider even bank deposits risky.

With confidence fragile, Hong Kong has become a breeding ground for rumours which no amount of official rhetoric can dispel, as demonstrated by this week's mini-run on the International Bank of Asia (IBA).

On Monday and Tuesday, savers withdrew some HK\$1.5bn (US\$194m) of deposits. So far, IBA appears to be an isolated case. While some 50 savers jostled in line at

IBA's main branch yesterday, clutching withdrawal slips, the flagship branch of Da Sing Finance was altogether quieter, boasting a line of just three.

But no one is ruling out the possibility that more runs will follow. "A run on one bank will have a tendency to spill over into other banks, and if there's a run on the small banks that's going to have a pretty serious impact on the overall sector," says John Mulcahy, managing director at Indosuez Wi Carr in Hong Kong.

History bears him out. Bank runs have featured prominently at times of crises in confidence in Hong Kong: in 1983, when the currency was falling and the territory's post-colonial future had yet to be mapped out; during the banking crisis of 1986; and after the collapse of the BCCI in 1991.

If the mood is edgy, the banking sector itself is strong, as government officials have been quick to point out. Weak bank partners were weeded out after the 1986 crisis. Today, Hong Kong boasts strong balance sheets and non-performing loans stand at just 0.8 per cent of advances.

Liquidity ratios are high: sufficient to pay out 40 per cent of all deposits straight away, according to Keith Irving, banking analyst at Merrill Lynch in Hong Kong.

Capital adequacy ratios are also strong, at over 13 compared with the international minimum of eight.

There are other concerns. Partly in a bid to reduce their reliance on property loans, the banks have increased their dealings with stockbrokers, supplying margin loans to retail investors.

In the third quarter, loans to stockbrokers accounted for less than 2 per cent of total loans. But in the same period, these loans made up one quarter of all new lending at a time when both the stock market and the property market had peaked.

Warning bells have sounded at Moody's, the US credit rating agency, which last month downgraded the outlook for the territory's banking sector and decided to review the strength of its two biggest banks.

But as with any confidence crunch in the tiny Special Administrative Region of China, US analysts' theses - like the assurances of their own government - could matter less than office gossip. "Given the environment we are in at the moment, and what appears to be a lack of confidence, it's not going to take much in the rumour mill to start [the runs] snowballing again," says Mr Irving.

Louise Lucas



Probably the best beer in the world.

## NEWS: THE AMERICAS

# Fed chiefs facing novel conundrum

**W**hen the Federal Reserve's open market committee meets today to consider US monetary policy in these turbulent economic times, they will have to figure out a novel conundrum.

The economy still threatened by the familiar menace of inflation, as labour markets continue to tighten and growth remains well above trend? Or is there now, in fact, a completely different threat - deflation, a period of falling prices as growth slows to a crawl and businesses are left with too much capacity, producing more than the market can buy?

The inflationists take, essentially, a backward looking view. In spite of all the forecasts to the contrary, they point out, the US economy stubbornly refuses to slow down. After growth of more than 4 per cent in the first half of the year, the economy expanded at a rate of 3.5 per cent in the third quarter - and that may well be revised upward.

The fourth quarter also seems to have begun at a fair clip; last week the

Labour Department reported that unemployment in October fell to 4.7 per cent, the lowest level in 25 years, following job growth of 230,000 last month.

The US is experiencing "another quarter of unsustainable economic growth, the tightest labour market in decades, and increased upward pressure on wages as the reservoir of people available to work gets tapped out," says Allen Sinai, chief economist with consultants Primark Decision Economics.

A month ago Alan Greenspan, the Fed chairman, seemed to share this inflationary sentiment. In remarks before Congress he warned that the economy was on an unsustainable path, and gave a clear hint that the Fed would have to raise interest rates if it continued.

But in a month the views of many economists have changed radically. The financial turbulence of the last few weeks has reduced the probability of overheating and the Fed is now widely expected to leave interest rates unchanged today and

next month. Some economists even argue that the next movement in rates will be downward as the economy heads into a slowdown. That could produce a period of falling prices.

There are two reasons to expect such a deceleration, argue the deflationists.

The first is the body check that has been delivered to the rampant stock market. Equity prices are now almost 10 per cent below their level of three months ago. That raises businesses' cost of capital and makes consumers feel less wealthy, both of which are likely to slow growth.

The second factor is the continuing financial turmoil in south-east Asia. Economists are busy lowering their forecasts for growth in the region, a decline that will hurt US exporters. Though the core south-east Asian countries so far worst affected by the crisis account for only 4 per cent of all US exports, the risk of broader contagion has clouded the outlook for US growth next year, as Mr Greenspan acknowledged in congressional testimony given after the

turbulence late last month. John Lipsky, chief economist at Chase Manhattan, a New York bank, says the combination of the two factors will cut growth next year to about 1.5 per cent, the slowest rate recorded

overdue in the US at present - the deceleration may actually result in a period of falling prices.

The special problem this time, they say, is that even when the economy has been growing at 4 per cent or more, consumer prices have been rising at an annual rate of less than 2.5 per cent.

The likely slowdown in Asia and the US will put downward pressure on already weak commodity prices. The sharp appreciation of the dollar against most of those currencies will further depress prices in the US. And continuing overcapacity in many sectors of the global economy will add to the deflationary pressure.

"If deflation shows up when growth is robust, what happens as growth moderates? Deflation is a bigger threat to the sustainability of the expansion than inflation," says Bruce Steinberg, chief economist at Merrill Lynch in New York.

Falling prices may be seen as a blessing by some, but they pose the risk of a deflationary spiral.

All of this, say the deflationists, points to the need

not for a tightening of policy by the Fed, but to a loosening, inflation-adjusted interest rates - at more than 3 per cent - are already too high, they say.

But the deflationists' fears are almost certainly overdone. The effect on US demand from the small stock market correction so far seems likely to be minimal. And the danger some see from the Asian currency crisis is still predicated on a much broader extension of the problem - to the rest of Asia and Latin America - that has not yet occurred.

Furthermore, there are still clear signs of overheating in the domestic economy.

In short, the Fed is still more likely to be concerned that inflation remains the more credible threat. The tension between domestic inflation and external deflation may even be resolved in a way that is beneficial to the US economy - taking the economy off the inflationary boil, but ensuring it remains warm enough to continue to lead world economic growth.

Gerard Baker



Alan Greenspan: outlook for US growth has clouded

since the recession of 1990-91.

But some economists go further: there will not just be a sharp slowdown in growth they argue - a familiar feature of the business cycle, and one arguably

acknowledged in congressional testimony given after the

## NEWS DIGEST

## Brazil growth estimates cut

Economists yesterday slashed their 1998 estimates for economic growth in Brazil following Monday's announcement of a R\$20bn (US\$12.3bn) package of budget cuts and tax rises, however they stopped short of predicting a full-blown recession. The consensus among economists, who had already reduced their forecasts from 4 per cent after interest rates were doubled two weeks ago, is now for an increase in gross domestic product of between 0.2 per cent in 1998, an election year.

However they added that next year's performance will depend heavily on how quickly the authorities are able to reduce base interest rates, which were increased to 43.4 per cent a year. "If interest rates stay very high for a number of months, then we could still have a recession."

Oscar Abate, chief economist at Lloyd's Bank in São Paulo

Geoff Dyer, São Paulo

## ■ MICROSOFT

### Anti-trust charge rebutted

Microsoft has issued a rebuttal of the latest anti-trust charges brought against it, saying the US Justice Department is "interfering" in the design of its products and threatening its ability to bring innovative products to market. "The Department of Justice should be encouraging Microsoft to disseminate such new technologies as quickly and as broadly as possible," the software industry leader said in a statement filed on Monday.

Last month the department charged that Microsoft had violated terms of a 1995 anti-trust settlement by forcing personal computer manufacturers to license the Microsoft internet browser programme, Internet Explorer, by tying it to licences of Windows 95, the most widely used PC operating system.

Microsoft was "unlawfully taking advantage of its Windows monopoly to protect and extend that monopoly" department officials alleged, saying they would seek fines of \$1m a day against the company. However, Microsoft, in its response, said the department's assertions were "baseless".

Louise Kehoe, San Francisco

## ■ NEW YORK ART SALE

### 17 Picassos make \$165m

Pablo Picasso was confirmed in New York on Monday night as the most marketable of artists when Christie's sold 17 of his paintings for almost \$165m. The paintings had been acquired between 1940 and 1970 by the late Victor and Sally Ganz, whose family fortune was based on costume jewellery and toys. In all, the Ganz collection of 20th century art, consisting of 58 lots, bought in \$205.5m, the highest total for a single owner collection at auction.

The sale far exceeded Christie's estimate of about \$130m. Highest price was the \$48.4m paid by an anonymous bidder for "Le Rêve". The Spanish artist painted this idiosyncratic portrait of his mistress, Marie-Thérèse Walter, in 1932 and it is regarded as one of his greatest works. Victor Ganz bought it in 1946 for \$7,000.

Estimates for "Le Rêve" were in the \$30m range, but it made the second highest price paid for a Picasso at auction. More surprising were the exceptional prices paid for four canvases from Picasso's 1955 series of paintings "Les Femmes d'Alger". One of these made \$31.5m, compared with a top estimate of \$12m. Antony Thornecroft

# Ortiz faces Mexican budget shoot-out

**G**uillermo Ortiz, Mexico's finance minister, set himself on a collision course with the opposition-controlled Congress yesterday by presenting a 1998 budget bill which includes no tax cuts.

Mexico's four opposition parties, in command of the Chamber of Deputies for the first time in seven decades, have vowed to introduce tax cuts in next year's budget. Proposals range from the lowering of value added tax from 16 to 12 per cent, to exempting 70 per cent of the labour force from paying income tax.

The opposition says its victory in last July's legislative elections gave Congress a popular mandate to challenge the austerity regime which has been in force since the collapse of the peso in December 1994.

"It is time to reorder the



No tax cuts: Ortiz sticks to his line despite Congress

government spending."

The Chamber of Deputies has sole oversight over government expenditures, while in the Senate, where the ruling Institutional Revolutionary party (PRI) retains a majority, must approve tax changes. The stage is therefore set for a potentially devastating impasse, as there are no provisions under Mexican law to allow the government to continue servicing its foreign debt, or pay civil servants, if there is no agreement by December 31.

Mr Ortiz yesterday said tax cuts in 1998 would endanger Mexico's newly-won economic stability. "Some of the opposition's proposals have become political banners," the finance minister said. "We hope to convince Congress that this is not the right moment to cut taxes."

The government's room

for manoeuvre has been curtailed by the loss of more than \$5bn a year of tax revenues - more than two points of gross domestic product - since Mexico's financial crisis.

Mr Ortiz's proposed \$98bn budget foresees a widening of the fiscal deficit to 1.25 per cent of GDP in 1998, from 0.5 per cent this year, mainly as a result of the heavy cost of rescuing bankrupt domestic banks, failed toll road schemes, and the loss of social security contributions following the privatisation of pension schemes this year.

Economic growth is forecast at 5.2 per cent in 1998, compared with estimates of 6.5 per cent growth this year, while the government hopes to engineer a small drop in the annual rate of inflation, from 15.5 per cent in 1997 to 12 per cent in 1998.

The budget reaffirms the government's commitment to a floating exchange rate.

Exports are forecast to grow by 11.6 per cent in 1998,

and account for more than pre-devaluation levels.

Although there has been some recovery in 1997, tax collection remains below pre-devaluation levels.

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The current account deficit is forecast to widen to \$10.5bn, or 2.5 per cent of GDP, an amount which is expected to be covered by equal flows of foreign direct investment.

Private sector investment is forecast to rise by 17.4 per cent, while the government is also planning to resume investment in oil exploration, power generation and road building after three

years of sharp cutbacks in capital expenditures.

Pemex, the state oil

monopoly, has been allocated an investment budget of 73bn pesos (\$8.7bn) next year, 60 per cent more than in 1997. Lower international oil prices are expected to depress fiscal revenues to 30 per cent of GDP for the first time in Mexican history.

Imports, however, will outpace the growth in exports owing to the rapid expansion of the economy.

With the exception of tax

cuts, Mr Ortiz said he had sought to accommodate many suggestions from opposition deputies in the 1998 budget.

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Brazil growth estimates cut

## NEWS: UK

## Minister pledges EU competitiveness drive

By David Wighton  
in Birmingham

Margaret Beckett, chief industry minister, yesterday pledged that the government would use its presidency of the European Union next year to launch a continent-wide campaign to improve industrial competitiveness.

Mrs Beckett told the Confederation of British Industry conference that she wanted business to be involved in her plans for the first debate on competitiveness within the EU council of industry ministers.

### CONFEDERATION OF BRITISH INDUSTRY

But she also used her first CBI speech since the Labour party's election victory in May to warn UK companies that they were lagging behind their international competitors in several important areas. The task faced by British business in catching up with the best in the world was "bigger than we thought", she said.

Analysis by the Department of Trade and Industry

Poor levels of basic skills in schools are causing the UK to trail behind its economic competitors, Chris Woodhead, the government's chief inspector of schools, said at the CBI conference, Richard Wolff writes. Germany and Japan had overtaken the UK's targets for reading levels for the year 2000, he said.

Mr Woodhead urged business leaders to work with the government and schools to tackle shortfalls in basic skills. In a survey of CBI members published this week school leavers were seen as having poor levels of practical numeracy and communication skills.

challenged the accepted wisdom that the UK's problem is a "long tail" of underperforming companies. "It suggested that the problem is that our performance across the whole spread of firms isn't as good as the performance of companies overseas. Our average isn't as good as their average."

She said the findings implied that it was not just the weakest companies that had to catch up. "It may be

that all our firms need to benchmark themselves against the best in the world, not just in the UK, and that that applies to firms throughout the supply chain, even at the top."

The Benchmark for Business document, which analyses seven business sectors, demonstrates that the UK's best companies were among the very best in the world, Mrs Beckett said. "But our overall performance on several counts - innovation, skills, productivity - remains behind that of other developed countries."

As part of the government's competitiveness initiative, Mrs Beckett yesterday announced the formation of six new business groups to examine key areas of weakness. Ministers will chair five groups looking at innovation, adoption of best practice, exploiting information technology, developing a flexible highly-skilled workforce and the impact of the EU on competitiveness. Lord Hollick, the chairman of United News & Media and an adviser to Mrs Beckett, will head a final group focusing on investment.

Marks and Spencer has even

begun to introduce a new computer system, as part of its normal refit, which means that from next year customers would theoretically be able to use the euro.

But the euro could affect

## Stalls are set out for single currency

Some retailers begin to look at the practical side of dealing with the euro

For retailers, a single European currency will mean big changes in the products they offer, the prices they charge and the way they present themselves to consumers.

Already UK retailers have begun lobbying the European Commission about issues such as the target date for the launch of the euro. But they are also beginning to tackle issues closer to home by setting up project teams to dissect their businesses in preparation for the introduction of the notes and coins.

They will examine issues such as supplier relationships (for example, whether to invoice in euros or local currency), staff training, computer systems and financial reporting procedures.

Marks and Spencer has even

I've reached my  
STORECARD LIMIT IN  
STERLING. CAN I  
HAVE A EURO ONE?  
ACCOUNTS



begin to introduce a new computer system, as part of its normal refit, which means that from next year customers would theoretically be able to use the euro.

But the euro could affect

in any of its shops throughout the world. But, for M&S at least, the investment is worth it, even in the UK where monetary union is unlikely to take place before 2002.

Paul Smith, head of the M&S euro project team, says building awareness of the euro now is vital to the company's strategic success.

"There are not many parts of the business which are not impacted by the euro in some way," he says.

Introducing the till system is almost the easiest part of the task facing retailers. The software to accept foreign currencies - which is essentially what the euro will be until it is completely integrated - has been available for several years.

But the euro could affect

things as basic as the size and design of a product. For example, how does a retailer price a dress which in sterling sells at £49.99? Rounding the price down in euros will affect profit margins.

Rounding up risks reviving suspicions among consumers that retailers are profiteering from conversion, a widespread result of sterling's decimalisation in 1971.

Meanwhile, there are those UK retailers which have so far resolvedly held back from investing anything, even time, in preparing for the euro.

"We wanted some certainty on what the government's position would be before we embark on what will be quite an expensive refit of checks and other systems," says Bill Hamilton, public affairs director for Safeway, the supermarket group. "It will cost us millions in lost productivity if we get this wrong."

Peggy Hollinger

impact on the single market" in its five years of existence.

Covering a total of 180 products in the 15-nation bloc, the EU ecolabel is held by only six products in the UK, ranging from Hoover New Wave Plus washing machines to Dulux paints.

Michael Meacher, the environment minister, yesterday sowed the seeds of a row with the European Commission by suggesting that Britain might dump the EU's troubled "ecolabel" scheme, our Environment Correspondent writes.

Mr Meacher said that Britain

would soon decide whether to opt for a national scheme to label environmentally friendly products. Eleven of the 15 EU nations have already sidelined the EU eco-symbol in favour of national labelling systems such as Germany's Blue Angel.

EU-wide ecolabelling is presented

## Brussels faces scepticism over 'ecolabels'

### It's pure Scandinavian.

### THE SCANDINAVIAN VIEWPOINT



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Eva Lindner, Air Steward



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**SAS**  
SCANDINAVIAN AIRLINES

## Rail group may rejoin tunnel race

By Charlie Gresser  
and Charles Batchelor

Eurorail, the consortium which lost out to London & Continental Railways in the bid to build the high-speed rail link between London and the Channel tunnel, may re-enter the fray. The tunnel runs between England and France.

Eurorail has written to the government pointing out that the consortium still exists "on paper" and asking to be kept informed of any renegotiation that might take place to reshape or alter LCR's bid.

LCR senior executives insist that their plans for the link and its funding are proceeding. But the company has delayed awarding £500m (\$830m) worth of tunnelling contracts, and the timetable for its planned market flotation appears to be slipping.

Adam Mills, LCR chief executive, said the £2bn capital costs of the project were

little changed from estimates made two-and-a-half years ago. But the industry is awash with rumours that the project has run into problems.

LCR is thought to have bid for £500m less subsidy than Eurorail to build the 110km rail link. Eurorail was led at the time by construction companies Trafalgar House, now part of the Kværner empire, and BICC. It also included HSBC, NatWest and Seaboard.

LCR's train operation between England and France, the Eurostar service, is losing money. The trains carried 4.5m passengers in the first nine months of 1997, up 20 per cent on the same period last year. But the figure still lags behind the figure of 6.7m passengers forecast for the year as a whole in a report by Eurotunnel, which operates the Channel tunnel.

Ferry merger, Page 13

## NEWS: UK

# Samsung to close excavator factory

By Chris Tighe in Newcastle upon Tyne and Peter Marsh in London

Samsung Heavy Industries of South Korea is to close its sole European hydraulic excavator manufacturing plant less than three years after it announced the start of the \$10m (\$17m) project in northern England.

The decision has been caused by a combination of sterling's strength, UK interest rate rises, the Korean economy's troubles and the continuing sluggishness of the European economy.

In a prepared statement on which it declined to expand, Samsung Heavy Industries said the closure was due to a "substantial decline in competitiveness" in its UK hydraulic excavator manufacturing business, and the fact that it could not foresee the business being viable in the future.

Samsung said it had introduced cost-cutting measures in recent months in an attempt to continue production in the UK. Production will cease early in 1998, and the company's other excavator production plant, in Korea, will serve

European markets. Samsung said the decision did not affect its other operations in the UK.

Phil Willis, the opposition Liberal Democrat MP whose district includes the excavator factory, emphasised the area's success in attracting inward investment. He said he was not suggesting financial support but believed the government should try to persuade Samsung its investment in the UK was worth retaining.

The UK government's industry department yesterday confirmed that the project, located in a non-

assisted area, had not received any government grants. "It's a commercial decision for Samsung," it said. "Clearly we are disappointed they see no alternative."

Samsung's decision to take over a modern, disused steel fabrication factory near Harrogate to manufacture excavators was announced in January 1995. Local authorities and Yorkshire development bodies offered £200,000 assistance package. Half has so far been taken up.

Samsung is a small player in the European construction equipment market. It is estimated to account

for about 6 per cent of the European market in crawler excavators, with Harrogate production this year set at around 350 machines, 75 per cent of which are for export.

Sales of construction machines across Europe, estimated at £15bn, are being held back this year by economic weakness and slimmer government budgets for infrastructure projects.

David Phillips, of London-based consultancy Off-Highway Research, said the strong pound was having a "crippling" effect on UK exports of construction machines.

**Opposition party warns of 'breakdowns in hospital equipment; failure of key defence systems'**

## Ministries miss own computer 'bomb' deadline

By George Parker,  
Political Correspondent

The government has missed its own deadlines for tackling the millennium computer bomb problem. It was revealed yesterday. Seven government departments out of 16 have failed to complete costed action plans to tackle the problem. They have failed even though they were due to finish the work by October 1 - a deadline agreed with the National Audit Office, the government spending watchdog.

There has been very little money spent on tackling the problem. The Labour party claimed before its May election victory power that it might cost up to £3bn (£5.07bn) to prepare computer systems in the public sector for the date change. Only £34m has been spent so far.

The figures were revealed in a series of House of Commons written answers to Malcolm Bruce, finance spokesman for the opposition Liberal Democrat party, who said the government

was showing alarming signs of complacency. "At this rate the government will not be ready for the millennium, and many computer systems will fail," he said. "This could mean breakdowns in hospital equipment, failure of key defence systems, traffic control disasters and computer chaos across government."

Labour was highly critical of the previous Conservative administration's inaction in preparing for the millennium, when many computers could crash because of

inability to recognise a year ending with two zeros.

Geoff Hoon, a Labour MP and former shadow technology minister, said the bill to the public sector could top £2bn, partly because of the shortage of computer programmers. "Programmers will also be heavily involved in preparing systems for economic and monetary union at exactly the same time, whether the UK is involved in the first wave or not," he said.

David Clark, public services minister, has been put

in charge of overseeing the Labour government's response to the problem, and asked all departments to submit costed action plans by October 1.

An official in Mr Clark's office said yesterday he was still awaiting some submissions which would then be forwarded to the government's computer advisers. He planned to make a statement to the Commons on preparations shortly afterwards.

Mr Bruce said government departments were woefully

underprepared for the problem under John Major's Conservative government. He said that only three departments had audited the problem by the January 1997 NAO deadline.

He added that the Labour government might exacerbate it by failing to meet its own deadlines. "If there is no action soon, then heads must roll," he said.

Among those government departments facing the largest bills for reprogramming their computers are health and defence.

conceived". Mr Levitt, who now works as a boxing promoter in New York, faces a charge of making false statements to DTTI inspectors. It is alleged that Mr Levitt misled the DTTI over his links with International Boxing Corporation, a London-based promotions company.

Mr Levitt, who spent 12 days in jail after his arrest by US authorities, is now free to remain in the US. However, arrests warrants remain in force should he return to the UK. Mr Levitt has claimed the attempts to extradite him were part of a vendetta by the UK authorities following the controversial sentence of 180 hours community service imposed on him at his trial in 1993 when he pleaded guilty to misleading a financial regulator. John Mason

admitted, had been "misled" by misleading a financial regulator.

He added that the Labour government might exacerbate it by failing to meet its own deadlines. "If there is no action soon, then heads must roll," he said.

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### ATHLETICS

#### Disney in \$15m sponsorship deal

The British Olympic Association yesterday announced a \$5m (£15.2m) 12-year sponsorship deal with Disney to provide British athletes with winter training facilities at the US group's new \$100m sports complex in Orlando, Florida.

Under the agreement, 750 British athletes a year can use the warm weather training facilities at the Disney Wide World of Sport complex for £50 per day. In a separate deal, the Orlando Regional Health System has agreed to provide medical support and healthcare facilities. The cost of the programme will be met by the athletes from their own money and funds provided by the government and sporting bodies.

Until now, British athletes have had to finance and arrange their warm weather training themselves, a situation which has been cited as one reason for the recent disappointing results from British teams in the Olympics and world athletics championships.

For Disney, the deal with the BOA will allow the company to forge closer links with Britain, which provides 1m visitors to Disney World each year, more than any other country outside the US. Patrick Harrison

### BCCI COLLAPSE

#### Creditors may get higher dividend

Creditors to the collapsed Bank of Credit and Commerce International, which crashed with debts of \$16bn in 1991 following the world's biggest banking fraud, are likely to get a second dividend no later than June next year of 11.5 per cent. By that time the second dividend could be as high as 15.5 per cent.

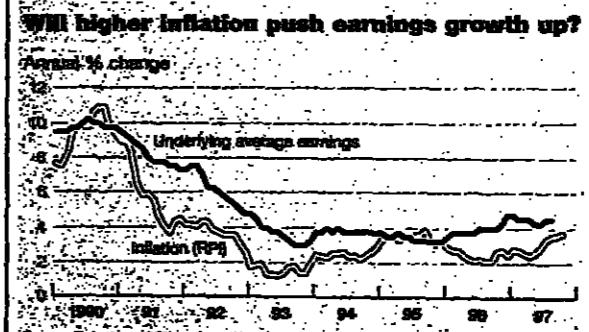
Liquidators gave the news to members of the Depositors' Protection Association at a Westminster meeting yesterday. Last year they got a dividend of 24.5 per cent. Further dividends are expected. Jim Kelly

### INFLATION

#### Figures affect rate expectations

Retail prices rose by 3.7 per cent in the year to October, up from 3.6 per cent in the previous month. The figures were only slightly worse than economists expected, but they had a big impact on base rate expectations.

#### WPI higher inflation push earnings growth up?



Prices for interest rate futures contracts suggest that base rates are expected to reach between 7.5 per cent and 8 per cent next summer, compared to the current level of 7.25 per cent. The rate expected for the end of next year is almost a fifth of a point yesterday.

The jump in interest rate expectations propelled the pound higher, tightening the screw on Britain's beleaguered exporters. Sterling closed above \$1.70 for the first time since New Year's Day and reached a three-month high against a basket of other currencies. Robert Chote

### BRITISH AIRWAYS

#### Smoking ban for all flights

Smokers will soon be forced to stub out their cigarettes on all British Airways flights, the airline announced yesterday. Smoking will be banned when the airline launches its summer schedules on March 29 next year.

The new regulation follows overwhelming support from the majority of customers, said British Airways chief executive Bob Ayling. There are more than 7,000 British Airways flights every week and 95 per cent of them are already smoke-free.

### AIRPORT PRIVATISATION

#### Bus-rail group is preferred bidder

FirstBus, the bus and rail group, was yesterday selected as preferred bidder to take a 51 per cent stake in the privatisation of Bristol airport in the west of England. Bristol City Council will retain a 49 per cent stake.

No figure for the stake was disclosed but it is thought FirstBus bid about £40m (£66.4m). The move marks the determination of the company to diversify into a broadly based transport group, similar to National Express.

Motor Lockheed, FirstBus chief executive, said: "We're very happy to be working in partnership with the council. However, if at some point in the future, the council wanted to sell their stake, obviously we would be interested." Chris Gresser

### SWISS DEFENCE ORDER

#### GKN vehicle selected for trials

The Warrior fighting vehicle made by GKN, the engineering group, has been selected for trials by Switzerland's defence procurement agency for an order that could be worth \$200m (£96.6m). Switzerland is seeking 300 vehicles to replace its M113 armoured personnel carriers. In competition are Hagglunds of Sweden, recently purchased by Alvis of the UK, and a German bidder. Alexander Nicoll

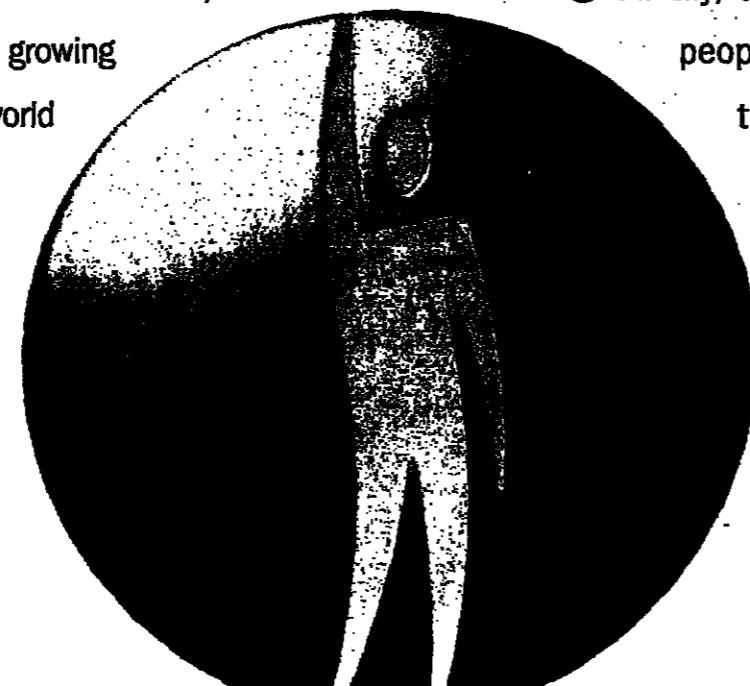
# THIS MAN IS READY TO TAKE ON THE WORLD

- This man is born to meet the expectations of his time. He personifies the determination of Suez Lyonnaise des Eaux group to become a world leader in private infrastructure services.

- Water :** he signed new contracts in Manila, Budapest, Casablanca, Jakarta and La Paz.
- Waste management :** he took the leadership position in Brazil following a major acquisition.

- This man has already proven his worth. The financial results for Suez Lyonnaise des Eaux for the first half of 1997 exceeded expectations, showing net operating income of nearly 2 billion francs, an increase of 15%.

- Finally, this man reminds us that people are our most important resource. We have 184 000 men and women in more than 100 countries who serve our customers, partners and shareholders.



# SUEZ LYONNAISE DES EAUX

## ARTS

# Rattling on Simon's door

Pierre Ruhe on the Philadelphia Orchestra's search for a new conductor

The Philadelphia Orchestra, a highly polished ensemble at present in the artistic doldrums, is searching for a new leader now that music director Wolfgang Sawallisch has announced he is going to step down by 2000.

In Simon Rattle, who conducted an intelligent, at turns charged Mahler second symphony last week, the orchestra may have latched on to the conductor who, many feel, would be its best hope to begin a new era.

That Rattle can give Philadelphia a fresh voice was evident from his Mahler. Rich in harmonic structure, his reading caught the playfulness and the neurosis in the score. Tempo shifts remained within "objective" bounds, yet were flexible inside barlines. Rattle occa-

sionally asked the strings to slide, slowly, as an expressive device which they did enthusiastically. There was no stiffness.

In the first movement, he spaced the *moto pesante* descent down to the *tempo primo* so audaciously that it made me laugh in delight. This is conductor's music, after all, and the bigger the personality leading the listeners the better. A dancing third movement was dreamy and strong, almost removed from time. The two remarkable soloists, contralto Natalie Stutzmann and soprano Christine Schäfer, were clear, nuanced and unified in both interpretation and meaning.

The orchestra, with abundant strength among the strings and woodwinds, gave themselves over willingly. After almost 20 years leading

the City of Birmingham Symphony Orchestra, Rattle has been jeffed by the press as a near-perfect music director. He interprets a huge range of old and new music convincingly and any interpretive shortcomings are made up through energetic performances. He is also faithful to his orchestra and committed to education. He carries a lucrative EMI recording contract. Despite the uniqueness of his Birmingham years, whichever orchestra he signs on will expect nothing less than the same undivided attention.

Philadelphia is in need of rejuvenation. A year after a players' strike and with subscriptions down to 60 per cent of capacity, a new artistic administrator was hired last month to help speed the healing process. The respected Simon Woods, not

coincidentally one of Rattle's producers at EMI, was brought on, many feel, as a lure to entice Rattle.

Others on Philadelphia's shortlist include Franz Welser-Most, although some players have disparaged him for lightweight interpretations, and Christian Thielemann, a well-supported candidate as admired for the dark central European sound he draws from the orchestra as for his Deutsche Grammophon contract.

Unlikely names bandied about include Mark Wigglesworth and Riccardo Chailly - but why would Philadelphia want to become Chailly's second orchestra, a step-sister to the Amsterdam Concertgebouw?

Rattle indeed is the most promising candidate. But if it is offered, would he take the job? He has called what

he is doing now - routine guest-conducting - an "unsatisfactory occupation". Speculation since the early 1990s that Rattle and the Boston Symphony Orchestra were betrothed was premature.

As the likelihood that he will land a better orchestra diminishes, Seiji Ozawa shows no sign of leaving Boston, and his recent administrative shuffling at the Tanglewood Music Center (operated by the BSO) implies he is further entrenching himself.

Rattle's long flirtation with Los Angeles ended as Esa-Pekka Salonen and the Los Angeles Philharmonic proved an inspired match. So Philadelphia is probably the best US post that will be available during the next few years.

Should none of the con-



Deified as a near-perfect music director: Simon Rattle

ductors accept, Philadelphia could lessen the burden and empower a troika - one conductor nominally as music director, one for heavy repertoire (Sawallisch will stay as emeritus), the third a "creative conductor". Such a system was in place in Chicago (Barenboim-Solti-Boulez) and, in our jet-set era, might be Philadelphia's only option.

But players acknowledge that stagnation and frustration are just as likely as suc-

cess with this scheme, and if the Philadelphia is to reclaim prominence among international orchestras, a single, enlightened vision is required. The search committee's decision is expected before season's end.

## Opera/Andrew Clark

# With 'Boris' in their blood

Reviewing the UK premiere of *Boris Godunov* at the Theatre Royal, Drury Lane, in London in 1913, the *Times* critic remarked on the "simple crudity" of the music, adding that "Musorgsky could be tender; he could also be pitiless, and it is the uncompromising reality by which *Boris Godunov* is seen to be a great work of art".

That notice was reprinted in the programme for the Kirov Opera's "semi-staging" in the same theatre on Sunday, and its verdict holds true. This time there was no Chalyapin on stage, and instead of Rimsky-Korsakov's adaptation we heard Musorgsky's original version of 1869 - seven austere panels given in a single sweep of two and a quarter hours. No Polish scene, no acclamation of the young pretender in the Kromy Forest, no glitter and not much colour; instead, a vision of raw beauty and mysterious majesty, the primitive chimes of fate shrouding a dark, introspective mood of psychological collapse.

*Boris* has long been hailed as

one of the most original works in operatic history, and this performance - a one-off royal gala organised by the Friends of the Kirov - underlined why.

It was, nevertheless, an unsuitable choice for the occasion. Without the visual contrasts of a full theatrical representation, Musorgsky's first version comes across as an unrelentingly gloomy cantata, and the Kirov made things worse by relegating chorus and orchestra to the background.

I am not apologist for the Rimsky version, but it works brilliantly in concert, and would have provided better entertainment for Sunday's black-tie audience, some of whom had paid £270 for their tickets. Squeezed into the Kirov's touring schedule before its autumn residency in Paris, this performance had more significance as a fund-raiser than as an artistic event.

The orchestra was too distant to allow clarity of instrumental detail, and the chorus was reduced to a cipher. With no sets,

the principals were left to convey what drama they could on a strip at the front, and it is a tribute to their natural histrionic gifts that they coped so well. They had their costumes, and there was some concentrated lighting, particularly effective in Pimen's monastic cell and the claustrophobic palace room. Most important of all, they sang as if they had *Boris* in their blood.

The hallmark of the Kirov is strength in depth: barring Anna Netrebko's diamond-toned Xenia, none of these singers is familiar in the west - yet they all have large, well-sculpted voices and know how to communicate. Nikolai Putilin's Boris comes from the "less is more" school of operatic acting - grand, tormented, restrained and inwardly devoured. The voice has dignity and projection, filling the house with a whisper but not afraid to roar: a singer who effortlessly commands the stage.

S

carcely less impressive

was Victor Loutskin, his radiant, rock-steady tenor

giving the utmost credibility to the opportunist monk Grigory. Mikhail Kit was the patriarchal Pimen, Konstantin Pluzhnikov a serpentine Shuisky.

The only caricature came in the inn scene, though it would be hard to fault the swagging brio with which Fyodor Kuznetsov delivered Varia's song.

As for the Kirov's own tsar, Valery Gergiev had a subdued night, conducting with none of the immediacy or visceral thrill that characterised his Salzburg performances in the summer. It may have had something to do with the version used, not to mention the unhelpful acoustic: the hum of air-conditioning ruined the quieter passages. Gergiev laid the score out patiently, but I doubt if anyone was bowled over.

Sponsored by Salomon Brothers and Moscow Narodny Bank. The Kirov performs *Boris* and Prokofiev's *Bastochka in a Monastery* in repertory at the Théâtre des Champs-Elysées in Paris until November 18.

## Theatre/Alastair Macaulay

# A comedy on the brink of tragedy

Without being radical or obscure, Chris Hannan's 1996 play *Shining Souls* is peculiar that it keeps you on tenterhooks from first to last. Beyond the fact that you never know what will happen next, you hardly know how to react to it when it does happen. *Shining Souls* is a realistic play, several of whose characters are obsessed with the transcendent; it is a comedy whose characters all hover on the brink of tragedy; it is a Dostoyevskian drama set in working-class modern Scotland.

Anne has two boyfriends, both called Billy, both of whom know about each other. Billy 1, on the day on which she is set to marry

him, says aloud to the air, "Anne, are you thinking of me? Do you remember that night when you rang me and said 'Billy, I can't speak. I've got Billy with me'?" Anne, however, whom we see in the next scene, is thinking of neither of them, but of the two suicides in her family which haunt her. She has also met today a third man, Charlie. Charlie is powerfully attracted to her (and to her daughter Mandy), and he attracts not only her and Mandy, but also one other woman and a man, too.

Anne and Charlie are both driven, impulsive, doomed people. The way they both helplessly lure teams of other people is part of the play's most

enthralling features, but more wonderful is the strange quality they both exemplify. They have no nobility, and no especial virtue, and both of them are a remarkable mixture of weakness and strength. Yet they address worlds beyond this one so naturally that they exert a force unusual in modern drama.

All the play's characters are

marvellous in one way or another. Or rather in one single way as the title tells you, their souls shine through. "I want someone who can see the back of my face," says Anne. The love that both Billies express for Anne is breathtaking in its innocent faith; the calm resignation with which Billy 2 makes his suicide

new last year - Hannan has made some revisions - and the beauty of *Shining Souls* is largely entrancing. The play's plot is, admittedly, less interesting than its characters. Hannan directs; the intense Scots accents employed involve rather too many blurred syllables and sentences, and a few group scenes are too obviously "blocked".

But all ten actors are absolutely alive to the comedy and the subtlety of the play. Thanks to them and to Hannan, *Shining Souls* leaves a lasting light in the mind unlike that cast by any other play I can recall seeing.

In Peter Hall repertory at the Old Vic, London SE1.

INTERNATIONAL ARTS GUIDE

■ AMSTERDAM

DANCE Het Muziektheater

Tel: 31-20-551 8911

Bill T. Jones/Arie Zane Dance Company: *Blu Phrase, Ballad, New Duet and Usonate*; Nov 12, 14, 15

OPERA Het Muziektheater

Tel: 31-20-551 8911

Così Fan Tutte: by Mozart. Netherlands Opera production, conducted by Ivor Bolton in a staging by Jürgen Flimm, with an entirely new cast; Nov 13, 16, 18

■ BERLIN

DANCE Deutsche Oper

Tel: 49-30-34384-01

Deutsche Oper Ballet: premiere of Rosalinde, choreographed by Ronald Hynd to music by J. Strauss; Nov 18

OPERA Deutsche Oper

Tel: 49-30-34384-01

Deutsche Oper Ballet: premiere of Rosalinde, choreographed by Ronald Hynd to music by J. Strauss; Nov 18

■ LONDON

CONCERTS

■ EDINBURGH

EXHIBITIONS

National Gallery of Scotland

Tel: 44-131-624 6200

Discovering the Italian Baroque:

The Denis Mahon Collection.

Consisting of 17th and 18th century Italian paintings by

Guerino, Guido Reni and Domenichino, among others, collected by Mahon since the 1930s. The exhibition was in

London until May; opens tomorrow

■ MADRID

OPERA Teatro Real Tel: 34-1-516 0600

La Monnaie: touring production of Britten's Peter Grimes.

Conducted by Antonio Pappano in a staging by Willy Decker; Nov 13

■ The Magic Flute: by Mozart.

■ MUNICH

ARTS GUIDE

Barbican Hall Tel: 44-171-638 8891  
The Sibylus Cycle: Sir Colin Davis conducts the London Symphony Orchestra in Symphony No. 1 and Symphony No. 2; Nov 16

■ The Sibylus Cycle: Joseph Swensen conducts the Scottish Chamber Orchestra, with violin soloist Ida Haendel; Nov 18

EXHIBITIONS Royal Academy of Arts

Tel: 44-171-439 7438

Victorian Fairy Painting: exploring

the fascination with fairies and the supernatural which took hold of artists and writers in Britain from the early 19th century to the outbreak of the First World War.

The display includes designs for

the theatre, where the

Shakespearean revival played an

important role in rekindling

interest in fairies. Artists

represented include Turner,

Landsseer, and Richard Dadd,

who ended his life in Bedlam

after murdering his father. The

exhibition will travel to the

next year; opens tomorrow

OPERA London Coliseum

Tel: 44-171-632 8300

■ From the House of the Dead:

by Janáček. New English

National Opera production,

conducted by Brad Cohen in a

staging by Tim Albery. The

programme is completed by

Twice through the Heart, by

Mark-Anthony Turnage,

conducted by Nicholas Kok; Nov 13

■ The Magic Flute: by Mozart.

Nicholas Hytner's English National Opera production is revived by David Ritch and conducted by Christopher Moulds; Nov 14

ROYAL ALBERT HALL Tel: 44-171-589 8212

The Royal Opera: Otello, by Verdi. Conducted by Jacques Delacote in a staging by Elijah Moshinsky; Nov 17, 18

THEATRE The Pit, Barbican Centre

Tel: 44-171-638 8891

Romeo and Juliet: by Shakespeare. New production directed by Michael Attenborough and designed by Robert Jones. Ray Fearon and Zoë Wanless are the lovers; to Nov 15

■ LOS ANGELES

CONCERTS Dorothy Chandler Pavilion Tel: 1-212-655 3500

Los Angeles Philharmonic:

conducted by Oliver Knussen in a programme including works by

R

## COMMENT &amp; ANALYSIS

Lionel Barber



## Vegetable-eater

By nominating Trichet to head the European Central Bank, Chirac may be biting off more than he can chew

*L'Europe, c'est la France et l'Allemagne. Les autres sont des légumes - Charles de Gaulle.*

Jacques Chirac, the French president, revels in breaking every rule in the diplomatic book. His nomination of Jean-Claude Trichet to head the future European Central Bank is on a par with his decision to resume nuclear testing in the South Pacific. The rest of the world is incredulous but France stands defiant.

The Dutch are seething. First it was their soft policy on soft drugs; now it is their tough support for a central banker. The Hague, it seems, can do almost nothing right in Mr Chirac's eyes.

Mr Trichet's nomination is an implicit veto of Wim Duisenberg, the Dutch central bank governor and head of the European Monetary Institute, the forerunner of the ECB. Now Mr Duisenberg risks joining Ruud Lubbers and Onder Ruding on the list of Dutch grandees who became also rans in the race for top-class international jobs.

The silence in Bonn and Frankfurt is revealing. Helmut Kohl, the German chancellor, saw Mr Chirac's gambit coming. He was tipped off three weeks ago. More surprising was Mr Chirac's success in co-opting his prime minister, Lionel Jospin. The joint declaration between the Elysée and Matignon on the eve of the Franco-German summit in Paris was a crude attempt to bounce Mr Kohl into accepting Mr Trichet's candidacy.

The French are spreading rumours that there was a secret pact between Mr Kohl and the former French president François Mitterrand. The Germans, it is said, secured Frankfurt as the location for the central bank. The French won an understanding that the Germans would back a Frenchman for ECB president. Mr Kohl is trapped. If he denies

there is a whiff of hypocrisy here. Top jobs in Europe always come down to horse-trading. Mr Kohl killed off Mr Lubbers to succeed Jacques Delors as president of the European Commission. John Major vetoed Jean-Luc Dehaene, the Belgian premier and Franco-German favourite.

Mr Chirac had every right to put forward Mr Trichet, but the manner in which he



Risky business: Chirac could turn out to be the loser

did so suggests he is using the governor of the Bank of France as a pawn in a bigger game. A French veto of Mr Duisenberg draws a Dutch veto of Mr Trichet. The EU is forced to find a third candidate more amenable to the French.

The existence of such a deal is highly improbable. Mr Chirac cannot claim to be a confidant of Mitterrand, who took many secrets to the grave. To paraphrase the old saying on the Schleswig-Holstein question: only three people knew the answer, one is dead, the other is mad, and the third has forgotten.

The charge against Mr Chirac is that he has needlessly politicised the selection process of the ECB president and jeopardised the launch of the single currency. now little more than 12 months away. Does the charge stand up?

There is a whiff of hypocrisy here. Top jobs in Europe always come down to horse-trading. Mr Kohl killed off Mr Lubbers to succeed Jacques Delors as president of the European Commission. John Major vetoed Jean-Luc Dehaene, the Belgian premier and Franco-German favourite.

If Mr Chirac is doomed, is there any chance of Mr Trichet getting the top job? It would be wise to rule him out.

Mr Trichet is one of the great survivors. He has moved from press spokesman to the then president Valéry Giscard d'Estaing, counsellor to the former prime minister, Edouard Balladur, to the director of the Treasury and then Bank of France governor. A succession of French banking scandals have left him untouched. So jealousy has he guarded the Bank's freshly minted independence and stuck to the politically unpopular *franc fort* policy that he is known as "Hans-Claude Trichmeyer".

The foreign exchange markets would be happy with Mr Trichet or Mr Duisenberg. They will not be happy with a lowest common denominator candidate. In that case, watch out for a draft Tietmeyer campaign. Mr Chirac could turn out to be the loser.

Portugal and Spain; there are numerous others.

Mr Chirac viewed Mr Duisenberg as the candidate of a club of central bank governors headed by Hans Tietmeyer of the Bundesbank. When Mr Duisenberg declared himself a candidate in a German newspaper and failed to go on bended knee to the Elysée, Mr Chirac marked his card. Once the Labour government confirmed that Britain would not join Esmu on January 1 1999 - and therefore ruled out of any say in the appointment - Mr Chirac judged it was time to act.

The French have cast Mr Duisenberg as a Bundesbank clone but his record suggests otherwise. In 1973, when he was finance minister, the Dutchman responded to the oil shock with a huge fiscal stimulus to the economy. He is an extremely able communicator in Dutch, English, German, and, yes, French.

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## LETTERS TO THE EDITOR

Number One Southwark Bridge, London SE1 9HL

We are keen to encourage letters from readers around the world. Letters may be faxed to +44 171-873 5938 (please set fax to 'line'). Email: [letters.editor@ft.com](mailto:letters.editor@ft.com). Published letters are also available on the FT web site, <http://www.FT.com>.

Translation may be available for letters written in the main international languages.

## Speedy enlargement of EU membership fully supported

From Ms Louise van der Laan

Sir. I read with interest your editorial "EU enlargement" (November 10). I particularly welcomed your proposal that the EU produce annual reports on progress made by the applicant countries. As the FT should already know the European Commission made exactly such a proposal last July in its Agenda 2000 report for a stronger, wider Union. EU member states are likely to endorse this proposal when they take a decision at the European Council in Luxembourg in December on how to manage the enlargement to fully support them in their efforts.

Louise van der Laan, spokeswoman, Commission, Brussels, Belgium

## Only for those in the club

From Mr N. Adamo

Sir, Re Lionel Barber's article "Spectre of September 1992 haunts Labour" (November 5) and Nick Tyrrell's letter (November 11), may I suggest the latter reads the protocol No 6 in the annex to the Maastricht Treaty until the end of art 3. The last sentence of that article reads as follows: "In particular, the member state shall not have deviated its currency bilateral central

rate against any other member state's currency on its own initiative for the same period [two years]." But, the notion of bilateral central rate supposes participation in the ERM because central rates exist only for members of the ERM. So, Mr Tyrrell's suggestion ("no need to join the club") fails.

N. Adamo, 3050 Overijse, Belgium

## No evidence to support accusation over Chinook crash

From Mr John D. Cook

Sir, The secretary of state for defence (Letters, November 7) is quite wrong to accept that the Ministry of Defence verdict on the 1992 Chinook tragedy is justified. He, like his predecessors Messrs Rifkind, Portillo and, more recently, Lord Gilbert, are all reading from the MoD script which only includes what it, the MoD, thinks is relevant. The real facts are quite different.

Only at the public inquiry were some of the pilots who were involved with the Mi2

Chinook asked any questions, and that inquiry could find no justification of negligence on the pilots' behalf.

We, the families, have never tried to explain the cause of the accident. There were no witnesses. No flight recorders. Nor any evidence to prove anything. What we do know is that the crews involved were having a lot of problems with the FADEC system and the flying controls.

The MoD has to be able to satisfy AF3207, RAF manual of flight safety, that states

categorically: "Only in cases in which there is absolutely no doubt whatsoever should deceased aircrew be found negligent." It cannot be right that opinions based on no evidence can be sufficient to prove negligence.

The air marshals would have us believe that their selected highly trained, highly experienced, and highly respected Special Forces aircrew would make such a crass mistake as to fly into solid rock? Where is the evidence for this accusation? There is none.

The families and friends of the deceased aircrew have a wealth of knowledge and experience in aviation, military, civil and aircraft accident investigation, and are convinced that the accusation by the air marshals cannot stand up to their own regulation AF3207.

No natural justice can accept opinion as evidence and therefore doubt must exist.

John D. Cook, 30 Gally Hill Road, Fleet, Hants GU13 0PU, UK

## Personal View · Floyd Abrams

## Letter to an English friend

The presence of TV cameras in court reflects the fairness of the US judicial system

I know that you're still upset by the nanny verdict. Louise Woodward may be free but I know you think she was mindlessly and indefensibly found responsible for the death of an eight-month-old baby by a jury that couldn't or wouldn't do justice and a judge that wouldn't fully undo that injustice.

I sense you believe it is no coincidence that Louise was found guilty in the same nation that was capable of freeing O.J. Simpson. And I know you blame, at least in part, the fact that there was extensive publicity before the trial and television cameras were allowed in the courtroom during the trial for the ultimate result that you find so distressing.

But could you listen for just a moment? Could you look at the way you and your now-cheering countrymen come across over here? Because as seen from this side of the Atlantic, your reaction seems far more overblown than thoughtful, far more the result of xenophobic passion than of dispassionate analysis.

Recall first the different waves of received wisdom that swept over the British public. Before the trial began, British observers objected to the extensive pre-trial publicity about the case (we call it free speech), the fact of a televised trial (permitted under Massachusetts law) and the very visage of a 19-year-old English girl being tried by a Boston jury containing people whose grandparents were born in - where else? - Ireland.

By the time the testimony was completed - but before the verdict was announced - criticism of the trial and the American legal system had

faded. The skilled defence lawyers had punched one hole after another in the state's medical case. The pre-trial publicity seemed long forgotten. And an acquittal was generally expected.

Then came the guilty verdict and the firing of one angry barrage after another from east to west across the Atlantic. Televising the trial was criticised, notwithstanding the absence of any basis for concluding it adversely affected anyone's in-court behaviour: judge, lawyers, witnesses or jury. Not a single defence counsel objected to the presence of a camera in the courtroom, including Barry Scheck, who had repeatedly criticised the televising of the trial of his client O.J. Simpson - after that case concluded.

But, you say, you know that Louise was credible and the police were not. Listen carefully to yourself. Ask yourself how you can even begin to make that judgment. If you are able to do so, it is only because cameras were present. Is that not the strongest, most persuasive argument for cameras acting as a check on judges and juries alike?

Compare the benefits of the true public education about the judicial system provided by the cameras with the lessons in journalistic behaviour offered by the British newspapers that engaged in circulation-driven "campaigns" to save Louise. Or to the behaviour of those individuals - British and American alike -

who marched outside the courthouse in Cambridge while Judge Zobel was still deciding whether to reduce her sentence, seeking to influence him with signs, banners and chants. That behaviour would undoubtedly constitute a contempt of court in Britain with regard to any pending criminal prosecution. British editors have been jailed for far less. In the US, such behaviour has been protected by the First Amendment since a 1941 Supreme Court opinion that rejected English contempt law and concluded that the very purpose of the American revolution was "to secure for the people of the United States much greater" free speech "than the people of Great Britain had ever enjoyed".

So as the British press and public continue to denounce the American legal system and the television cameras that showed it to them, why not pause to reflect on why you're so sure so much went wrong in the Louise Woodward case. If not the in-court camera, what? And while you're at it, ask yourself whether a society open enough and secure enough to allow all of Britain to watch everything that occurred in its courts may not even have a lesson or two to offer its friends across the sea.

The author is an American constitutional lawyer and a partner in the New York firm of Cahill Gordon & Reindel



Silent witness: TV cameras allowed Britain to follow the Woodward trial

## Technical Consultants Search for HANJUNG

Korea Heavy Industries & Construction Co., Ltd.

HANJUNG is looking for highly qualified engineers to serve as Technical Consultants. HANJUNG, a leading company in the power & industrial plant business in Korea, is preparing its second take-off for the coming 21st century.

HANJUNG is gearing up its investment and efforts to grow into one of the world first-class companies in its field, through achieving USD 13 billion in revenue in the year 2001 and developing leading-edge technology.

HANJUNG has chosen 10 strategic R&D projects: development of low-emission and high-efficiency firing system for fossil fuels, plasma De-NOx, gas burning intelligent engine, etc. HANJUNG invites qualified engineers for technical consulting to activate development of these areas.

### QUALIFICATIONS

- PH. D in science preferred.
- In-depth knowledge of engineering technology in power & industrial plant.
- Minimum 15 years working experience in world-class engineering / heavy industries corporations, academies, or institutes.
- Korean language fluency is favorably considered.

### REQUIRED DOCUMENTS

- Resume with - detailed description of past experience.
- self-introduction
- recent photo and phone number.(within 5 page of A4 size paper)
- Paper describing technical consulting plan.

### REMUNERATION

- Competitive salary and benefit package that ranges with qualification

### SUBMISSION OF APPLICATION AND OTHER DOCUMENTS

- Date : November 22, 1997.
- Send to :

Department of Personnel Planning & Administration/HANJUNG  
555 Guygok-dong, Changwon-city, Kyungnam 641-792, SOUTH KOREA  
Tel : 82-551-78-7231 Fax : 82-551-78-8486

- All submitted documents will be kept strictly confidential and not be returned to the applicant.
- More information is available from the Department of Personnel Planning & Administration.



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## COMMENT &amp; ANALYSIS

## FINANCIAL TIMES

Number One Southwark Bridge, London SE1 9HL  
Tel: +44 171-873 3000 Telex: 922186 Fax: +44 171-407 5700

Wednesday November 12 1997

## Internet merger

The bid by WorldCom for MCI has been discussed, until now, largely in the context of the past. It is time for the debate to focus on the future.

The rationale for the deal lies in the cost savings from combining the two companies' core businesses, in voice telecommunications. These savings motivated WorldCom's higher bid this week and the MCI board's acceptance. But the merged company would also obtain enormous influence over the development of the internet.

The net began as a disorganised, decentralised network of networks. There is no owner, no central guiding force, just a collection of standards and some voluntary bodies to administer them. But recently a handful of big companies have built up powerful roles in providing access to the internet and carrying its data.

WorldCom owns UUNet, the biggest and most international of the Internet Service Providers (ISPs), which link users to the net. Recently, it agreed to buy the network infrastructure of America Online and CompuServe, two proprietary online systems which also act as ISPs. Similarly, MCI provides the most heavily used of the fibre-optic "backbones" for the system.

The industry is far from mature - more fibre-optic backbone capacity is being added

daily. There are many thousands of small ISPs within the US and around the world. And there are other big internet participants, such as Sprint, American Telephone & Telegraph and GTE, a rival bidder for MCI. It is certainly too early to say that a merger between WorldCom and MCI would produce an undesirable concentration of power.

None the less, there is a risk that the consolidation of the industry will transform the way the internet works. From the outset, internet participants have carried each others' data across their networks for free. It is this arrangement that gave the system its low cost and global reach. As individual participants get bigger, there is a growing temptation for a larger to discriminate against the smaller, charging them for access or refusing connections altogether.

So far, the shift to charging has not destroyed the internet ethos; it may, indeed, be a desirable step towards maturity and financial stability. But it should not be allowed to take place unscrutinised. The proposed merger unites two of the biggest participants in the emerging internet industry, together handling around 60 per cent of backbone traffic. It provides an ideal opportunity for an examination of the competition issues. The federal authorities should rise to this challenge.

## A Real fight

The Brazilian government is to be commended for its prompt and serious response to the financial turmoil which now threatens its anti-inflation programme. It has wasted no time in futile railing against the supposed wrongs of foreign speculators, but has taken tough measures to counteract the threat.

The strains its programme is facing reflect the dangers of relying excessively on a pegged exchange rate in the battle against inflation. But the government has taken the sensible view that an abrupt devaluation at this stage would jeopardise economic stability.

Its initial response was to signal a sharp increase in interest rates to defend its currency, the Real. This was followed by an emergency fiscal package to reduce the budget deficit by some \$18bn and intensified efforts to secure backing in Congress for constitutional amendments to help bring government accounts under control.

These actions imply very slow growth next year, a year in which President Fernando Henrique Cardoso is expected to stand for re-election. His calculation is that the voters' priority is to preserve success against inflation - below 6 per cent this year compared with an average of 140 per cent in the first four years of the decade.

Yet the electorate is not his only concern. Higher interest rates, by slowing the economy,

will help bring down the current account deficit, estimated at close to 4.5 per cent of gross domestic product this year. But they will also increase pressure on the budget, by increasing government debt servicing costs, and on parts of the banking system. Many smaller financial institutions already face damaging losses because of the collapse in stock and bond prices since mid-October.

The full costs of the policy response to the first wave of speculation are thus as yet unknown. If the Asian experience is any guide, further waves of speculation can be expected as these costs become apparent.

In its defence, the government still has high foreign exchange reserves, even after spending an estimated \$7bn to \$8bn in recent weeks, and can anticipate large receipts from its ambitious privatisation programme. It would also be prudent to seek assistance from the International Monetary Fund before any crisis, rather than after the event as Mexico did in 1994, and avoid any protectionist response.

What is also required is prompt action by Congress to reduce the budget deficit in a sustainable way, and an explicit plan to increase private saving in the longer term. Only by boosting weak domestic saving will the government address the underlying source of economic vulnerability.

## Rouble trouble

For Russia, it could not have come at a worse time. Just as growth was starting to pick up, confidence in the rouble was returning, and the fiscal deficit was at last being tackled, the rouble came under speculative pressure.

The authorities responded on Monday by raising interest rates and widening the exchange rate band. Their actions could restore stability. But they must realise that high interest rates are themselves causing problems; they are far from an easy way out.

The authorities are probably right to defend the rouble. The currency is not overvalued. Russia has a large current account surplus, and the real exchange rate has hardly changed since the beginning of last year, thanks to a policy of managed depreciation.

A sudden depreciation now could destroy confidence. High inflation in the past led many Russians to hold US dollars rather than roubles. This dollarisation is only now starting to reverse. A depreciation could easily lead residents to rush back to the safe haven of dollars.

Also, a redenomination of the rouble is planned for the beginning of next year. Weakening confidence could put this in jeopardy, and seriously damage the government's credibility.

But this week's measures to defend the rouble have pushed

up Russia's real interest rates to nearly 20 per cent. Rates were raised at the beginning of 1996, as part of the policy to stabilise the exchange rate and the price level. Even after stabilisation was achieved, rates remained high, partly because of high levels of government borrowing in the domestic financial markets.

The result is that long-term investment has been stunted. Russian growth will not get off the ground until real interest rates can be reduced to reasonable levels.

The authorities must ensure that the rate rise is, as they claim, just a temporary measure. They may be tempted to be over-cautious, and leave rates too high for too long. This would put Russia's fragile economic recovery at risk.

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The rouble should be defended for now. But the Russian authorities should already be making preparations for a period of much lower real interest rates. Without this, they will find prosperity elusive.

## Clinton - off the right track?

The president's recent defeat in Congress raises serious questions about US policy, say Bruce Clark and Nancy Dunne

**I**t ought not to be going this way. Bill Clinton, the US president, has been re-elected by a handsome majority and enjoys unusually high approval ratings. In theory, at least, he should be capitalising on his country's happy state of peace and prosperity to concentrate on global "legacy issues" that future generations will judge him by, such as the environment or disarmament.

Against this background, the defeat he suffered this week when Congress failed to muster enough votes to grant him the fast-track authority to negotiate trade deals is a harsh blow. He had previously called fast track one of the cornerstones of his economic policy.

At home, the failure to secure it could weaken Mr Clinton's claim that, as a politician of the centre, he is skilled at managing the potentially difficult relationship between a Democratic administration and a Republican-dominated Congress.

Abruptly, the setback is likely to damage his credibility in the eyes of prospective trade deal partners in Latin America and Asia, as well as the European governments who are counting on him to face down Congressional xenophobia and avoid transatlantic rows.

More generally, as Madeleine Albright, the secretary of state, warned in advance of the vote, the result would "signal to a watchful world whether America is approaching the end of the century with well-deserved confidence and pride - or whether our deeper wish is to shrink from the centre stage of world affairs".

But will the setback on fast track really have such wide-ranging consequences for the president? After the event, Mr Clinton was sanguine. He has insisted that fast track will live to fight another day.

After a weekend of desperate bargaining, where the White House offered inducements ranging from local construction projects to ambassadorships to reluctant Congressmen, a crestfallen Mr Clinton said it was time to regroup and start the battle anew next year.

"What I think we have to do is try to let the temperature go down and go back to what is actually at stake," he said. "I will be very surprised if we are not successful in developing a bipartisan, constructive, successful approach to fast track before this Congress is over."

So who is right: those who worry that the Clinton second term has been deeply wounded? Or those who think the president can bounce back? And what will be the real consequences?

Start with Mr Clinton's standing with the public. His approval rating has remained remarkably steady this year at about 60 per cent, indicating that he has not suffered significant damage from revelations about fund-raising misdemeanours, or from the approaching law suit over sexual harassment brought by Paula Jones, a woman from his native Arkansas.

But reassuring polls do not apparently capture the intense suspicion of the global economy that is harboured by part of the American electorate. This resentment has produced support for the country's newly invigorated trade union movement.



This has had an important political result. Tom Mann, a political analyst at the Brookings Institution, believes that Democratic legislators are more dependent than ever on their traditional backers in organised labour.

Corporate donations trailed off after the party lost control of Congress in 1994, and the organisational skills of the unions would be crucial in local campaigns next year. "In mid-term elections with a low turnout, intensive work means everything," he says.

For fast track, next year's congressional elections (in the view of most observers) will make it harder to push through a measure that has triggered a powerful popular backlash. And there could be wider trade implications.

Advocates of free trade are voicing the fear that labour's victory could spur a resurgence of protectionism in the US. Julius Katz, a former deputy trade representative, says unions will "be emboldened by this [victory] and will make a run at trying to turn the clock back, especially if there is a ballooning trade deficit".

More immediately, Mr Clinton's political failure in Congress will cause him embarrassment in several trading forums, notably this month's meeting in Vancouver of the Asia-Pacific Economic

Co-operation. It also seems likely he will attend the summit of Latin American leaders in Santiago next March with fewer axes to play than he would like.

The White House had hoped to build on previous successes on trade - securing approval of the North American Free Trade Agreement and the establishment of the World Trade Organisation - to push its agenda in these two bodies. It wanted to use fast track to make sectoral deals in Apec - establishing trans-Pacific free trade in certain goods as a step towards the bloc's goal of free trade by 2020, and in the Chile meeting to launch hemisphere-wide negotiations on a free trade area that would enter force in 2005.

It may still be possible to salvage these goals. Peter Bregg of the Washington-based think-tank Inter-American Dialog, predicts that Latin American leaders "will still have to come to grips with the fact so many of their exports go to the US".

Exactly the same point - the bargaining power that the US always enjoys because of the size of its market - is made in other areas. Some Democrats think the US can and should drive a harder bargain on labour and environmental without sacrificing the goal of liberalised trade. Richard

Gephardt, the House Democratic leader who has used opposition to the existing fast-track proposal to define himself as a tribune of the people, insisted this week that he would support the president on suitably adjusted terms.

But the past year's experience of formulating trade proposals designed to appeal to all sides of Congress suggests that Republicans will be reluctant to make these two bodies. It wanted to use fast track to make sectoral deals in Apec - establishing trans-Pacific free trade in certain goods as a step towards the bloc's goal of free trade by 2020, and in the Chile meeting to launch hemisphere-wide negotiations on a free trade area that would enter force in 2005.

The political dexterity needed to secure fast-track approval should not, in most observers' view, have been beyond the ability of a president who excels at deal-making - if only he had focused on the issue earlier. From this perspective, the fast-track failure has as much to do with presidential errors of style and priority setting as it has with the difficulties of trade policy.

As Richard Haass, a former State Department official, says, the failure shows the limitations of an episodic approach to foreign policy. The political dexterity needed to secure fast-track approval should not, in most observers' view, have been beyond the ability of a president who excels at deal-making - if only he had focused on the issue earlier. From this perspective, the fast-track failure has as much to do with presidential errors of style and priority setting as it has with the difficulties of trade policy.

But with the president's critics

savouring the spoils of victory, regaining the initiative in trade policy next year is likely to prove a long, hard struggle. Both sides agree that Mr Clinton would have had a much easier time prevailing if he had kept his eye on the ball in 1997. He now has to live with the consequences of failing to prepare public and Congress for his fast-track request.

*Financial Times*

## 100 years ago

Bago Pneumatic Tyre

At present the name of

Bago Pneumatic Tyre,

Limited, is rather

prominent before the Stock

Exchange, the rig in the

shares having attracted more

attention from the Committee

than some members have

quite liked. This is somewhat

unfortunate for M. Louis

Maiche, of Paris, whose many

inventions, exhibited at

Walbrook, we described last

Friday, as the gentleman who

seems to be acting as sponsor

for the attempted Maiche

Syndicate is unless we are

much mistaken, the same

Captain Bago who is

identified with the somewhat

ill-fated tyre.

## 50 years ago

U.S. Shipping Alarmed

New York American ship

operators, particularly

tramps, are alarmed over the

prospect that Congress, in the

coming session, may approve

the Paris proposal to transfer

300 more American ships to

maritime nations under the

Marshall Plan. Steamship

Row here is as worried over

the transfer plan as over the

current sagging freight rates.

They point out that by 1951

the proposals would reduce

dollar shipping of bulk

commodities for European aid

in American contract carriers

to zero.

## OBSERVER

## Weld's way with words

**S**tep aside, John Grisham. Former Massachusetts governor William Weld, fresh from defeat in his bid to become US ambassador to Mexico, is embarking on a new career - as a novelist.

After scrapping with hawkish Senator Jessie Helms, there was speculation that the ever-quirky 52-year-old would return to his roots by taking a cosy job with a law firm. There was even idle chatter about a bid for the presidency.

But Weld - who once leapt fully clothed into the Charles River to celebrate its environmental clean-up - is as usual going his own way. He's written a political thriller set in Boston and signed a contract with New York publisher Simon & Schuster.

Word has it that friends wanted Weld to write an inside account of his years as a leader of the Republican Party's liberal wing. But the Harvard and Oxford-educated legal eagle decided on something less po-faced. He first put pen to paper in January, shortly after being beaten in a bid to get elected to the senate, and finished writing in March, before he stepped down as governor.

The book probably won't be great literature, but it is anything like the author it should be an entertaining read. The tentative title is *Muckered*, and its hero is a candidate for the district attorney's office in Massachusetts.

The political pot-boiler should hit the bookstore next September - and Weld will be out to make a splash.

## Clan destiny

**L**ord Inchiquin, chief of the O'Brien clan and the man with the strongest claim to the 1,000-year-old title High King of Ireland, is going transatlantic.



# FINANCIAL TIMES

Wednesday November 12 1997

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## Rosneft management seeks MBO partners

By Chrystie Freeland  
in Moscow

The management of Rosneft, the last big Russian oil company still to be privatised, plans to team up with foreign partners to bid for the group when it goes on the auction block later this year.

Alexander Putilov, Rosneft's chairman, said in an interview the consortium would include at least two western oil companies and at least two western financial investors.

Management hopes of organising a buy-out are a sign of the intensity of the battle for Rosneft, which is shaping up to be Russia's biggest business contest of the year.

Gazprom, the natural gas group, has already declared its hope of adding Rosneft to its empire. Shell and British Petroleum are also thought to be interested. Salomon Brothers, the US investment bank, recently estimated the "identifiable value" of Rosneft

at \$1.4bn, based on its proven reserves.

The Kremlin plans to sell large stakes in six oil companies, including Rosneft, over the next three months. Russia's budgetary crisis has added urgency to the plan, but the programme could be soured by the global financial downturn which has depressed Russian equities.

Russian stocks fell 4 per cent yesterday, following an 8 per cent drop on Monday. But Maxim Boiko, Russia's privatisation chief, said the government intended to push ahead its privatisation programme.

Mr Putilov would not name the foreign companies he is seeking to draw into the Rosneft management consortium. But he said that if it were to win control, the group's strategy would be to keep Rosneft's subsidiaries in a single group and to preserve the Russian face of the company.

"We are trying to put together a bid with foreign

partners," Mr Putilov said. "This will guarantee the independence of the company, its Russian character and its integrity."

Boris Berezovsky, the media and oil tycoon who was recently ousted from the Russian government as part of a battle between Kremlin clans, is also expected to make a bid for Rosneft.

Over the past few months officials from Sibneft, the oil company controlled by Mr Berezovsky, have been moved into executive positions in Rosneft.

Mr Putilov accused the interlopers of seeking to delay the privatisation of Rosneft by slowing down the paperwork necessary to prepare a company for privatisation.

But Mr Boiko insisted Rosneft would be privatised according to schedule, with the open sale of 95.25 per cent of the shares beginning this year and ending by mid-1998.

New tax code needed, Page 2

## Brussels supports positive action for women

By Neil Buckley in Brussels and Peter Norman in Bonn

Action to appoint women to public-sector jobs where they are under-represented was backed yesterday by the European Court of Justice - provided the action does not involve rigid quotas.

The surprise ruling ended the uncertainty created by the 1995 "Kalanke" case. The European Court ruling in this case seemed to challenge the right of public authorities to achieve a balance of the sexes by automatically promoting women over equally qualified men.

Yesterday's judgment was hailed by the European Commission as "putting positive action in the European Union back on the rails".

The court has recognised that certain deep-rooted prejudices and stereotypes as to the roles and capacities of women in working life still exist," said Padraig Flynn, EU social affairs commissioner. "It has concluded that priority given to equally qualified women, which is designed to restore the balance, is not contrary to [EU] law."

The case was brought by Helmut Marschall, a teacher, against the German region of North Rhine-Westphalia.

Mr Marschall complained that, simply because men outnumbered women in his career bracket, a woman had been appointed to a job for which he was equally qualified.

An opinion in May from one of the court's nine advocates-general (advisers to judges) said the North Rhine-Westphalia law should be overturned.

The advocate-general's opinion concurred with the precedent-setting "Kalanke" case of 1995. In this case, it was ruled that a quota system for women introduced by another German region, Bremen, broke EU law. But the Luxembourg-based court yesterday took the unusual step of ignoring the advice and backing North Rhine-Westphalia.

It said the law was acceptable because it did not involve fixed quotas, and allowed men still to be appointed to jobs ahead of women if they could prove they were particularly suited, or had special needs, such as a disability.

Brussels officials said the ruling gave the go-ahead to affirmative action, provided that men would be fairly treated and not automatically excluded from jobs.

The EU's Amsterdam treaty, signed last month, allows EU states to adopt "measures providing for specific advantages in order to make it easier for the under-represented sex to pursue a vocational activity".

## Blow to US as Egypt says it will boycott conference

By Mark Huband in Cairo

Egypt delivered a blow to US Middle East policy yesterday when it announced it would boycott a Washington-backed economic conference to which Israel was invited. Saudi Arabia, the US's other main Arab ally, has also said it will not attend.

Hosni Mubarak, the Egyptian president, brushed aside intense US pressure on Arab states to attend. The fourth Middle East and North Africa (MenA) conference is due to open in the Qatari capital, Doha, on Sunday.

The boycott was in protest at Israel's refusal to abide by US-arranged agreements aimed at securing a lasting peace with its Arab neighbours.

Officials at the US state department were unavailable for comment yesterday, a public holiday. Last week, Martin Indyk, US assistant secretary

of state for Middle Eastern and Near Eastern affairs, toured Arab capitals in an effort to reverse decisions by boycotting states and confirm attendance by wavemakers.

"Egypt will not take part in the Doha conference and will not send a delegation to it," President Mubarak told his ruling party yesterday.

"The aim of an economic conference is to build co-operation between Israel and the Arab community, and this is linked to progress towards peace... but so far no progress at all has been achieved."

The Egyptian decision was the clearest sign yet of how far Arab-Israeli relations have deteriorated since Israel began a Jewish settlement on Arab land in East Jerusalem in March. This led to an eight-month suspension of peace talks with the Palestinians.

Cairo hosted last year's MenA conference but turned it

## Germany acts

Continued from Page 1

1998 against faster nominal growth of 4.4 per cent. Six months ago, the commission forecast revenues of DM\$13.1bn this year and DM\$13.5bn next year.

The projected revenue loss

will hit the federal states or Länder harder than the government in Bonn. While the commission projected federal shortfalls of DM6.7bn this year and DM9.5bn in 1998, Länder losses were put at DM9.1bn and DM10.3bn respectively.

Concerned they will lack choice when they need to use big firms to police standards - particularly internal controls - and when they need their expertise in corporate rescues or failures. "These issues are very important following the collapse of Barings and BCCI," said one regulator.

Loos is club, without any regulatory powers, but is increasingly influential. Its standards are widely imposed by individual regulators. It may make a submission to competition authorities.

It is also understood that stock market regulators are

## Probe into accounting mergers

Continued from Page 1

of non-audit fees, which is having a real impact. We would be happy to put our case to them if asked."

Critics of the Big Six firms have argued for many years that their increasing reliance on fast-growing fee income from consulting services for clients calls into question their ability to appear independent when carrying out statutory audits.

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# FINANCIAL TIMES COMPANIES & MARKETS

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Wednesday November 12 1997

Week 46

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## INSIDE

**Time 'is right' for a Nordic union**

Analysts expressed reservations at plans to merge Nordbanken, Sweden's third largest bank, and Merita, Finland's dominant lender. But Hans Dahlberg, Nordbanken's chief executive, says the time is right for a deal that will create the Nordic region's biggest bank in equity terms. Page 16

**New MCI bid gets cautious reaction**  
If WorldCom's \$1.1 billion share bid for MCI Communications is so certain, why has MCI's stock stubbornly remained nearly \$10 lower? In part it is because of the time the \$870m deal will take to win regulatory approval. But either MCI or WorldCom investors might reject the deal if the latter's stock price falls too far. Page 18

**Apple declares war on Dell.**

Steve Jobs, left, co-founder of Apple Computer, was in melodramatic mood when he outlined plans to turn around the struggling company. Mr Jobs declared "war" on Dell Computer, one of Apple's most successful competitors, because Michael Dell, Dell chief executive, had said Apple should be dissolved. But Mr Jobs' theatricals belie his company's uncertain future and the market was unimpressed. Page 14

**Amoco operations under threat in Egypt**  
Egypt's leading foreign oil company, Amoco, may have to wind up its operations in the country within four years because extraction will be unprofitable. Page 24

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Christiansen Bank	16	Postbank Securities	12
Codeco	14	Rosneft	12
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Daiwa Bank	22	Scania	22
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Deutsche Telekom	1	Sedgwick	12
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## Chief price changes yesterday

FRANKFURT (DAX)			
Rhein		Falls	
Atmos	+ 2.5	Amer Mineral	- 0.4%
Douglas	+ 2.25	Amstrad Dene	+ 2.5 - 3.0%
Heinkel	+ 0.5	Centex Res	+ 4.5 - 5.0%
Perche			
Addax	+ 25.8	Elforsk	+ 37
Bebendorf	+ 7.1	Emerson	+ 32
Schaeffler	+ 2.3	Enron	+ 49
SWITZERLAND (SIX)	+ 13.7	Esso Glass	+ 49
Rheins		Exxon	+ 36
Cathay Ind	+ 40%	Exxon Mobil	+ 22
PowerGen	+ 49%	Fidelity Fund	+ 72
Spiral	+ 53.1	Siemens	+ 32
Perche		Sony Food	+ 57
Prozent	+ 57%	Yankee Mir	+ 85
Sebitel	+ 5%	Zionstar	+ 30
Sebitel Inc	+ 33%	HSBC HK	+ 178.5 + 30
Unit Auto	+ 15%	Falls	+ 25
Wacker	+ 2%	China Light	+ 57 - 67
West Elec	+ 107%	Home Corp	+ 22.5 - 27
Merck-Sen	+ 254	Shetland A	+ 15.1 - 14
Perratt & Arndt	+ 111%	Shetland B	+ 3.83 - 0.22
Starmann	+ 318	SHANGHAI (Shanghai)	+ 231
Rheins		Shells	+ 100
Ind Control	+ 4%	Motorola Hk	+ 110 + 10
Asatsu	+ 20%	Motorola Int	+ 110 + 10
TOURONTO (TSX)	+ 207%	Power Public	+ 32.25 + 20
Gold Res	+ 7.1	That Tony	+ 80.5 + 32
Options Plus	+ 3.7	Falls	+ 24.0 + 17.5
Merden Gold	+ 5.75	Shares Stars	+ 86.3 + 95

New York &amp; Toronto prices at 12.30pm. Paris closed

## FINANCIAL TIMES

## COMPANIES &amp; MARKETS

Wednesday November 12 1997

Week 46

**ING makes \$5.5bn bid for BBL**

By George Graham in London

and Neil Buckley in Brussels

ING, the Dutch banking and insurance group, last night launched a \$5.5bn offer for Banque Bruxelles Lambert, Belgium's third largest bank, in the biggest cross-border bid seen in the European banking sector.

The offer, involving a combination of ING shares and warrants, brought an end to weeks of speculation over the future of BBL.

BBL's board will consider the bid today, but no decision by the bank's big shareholders will be taken until Monday when the board will meet again.

ING controls 20 per cent of BBL. To succeed in its bid, it must win support from the consortium of Belgian shareholders headed by Albert Frère, the former steel tycoon.

BBL has had a complex and unstable shareholder structure

since 1993 when Baron Frère led a shareholder revolt that defeated ING's first takeover bid, valued at BFr3,600 per share. Today, the shares are worth BFr9,000.

Two Frère companies - Groupe Bruxelles Lambert and Royal Belge - hold more than 24.7 per cent of BBL. A joint control agreement made in 1995 with Crédit Communal, the Belgian municipality-owned bank now allied with France's Crédit Local to form the Dexia group, took the Frère block effectively to 37 per cent.

The consortium has come under attack from Karel Van Miert, EU competition commissioner.

The same partners are also linked with ING and Winterthur, the Swiss insurer, in a nine-year-old shareholder syndicate obliging any member disposing of its stake to sell a certain portion to other syndicate members.

ING is expected to offer

BBL's

management

a considerable

degree

of

autonomy

as

well

as

the

prospect

of

taking

over

the

lead

in

the

combined

group's

expansion

into

France.

Baron

Frère,

Dexia

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## COMPANIES AND FINANCE: THE AMERICAS

# GM faces \$3bn restructuring charge

By Richard Waters  
in New York

General Motors said it expected to take a restructuring charge of \$2bn-\$3bn after tax, in the latest move by the giant US car maker to turn round its lumbering North American and European operations.

The charge, to be taken this year or early in 1998, reflects a redoubling of efforts by Jack Smith, chairman, to bring costs into line with competitors, a task which has been made harder by a recent loss of market share in both the US and Europe.

The disclosure of the charge came in a regulatory filing in the US, made in connection with the sale of

its Hughes aerospace business.

That is expected to produce profits of more than \$4bn to offset the restructuring charge.

A GM spokeswoman said the charge to profits sprang from a review of "areas that are uncompetitive or not as efficient as they could be" and reflected both "capacity and efficiency issues in Europe and North America".

This exercise has already led to a number of actions that are covered by the charge.

They include the loss of 1,900 jobs from a plant in Antwerp, Belgium, and the disposal of three businesses by Delphi, GM's parts business.

"We're still going through

this process, and identifying actions that will come out," the spokeswoman said.

The charge, equivalent to \$2.85-\$4.25 a share, will be taken when the review is completed, either later this year or early in 1998. GM said.

The company's shares fell \$1.2 to \$33.4 yesterday morning in New York, part because of a caution issued in a meeting with analysts by Mike Losh, the company's chief financial officer.

Mr Losh said the intense

competition in the US small car market meant that incentives in the final three months of this year may be higher than they were in the previous quarter - a change from GM's earlier guidance, which suggested that they

might fall. Also, a slowdown in Brazil may hurt operations there he said.

GM has been suffering,

like all other big car makers,

from the severe over-capacity

and fierce competition in

the west European industry.

In sales it remains second

to the Volkswagen group,

but its market share has

been slipping for much of

the year. It reported a \$21m loss on its European operations for the third quarter.

While Antwerp is the only

clearly identified target for

cuts so far, unions at its

principal European subsidiary, Adam Opel, fear that

GM is planning to cut a further 10,000-12,000 jobs across the region within the next few years.

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## Announcing the Closing of Two New Blackstone Private Equity Funds for Corporate and Real Estate Investments

# Five Billion Dollars

### Blackstone Capital Partners III

- BCP III, with approximately **\$4 billion** in available private equity capital, is one of the very largest funds of its type. Prior Blackstone funds have consistently generated superior performance for investors, corporate partners, and management teams.
- As the leader in corporate partnerships, Blackstone has formed corporate partnerships valued at more than \$12 billion with Aon, CNA, EDS, Loewen, Mitsubishi, TCI, Time Warner, Union Carbide, Union Pacific, and USX in order to buy assets or optimize divestitures, while preserving balance sheet flexibility for the corporation. BCP III will continue to seek similar corporate partnership investment opportunities.

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- BREP II, with over **\$1 billion** in available private equity capital for real estate, continues Blackstone's record of being among the largest and best performing private real estate equity funds. Blackstone's real estate portfolio includes:
  - Over 9 million square feet of prime office buildings, in cities such as New York, Chicago, Philadelphia, Los Angeles, Dallas, Washington, D.C., Paris, and London.
  - 5,000 luxury and upscale hotel rooms, including prominent flags such as Four Seasons, Hyatt, and Swissôtels.
  - Investments in real estate operating companies, such as Cadillac Fairview, Inc. and the Edward J. DeBartolo Company, which included over 77 million square feet of retail, office, and mixed use space.

## The Blackstone Group

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Mergers & Acquisitions Advisory • Restructuring & Reorganization Advisory •  
Alternative Asset Management • Private Equity • Real Estate

## COMPANIES AND FINANCE: EUROPE

# Norwegian bank takeover in doubt

By Greg McIvor in Stockholm

A Nkr5.16bn (\$741m) friendly takeover bid by Sparebanken NOR, the Norwegian savings bank, for Fokus Bank, a smaller commercial lender, was in doubt last night after it failed to win approval from a minority shareholder.

A tie-up between the two would fuel consolidation of Norway's fragmented banking industry, creating Norway's third largest financial services group after Den norske Bank and Christiania Bank.

But Sparebanken NOR said it

was dropping the bid because of opposition from Sparebankgruppen, a group of 16 regional savings banks which together control 27 per cent of Fokus's equity.

Sparebanken NOR and Fokus said they would start talks aimed at establishing operational co-operation instead.

However, Sparebankgruppen, which earlier this year failed in a Nkr4.8bn hostile takeover bid for Fokus, insisted it had not rejected the offer. It said it had not been given enough time to respond, and was still studying the proposal.

A Sparebankgruppen spokesman said it had been "completely impossible" to respond to the bid in the time given. It had been informed of the terms late on Monday afternoon and told to respond by 10am the next day, the spokesman said.

Sparebankgruppen said it regarded Sparebanken NOR's bid as still valid but signalled it regarded the price as too low.

It suggested Sparebanken NOR's Nkr77.1 share bid had the same value as its Nkr7.8 a share offer in April because Fokus's net asset value had risen in the meantime.

At that time, Fokus rejected Sparebankgruppen's bid as too low.

Peter Thorne, banking analyst at Paribas Capital Markets in London, expressed regret that a consolidation opportunity might have evaporated.

"Any amalgamation of banks in Norway will create some shareholder value, and consolidation is very necessary," he said.

Fokus had feared it would be broken up by Sparebankgruppen, whereas it would survive largely intact after being swallowed by Sparebanken NOR. The acquisition would create little operational

overlap and would not lead to mass branch closures and job losses at Fokus because the two operate in largely different regional markets.

Fokus is located mainly in western Norway while Sparebanken NOR is based in the south-east.

Sparebanken NOR has stressed it would gain a national presence by acquiring Fokus. It has predicted synergies would flow from cross-selling and the centralisation of processing functions.

Merrill Lynch is advising Sparebanken NOR and J.P. Morgan is adviser to Fokus.

## EUROPEAN NEWS DIGEST

## AssiDomän shares slip

Shares in Swedish forestry company AssiDomän slipped yesterday after it posted lower-than-expected nine-month results. At the close in Stockholm, the shares were off SKr4 at SKr201 after a low for the day of SKr185. The company reported a 23 per cent fall in profits after financial items, to SKr1.24bn (\$165m) for the first nine months, compared with expectations of SKr1.36bn. "It's a bit below expectations, that's for sure. But it has more to do with what forestry has been doing in the past two to three weeks. There is nervousness surrounding forestry shares," Mats Ericsson of brokerage Aragon said.

Meanwhile, UPM-Kymmene of Finland surprised the markets with stronger-than-expected figures for the first nine months. It reported profits after financial items of FM4.88bn (\$607m) compared with FM2.94bn last time. Sales were FM37.74bn compared with FM33.93bn and earnings per share surged 56.5 per cent to FM13.74. The surge was partly explained by capital gains, with the company noting that lower prices for magazine paper and newsprint had affected profitability. Packaging materials showed lower operating profit than in the first nine months of last year, while the other divisions improved their profitability, it said. Excluding capital gains, group profitability began to show a clear improvement from the second quarter onwards, the company added. The shares closed down FM2.10 at FM116.

## ■ ISRAEL

## Teva reports 74% surge

Teva, the Israeli pharmaceuticals group, yesterday reported a 74 per cent rise in net income for the first nine months, which it attributed to improved productivity, rationalisation of product lines and mergers. Net income surged from \$43.1m to \$101.24m, with the 1996 figure including a one-time pre-tax charge of \$19.8m for the acquisition of Biocraft, the US drugs company.

Revenues during the first nine months rose 22 per cent, from \$876.1m to \$824.3m, with a sharp rise in sales to North America and Europe. Sales to North America rose 26 per cent, from \$322.4m to \$405m, and accounted for nearly 50 per cent of Teva's total revenues. Sales to Europe, meanwhile, jumped 38 per cent from \$108.3m to \$149m, accounting for 18 per cent of the total. Sales in Israel rose 7.4 per cent, from \$208.2m to \$225.6m, in spite of price erosion which Teva offset with an increase in unit sales. International sales are expected to rise in the coming year as Teva launches Copaxone, its multiple sclerosis drug, in the US as well as Canada, which has the highest rate of multiple sclerosis in the world. Teva is still awaiting approval in Europe and the UK, where it could challenge Betaseron, the multiple sclerosis drug produced by Schering, the German company.

Judy Dempsey, Jerusalem

## ■ HUNGARY

## Export rise for Gedeon Richter

Gedeon Richter, the Hungarian pharmaceutical company, yesterday posted net profit of Ft 14bn (\$76.5m) for the first nine months, up 23.6 per cent in dollar terms on the corresponding period last year. Nine-month sales rose 14.3 per cent in dollar terms to Ft 38bn (\$208m), underpinned by exports worth \$147m, up 19 per cent on 1996. The company noted strong demand from the CIS states, where sales rose 39 per cent to \$72m. The results were slightly better than expected, with net profit growth some 4 percentage points above forecast, said Tamas Szalai, equity analyst with Concorde Securities.

■ A domestic consortium led by insurance company Adasz is to buy Hungary's PK Bank, the last state-owned bank to be privatised. The state privatisation agency APV said yesterday the consortium was the sole bidder in the open tender, offering Ft 6.2bn (\$31.5m) for a 62 per cent stake with a face value of Ft 3.8bn. The 11-member consortium is understood to include Postabank Securities, a subsidiary of Postabank, Hungary's second largest commercial bank which received government support after a run on deposits earlier this year.

■ The domestic retail offering in Hungarian telecoms group Matav closed last night with 30.7m shares - 2 per cent of the total equity - almost three times subscribed. A total of 155,000 retail investors applied for 57m shares. Hungarian privatisation agency APV will decide tomorrow on the number of shares to allocate from the 4 per cent over-allotment option. Between 20 and 27 per cent of Matav is up for sale in global and domestic offerings, expected to fetch up to \$1.3bn. Kester Eddy, Budapest

## ■ SWITZERLAND

## Union Bank surmounts turmoil

Union Bank of Switzerland yesterday became the first of the big three Swiss banks to comment on the impact of recent upheaval in the financial markets by saying it had "successfully managed" the turbulence. Although it did not release full third-quarter figures, it indicated that operating profit rose 19 per cent in the first nine months of 1997, while operating expenses grew 22 per cent. Its revenue growth had been hit by already announced losses on equity derivatives trading in the second quarter. However, the group's fee and commission income, which accounts for a bigger proportion of revenues than in the other two banks, grew 40 per cent.

John Leonard, of Salomon Brothers, has raised his 1997 net income estimate for UBS to SFr3.4bn (\$2.4bn), but expects profits to slip by around 10 per cent in 1998. Last year Swiss Bank Corporation, which is far more dependent on trading profits than UBS, reported that its ordinary income in the first nine months had risen 34 per cent.

■ Kuoni, the international long-haul tour operator, lifted net profits by 35 per cent, to SFr83m (\$55m), in the first nine months of 1997 and expects to increase its full-year profits by at least 30 per cent. The group, whose profits have been recovering strongly since the arrival of a new management team in 1995, has turned around its loss-making Swiss travel business, raised margins in its other retailing, business travel and tour-operating companies, and made a number of small acquisitions. In the first nine months of 1997 its revenues rose 23 per cent to SFr3.2bn, of which 12.2 per cent reflected internal growth, 5.7 per cent currency changes and 5.3 per cent acquisitions.

William Hall, Zurich

## Libyans take 5% of Banca di Roma

By James Blitz in Rome

More than 8 per cent of the share capital in newly-refinanced Banca di Roma, Italy's second largest banking group, has been placed with leading institutions from Libya, Abu Dhabi and Saudi Arabia ahead of this month's public share offer.

In the wake of the decision by Consob, the Italian stock market authority, to give final approval to publication of the bank's prospectus, it has emerged that three institutions - the Libyan Arab Foreign Bank, the Abu Dhabi Investment Authority and the National Commercial Bank based in Jeddah - have taken significant stakes as core shareholders.

The Libyan investors will take 5 per cent for about 1.700m (\$417m). Abu Dhabi Investment Authority will have 1 per cent and National Commercial Bank, 2.2 per cent.

Senior advisers to Banca di Roma stressed yesterday that the Libyan participation in the refinancing operation, which involves a capital increase of some L2,000bn, did not contravene international law.

However, Cesare Geronzi, Banca di Roma president, said none of the Arab investors would have a seat on the board of the revamped bank. Instead, their investments are categorised as private placements by institutions seeking to be core shareholders.

Business relations between Italy and Libya have been close for much of the past 40 years. Eni, Italy's state-controlled gas and oil conglomerate, has substantial interests in Libya.

It is understood that several Libyan trading organisations are seeking to invest substantial cash funds in Italy, while other core investments reflect the particularly close ties between Banca di Roma and the rest of the Arab world.

The announcement coincides with the publication by Banca di Roma of the timetable for the public offer, which will help to recapitalise the bank after a first-half loss of L2,794bn.

Details of the full offer are to be announced on Saturday. The bookbuilding and roadshows will start on Monday and the public offer, to be handled by Mediobanca, Goldman Sachs and Schroders, will close on November 28.

Italian newspapers yesterday suggested that around 44.8 per cent of the bank would be offered to prospective institutional and retail shareholders, with Italian domestic investors being offered the equity at a special discount price.

The rest of the capital is to be partly held by two strategic shareholders, the Ente Cassa di Risparmio di Roma holding company (32.7 per cent) and Toro Assicurazioni, the insurance company owned by the Fiat car group (6.3 per cent). The other core investors, Credito Italiano, Banca Commerciale Italiana and Electronic Data Systems of the US, will each take 2 per cent.

## Nordic banks expect happy union

Merger with Merita will bring most long-term benefits, says Nordbanken chief

**W**hen Hans Dalborg wants to emphasise the benefits of a merger between Nordbanken and Merita he reverts to counting on his fingers.

The chief executive of Nordbanken, Sweden's third largest bank, says he can count on one hand enough good reasons to join forces with Finland's dominant lender, in a deal creating the Nordic region's biggest bank in equity terms.

"The scepticism has gone among banking analysts, we have convinced them that this is the right move at the right time," according to Mr Dalborg, one of northern Europe's most respected bankers.

Initially, some analysts expressed reservations about combining a predominantly domestic Swedish lender with a Finnish rival, itself the product of the merger of the country's two largest banks in 1993, that appears unwieldy and less profitable than it should be.

But Mr Dalborg is unfazed by their concerns. He accepts that Nordbanken might have enjoyed greater cost benefits by merging with SE-Banken, as it considered earlier this year. But he maintains that Merita-Nordbanken will be a happier union in the long run.

When the merger was announced last month, several analysts warned that the SKr970m (\$130m) annual cost savings expected from the deal might not be realised for up to three years. In that time the consolidation wave sweeping the Scandinavian banking industry might have overtaken Merita.

The chief executive of the enlarged bank is expected to reiterate his ambitions for Merita-Nordbanken today, when it publishes its prospectus on the merger.

Outlining what needs to be done, he quotes Mao: "It will be the tyranny of many small steps."

As a first step, senior exec-

## MeritaNordbanken

	Finland	Sweden
Market share (%)	11	12
Mortgage lending	41	12
Private banking	11	11
Life insurance and pensions	26	2
Deposits	61	20
Market value of leading Nordic banks' (\$bn)	10.5	12.5
Source Company	Source Company	Source Company

utives of the enlarged bank will be asked to review the profitability of its three main profit centres - retail banking, corporate banking and corporate finance activities. "In these areas it is not good enough to be one among many, you have to have a unique competence."

In retail banking, Merita will have the opportunity to roll out Nordbanken's successful specialised financial packages across its branches - involving the cross-selling of products such as home loans and credit cards. For its part, Merita's well-established mutual funds and life insurance operations can be distributed through Nordbanken's branch network, bolstering an area where the Swedish bank is weaker.

On the corporate side, Mr Dalborg wants to build up the underdeveloped stockbroking and corporate finance activities. "In these areas it is not good enough to be one among many, you have to have a unique competence."

Meanwhile, he has begun to consider how best the enlarged bank can withdraw from the real estate market,

dominated by a Merita property portfolio worth an estimated SKr3.5bn. That could involve a demerger and listing of a new property company, or a piecemeal sale of

some of Helsinki's most valuable buildings.

Either way, it appears to be a non-core business for Merita-Nordbanken and could prove a distraction if not disposed of.

If the bank successfully winds down its real estate operations and reduces administrative overlap elsewhere sooner than expected, the savings could be greater than expected.

The new chief executive, however, denies that he is simply engaged in a piece of financial engineering. The gains for Merita-Nordbanken, he maintains, will be greater than merely stripping out overlap.

It aims to be an innovative player in the Nordic and Baltic region, particularly ahead of the launch in 1999 of the European single currency. Senior executives have been instructed to draw up plans to make Merita-Nordbanken a market leader in electronic banking in Scandinavia. That will involve pushing Merita's internet services across Sweden and possibly beyond. Nordbanken, meanwhile, hopes to export its successful telephone banking services to Finland.

■ **Top executives clash at Telecom Italia**

## Top executives clash at Telecom Italia

By Paul Betts in Milan



Happier times: Tommaso Tommasi di Vignano looks on (far left) as Guido Rossi (right) strikes a deal with John Walter, then president of AT&T

Telecom Italia's top two executives are at loggerheads over corporate governance, barely two weeks after the successful L26,000bn (\$15.5bn) privatisation of the telecommunications group.

A clash has erupted between Guido Rossi, chairman and Tommaso Tommasi di Vignano, chief executive.

Mr Rossi had planned to step down as chairman after the flotation, but has decided to stay on to complete the transformation of the monopoly into a competitive company.

He raised the issue at Telecom Italia's first shareholders' meeting as a privatised company on October 31. He said then that the corporate governance of a public company "imposed quite

simply a proper management of the company under the careful control of its board members with the maximum transparency".

A few weeks before the Telecom Italia flotation, Mr Rossi told a telecoms conference in Venice that privatisation was an opportunity to modernise the structure of Italian capitalism.

He attacked the traditional system under which private companies are controlled through shareholding syndicates and holding companies, enabling a small group of core shareholders to maintain a grip on management.

He hoped detailed information could be presented to

shareholders in time for an extraordinary shareholders' meeting on November 26.

Trustor, the Swedish investment company at the centre of cash misappropriation allegations, said yesterday that about SKr135m (\$18m) missing from company accounts was in a Barclays Bank account in London and would be repatriated to Sweden as soon as possible.

The company also said it had received information about a court summons from two minority shareholders demanding it to be put into liquidation in connection with Lord Moyne's attempt to buy a controlling stake in Amer in June.

Ettorelli, a company, and Ari Neuvonen, an individual

- together holding 0.02 per

cent of Amer's capital -

allege that Amer's control

shareholders abused their position when approving a buy-back by the company of shares which they

had sold to Lord Moyne.

Lord Moyne purchased a

5.84 per cent stake in Amer</p

## COMPANIES AND FINANCE: ASIA-PACIFIC

# PLDT authorised to lift tariffs

By Justin Marozzi in Manila

Shares in Philippine Long Distance Telephone Company, the country's largest telecoms group, surged 7 per cent in early trading yesterday after the group announced it had been given the go-ahead to raise tariffs to compensate for declining international accounting rates.

The shares closed up 25 pesos at 580 pesos, a gain of more than 4 per cent in a stock market ahead 0.5 per cent.

The National Telecommunications Commission, the government regulator, has allowed PLDT to increase fixed monthly rates in two stages expected to begin early next month.

Under the first, it can lift fees for residential and business customers by 18 per cent and 12 per cent, respectively. After eight months, it can make a further increases of 8 per cent and 6 per cent.

For domestic long-distance tariffs, PLDT will be allowed to charge between 3 pesos and 6 pesos a minute compared with the present range of 1.5 pesos to 8 pesos. International long-distance tariffs will be set within a range of US\$0.10 to US\$0.30 for each six-second pulse.

PLDT has been lobbying the NTC for approval to lift tariffs - by 45 per cent for the basic monthly charge and 35 per cent for national long-distance calls - as well as call-

ing for a 21 per cent cut in international rates. However, analysts had expected no decision until next year, possibly after presidential elections next May.

"We can probably implement these new rates starting early December," said Miguel Villanueva, head of PLDT's pricing division.

Analysts welcomed the announcement, which they said would help lift 1998 earnings by 30 per cent. Tariff restructuring has been a priority for PLDT, particularly because international calls currently represent 52 per cent of group revenues.

The introduction of call metering, a politically sensitive issue, will be deferred until early 1998 at the lat-

est, PLDT said. "This should be viewed positively by the market," said Alex Connor, analyst at Indosuez W.L. Carr in Manila. "The extent of the increase for local services is in line with expectations, but there appears to be more freedom in the setting of domestic and international tariffs than expected."

Amid the crisis in the region's financial markets, PLDT has emerged as a leading defensive stock.

Analysts said the group's exposure to dollar-denominated debt was straining its balance sheet, but the company could manage that by reducing capital expenditure if necessary.

## New World posts 27% rise

By Louise Lucas  
in Hong Kong

New World Development, the Hong Kong-based property conglomerate, yesterday reported a 27.7 per cent rise in net profits, from HK\$4.15bn to HK\$5.31bn (US\$637m) for the year ending June 30.

The results, bolstered by HK\$1.31bn exceptional items from a placement of a subsidiary's shares and the sale of overseas hotel interests, were broadly in line with market expectations. Operating profit (before interest) climbed a more modest 1.9 per cent, from HK\$4.87bn to HK\$4.95bn.

New World derives about half of its operating profit from property sales. Rental income counts for more than one-third, and the remainder comes from hotels, construction and piling, and toll roads and bridges.

The property sales, combined with disposal of hotel interests, helped to reduce the company's gearing ratio to 28.7 per cent (before the final dividend payout), from 37.5 per cent in the previous financial year.

Rising borrowing levels in the current high-interest-rate environment are one of the factors depressing sentiment on property developers, but New World said its net borrowings had been reduced by 1.4 per cent to HK\$18.97bn. The company plans to raise more funds through the spin-off of its services arm. New World Services spans construction, property management and electrical engineering, and is expected to have a total issued share capital value of around HK\$4.5bn.

New World also said it planned to spin off divisions within its China property businesses as these activities mature. "Financially, the [overall] restructuring enables the company's different business divisions to raise funds independently, especially our China investments," it said. The company remained upbeat for the future, despite souring sentiment on the property sector, in part because of its landbanks in Hong Kong and China. In Hong Kong, New World has a total landbank of 18.3m sq ft, and in China 184.8m sq ft.

Earnings per share for the financial year rose 19 per cent on a fully diluted basis, from HK\$2.40 to HK\$2.85.

New World Infrastructure, spun off in 1996, reported growth of 35 per cent in net profits, from HK\$454.2m to HK\$612.44m. Earnings per share were up 18 per cent, from HK\$0.66 to HK\$0.78.

## ASIA-PACIFIC NEWS DIGEST

## Japan carmaker names new chief

Mitsubishi Motors, one of Japan's leading vehicle makers, named Katsuhiko Kawasoe as its new president, following the resignation of its current president because of the company's involvement in a corporate racketeering scandal.

Mr Kawasoe, whose appointment will be formalised at the end of this month, is managing director in charge of passenger car production. He is to take over from Takeo Kimura, who is to become chairman but not a representative director. Mr Kimura resigned from the presidency to take responsibility for Mitsubishi's involvement in payments to a corporate racketeer.

Three Mitsubishi Motors executives have been arrested for the payments, which are illegal under Japanese commercial law. The carmaker had paid the racketeer since 1989.

Michio Nakamoto, Tokyo

## ■ INDIA

### East India Hotels down 10%

Declining business traffic depressed first-half profits at East India Hotels, which owns India's Oberoi hotel chain.

Pre-tax profits fell 10 per cent to Rs22m (\$1.4m) in the six months to September 30 on revenues down 0.5 per cent to Rs1.96bn. The company blamed poor conditions in the domestic economy. Mr Gangopadhyay, company secretary, said the group had been hit by "the overall economic situation and the political situation".

Occupancy rates fell to 70 per cent in August 1997, compared with 75 per cent in August 1996, but Mr Gangopadhyay said the group was hopeful that India's economic recovery would take hold and that occupancy rates would rise. He said the company could "match the same standard as last year" in the second half.

Analysts said East India Hotels shared the same problems as other hotel chains in India. Weak business demand has led to competition through discounts, which further reduced profits. Tourists are also deterred by high prices, which are increasingly uncompetitive compared with rival destinations in south-east Asia. As a result, hotel shares - which once traded as premium growth stocks - have underperformed the market since the start of this year. However, analysts said East India Hotels was shielded from the decline in tourist traffic, as the Oberoi hotels cater mainly to business travellers.

The company is pushing ahead with expansion - including a new hotel in Madras - and considering projects in Jaipur, Udaipur and Cochin. Ajay Malpani, analyst at Caspian Securities, said the aim was to create an "all-India presence". This would allow the group to compete head-to-head with the Taj chain, which is owned by Indian Hotels and announces its results today.

Krishna Guha, Bombay

## ■ MALAYSIA

### Truck project launched

Malaysia unveiled yesterday a national project to produce 24,000 light trucks a year, partly for export.

The truck, the Perkasa, is manufactured by Malaysian Truck and Bus, a joint venture in which DRB-Hicom, Malaysia's leading industrial company, has an 80 per cent stake and Isuzu, the Japanese vehicle manufacturer, holds 20 per cent. The initial investment - in a plant in Pahang, central Malaysia - is M\$300m (US\$91.3m).

DRB-Hicom is also the parent company of Proton, Malaysia's national carmaker. The main export markets for the truck have been identified as Singapore, Brunei, Hong Kong, Australia and New Zealand.

James Kyng, Kuala Lumpur

## ■ EVEREADY INDUSTRIES INDIA

### Higher tea prices lift profits

A leap in tea prices and production, together with increased sales of dry-cell batteries, helped Eveready Industries India report first-half results well above market expectations. Pre-tax profits increased 41.32 per cent to Rs428m (\$13.4m) on total income up 14.77 per cent at Rs3.42bn. Net profits jumped 71 per cent to Rs22m. The group warned that the "tea business being seasonal, the first-half results should not be seen as representative of the likely results for the whole year".

Shares in Eveready rose Rs2.95 to Rs2.95.

Kunal Bose, Calcutta

# Acquisitions behind surge at Shiseido

By Bethan Hutton in Tokyo

Shiseido, the leading Japanese cosmetics company, is on course for record full-year profits after acquisitions and overseas growth boosted group pre-tax profits 9.3 per cent to Yen1.95bn (\$17.7m) in the first half.

Sales rose 9.6 per cent to Yen10.47bn, and net profits totalled Yen4.1bn. Shiseido did not report consolidated interim net profits last year.

At the parent level, net profits improved 6.1 per cent to Yen8.51bn, while pre-tax profits were 5.1 per cent higher at Yen9.1bn.

Sales increased 6 per cent to Yen25.5bn.

"The overseas business is really driving sales and profits," said Toshiko Binder, retail analyst at HSBC James Capel in Tokyo.

Shiseido bought the Japan division of the Helene Curtis range of professional hair-care products from Unilever earlier this year, after buying the US and Canada divisions of the Helene Curtis business in November 1996.



International attraction: Shiseido lifted overseas sales to 13.4 per cent of total revenues

set by the sale of securities.

The interim dividend remained unchanged at Yen2.25, but Shiseido said it planned to raise the final dividend by Yen0.75 to Yen1, for a total of Yen12.25. The company was also considering a share buy-back.

Despite the results, Shiseido shares fell Yen1, or 1.8 per cent, to Yen54.00.

International attractions: Shiseido lifted overseas sales to 13.4 per cent of total revenues

# Currency crisis leads to fall at Astra

By Sander Thoenes  
in Jakarta

Astra International, the Indonesian carmaker, reported a 4 per cent drop in net profits yesterday as a currency crisis took its toll on sales and interest payments.

Net profits for the third quarter fell from Rp340.86bn to Rp328.89bn (\$86.6m), on revenues up from Rp8.10bn to Rp10.800bn.

Earnings per share tumbled from Rp391 to Rp187.

Analysts suggested that exposure to hard-currency debt, which rose sharply in value as the rupiah lost 30 per cent in recent months, was a significant cause of the profit decline.

Toyota-Astra Motor, Astra's largest unit, which produces the popular Kijang model, last week reported a 23 per cent drop in unit sales in October from September, though still up 20.5 per cent from October 1996.

The depreciation of the rupiah has made imported parts of the assembled Kijang more expensive, while rises in interest rates have made car loans prohibitively expensive.

Astra shares fell 2.2 per cent to Rp12.25 yesterday after having tumbled 8 per cent on Monday, during another downturn in markets across south-east Asia.

The market was not even cheered yesterday by a 9.4 per cent increase in nine-month year-on-year net profit for Bank Dagang Negara, the banking arm of

Indonesia's Gajah Tunggal Group. BDNI said net income for the nine months to September 30 rose to Rp20.6bn from Rp12.4bn.

US dollar loans amount to 45 per cent of the bank's borrowings, leaving analysts worried BDNI, like many of its competitors, is heavily exposed to the rupiah's depreciation.

BDNI used an exchange rate of 3,275 rupiah to the US dollar, while the rate was close to 3,700 for part of September, leading some to con-

clude that the figures understate the impact of depreciation.

The stock market was also hit by reports that workers had gone on strike at the East Java plant of Gudang Garam, the cigarette maker, although the company said the employees had returned to work.

Brokers fear that many more listed companies could be hit by demands for wage increases following an increase in staple food prices in recent weeks.

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## COMPANIES AND FINANCE: INTERNATIONAL

MCI has chosen a new partner, but the \$37bn deal still faces a number of hurdles

## Doubts remain over all-stock offer

By Richard Waters and William Lewis in New York

The day after what appeared to be a \$37bn knock-out blow in the battle for MCI Communications, Wall Street was left yesterday to ponder an uncomfortable question: if WorldCom's \$51 a share bid is so certain, then why has MCI's stock stubbornly remained nearly \$10 lower?

WorldCom's offer has won the support of both MCI's board and British Telecommunications, which owns 20 per cent of the company and which will receive cash, rather than the stock offered to other shareholders. If the deal is successfully completed.

The transaction is also the subject of a battery of break-up fees. These appear to all but lock the merger in place against any competing offer by GTE or another telecommunications company.

Today BT will receive a cash payment of \$465m from WorldCom - a break-up fee for having given up its agreed merger deal with MCI. If the WorldCom-MCI deal fails BT will receive another \$250m from WorldCom and MCI will be paid \$1.6bn in liquidated damages.



Signed but not settled: Bert Roberts (left), MCI chairman, and Bernard Ebbers, WorldCom chief executive

MCI and WorldCom have also agreed to pay \$750m to each other if either pulls out, and MCI has also agreed to refund the \$465m which WorldCom is paying to BT if it terminates its agreement with WorldCom.

Furthermore, BT has agreed not to vote its 20 per cent MCI shareholding for any other deal for about a year.

By early afternoon in New York yesterday, however, MCI's stock was trading at \$41½. That is nearly \$5 up from its level before the new offer was announced, but still nearly 20 per cent below the supposed value of WorldCom's bid.

That discrepancy in part reflects the time it will take for the deal to win regulatory approval.

According to Tom Burnett, founder of Mergers Insight, an institutional research firm that tracks takeovers, a closing date for the deal of next July - the time frame suggested by WorldCom executives - would put a present value on the \$51 offer of around \$48½.

The large discount to that, Mr Burnett adds, reflects "the market's distrust of where WorldCom's stock may be heading."

That has left a continuing question mark over MCI's ultimate fate, and could yet open the door to GTE or other rival bidders in the months ahead. Yesterday afternoon, shares in Mississippi-based WorldCom were trading at close to the \$29 floor at which the value of

the WorldCom bid is "guaranteed": below that, MCI shareholders will receive a fixed exchange ratio of 1.7366 for each share they own.

The best hope for GTE and other rivals is that the stock will be close to, or below, the \$29 floor when shareholders in WorldCom and MCI are asked to vote on the deal. If the stock is below this level, MCI's shareholders may mount a revolt - particularly since GTE indicated over the weekend that it might pay as much as \$45 a share in cash.

GTE is hoping, meanwhile, that WorldCom's own shareholders will have concerns of their own about the structure of the new transaction. If WorldCom is forced to issue shares at the maximum exchange ratio of 1.7366 - much higher than the maximum ratio of 1.2306 under the initial offer it announced on October 1 - then its holders will see greater dilution to their shareholding.

The family photograph suddenly belongs to the past. Villalonga, Telefonica chairman, joined British Telecommunications' Sir Iain Vallance and MCI's Bert Roberts in triple handshake to symbolise the entry of the Spanish carrier into the Concert global telecoms alliance.

That could put the projected \$2.00 earnings per share of the new MCI-WorldCom for 1998 under pressure, claimed one person close to GTE.

See Editorial Comment

## Shareholders ponder new course for BT

By Alan Cane

British Telecommunications' institutional shareholders reacted with a mixture of relief and muted approval yesterday to the news that BT had agreed to WorldCom's \$37bn bid for MCI.

The deal was set to leave the UK company with more than \$70m in cash - at the expense of its North American strategy, which was based on its own plans to merge with MCI.

One shareholder said the WorldCom offer was "a pretty decent price". He

added that it had always been a matter for conjecture whether a global strategy was appropriate for BT and whether MCI had been the right partner.

Another said: "This removes one uncertainty but creates another - what is BT going to do with the cash?"

Shareholders believe BT has three broad options.

First, it could persevere with its global strategy, using its war chest to pursue another acquisition in North America. However, several investors voiced concern that this would result

in earnings dilution, as US telecoms operators are expensive.

Second, it could return to a broadly European strategy and attempt to restart negotiations with Cable & Wireless. Merger talks with the broadly-based UK group were abandoned last year after disagreements on price and other issues. There have, however, been changes in circumstances which make such a merger possible, if not likely.

Third, BT could abandon a global strategy and return the funds to shareholders through special dividends or a share buy-back. A straw poll of institutional shareholders contacted yesterday thought this the least desirable option.

Investors believed BT's management had done well to secure a settlement in cash rather than shares. "I was not happy with the thought of being left with overpriced WorldCom paper," one commented. "They have done better than I expected and I do not believe their global strategy has been derailed."

Another investor pointed

out, however, that an advantage of the MCI deal would have been to increase BT's net debt and create a more efficient balance sheet: "It cannot be right to persevere with an inefficient balance sheet."

There was a belief BT would move as fast as possible to rebuild its North American strategy through an alliance with one of the local operators. GTE is favoured because of its close links with BT and the synergies it could provide in BT's attack on local telephone markets in the US.

Telefónica chairman left out in the cold

By Tom Burns  
In Madrid

Seven months ago, Juan Villalonga, Telefonica chairman, joined British Telecommunications' Sir Iain Vallance and MCI's Bert Roberts in triple handshake to symbolise the entry of the Spanish carrier into the Concert global telecoms alliance.

The family photograph suddenly belongs to the past. Villalonga is now like the child of a divorced couple," a Madrid merchant banker said yesterday, after MCI reversed out of a planned merger with BT and accepted a \$37bn bid from WorldCom of the US. "One parent lives in America and the other lives in Europe."

That could put the projected \$2.00 earnings per share of the new MCI-WorldCom for 1998 under pressure, claimed one person close to GTE.

## INTERNATIONAL NEWS DIGEST

### Concor ahead 25% at midway

Improved interest income and a lower tax payment helped Container Corporation of India (Concor), the state-owned container transport group which plans a Global Depositary Receipt issue next year, to post a 25 per cent rise in net first-half profits to Rs61.1m (\$16.7m), against Rs48m in the same period last year. The rise bettered most analysts' expectations and came despite weaker sales growth, which rose 14 per cent to Rs2.53m from Rs2.50m.

Concor's net interest payments fell to Rs2.2m from Rs4.7m reflecting lower interest rates. Other income, rose 58 per cent to Rs1.02m, against Rs51m for the same period last year. Analysts said the results suggested Concor was on course for full-year profit growth of about 27 per cent, to Rs1.3bn. The Indian government recently appointed J.P. Morgan as global co-ordinator for a proposed euro-issue of 12m shares, tentatively planned for early 1998. At the current share price, the issue would raise about Rs150m.

Mark Nicholson, New Delhi

## MOTOR INDUSTRY

### Suzuki buoyed by strong exports

Strong exports and cost-cuts helped Suzuki, the Japanese carmaker, to offset the impact of slow domestic sales in the first half. Sales in the period were flat at Y588.3bn (\$4.72bn), against Y583.3bn last time, but recurring profits rose 23 per cent from Y10.5bn to Y13bn as a result of the weaker yen, cost cuts and a better product mix. Net profits rose 14 per cent to Y5.3bn. Exports of passenger cars were up 17 per cent in value terms, while domestic sales of passenger cars fell 14 per cent.

Suzuki expects firm export demand to support a rise in export sales to 226,000 units, compared with an initial forecast of 222,000. But a slump in the domestic market led the company to expect a fall in domestic sales of minivans to 510,000 units, from an initial forecast of 560,000. For the full year, Suzuki forecasts sales of Y1.16bn, compared with Y1.12bn previously, and net profits are forecast at Y11.4bn.

Michio Nakamoto, Tokyo

## TECHNOLOGY

### Scitex returns to the black

Scitex, the Israeli graphic arts and digital print system maker, yesterday posted a 20 per cent rise in third-quarter sales and a second successive quarter of profits, after heavy losses last year. Revenues jumped from \$162m in the third quarter last year to \$171m. Net income in the quarter was \$2.2m, or 5 cents a share, compared with a net loss of \$151m, or \$3.53. Last year's third-quarter loss was exacerbated by restructuring costs of \$110m. Scitex, once the flagship of the Israeli technology sector, recorded net income of \$157,000 in the second quarter this year, after four successive quarters of losses. "You have to be sceptical in assessing Scitex's recovery," said one analyst. "But they have managed to make money in a very difficult business environment." Avi Machlis, Jerusalem

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Interest Period

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Interest Rate Period February 03, 1998

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BANQUE GENERALE DU LUXEMBOURG

Agent Bank

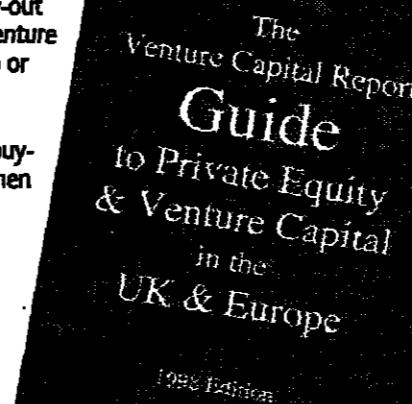
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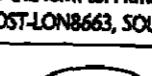
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Comrigendum to

Request for Pre-Qualification Proposals on International Competitive Bidding basis for setting up of Coal based Thermal Power Project of 1000 MW capacity at Nabinagar and development of associated captive coal mine at Dumargarh coal block in north Karanpur coal fields in Bihar state, India.

Request for Pre-Qualification Proposals on International Competitive Bidding basis for setting up of Coal based Thermal Power Project of 1000 MW capacity at Nabinagar and development of associated captive coal mine at Dumargarh coal block in north

## COMPANIES AND FINANCE: UK

**BMW warns Mayflower off Vickers bid**

By John Griffiths

BMW last night issued a fresh warning that it would terminate its contract to supply engines for a new range of Rolls-Royce cars to be launched next year if Mayflower, the UK engineering group, succeeded in mounting a hostile takeover before the end of the week.

BMW, through its Rover subsidiary, is one of Mayflower's largest customers. The main body panels for

in buying the UK luxury car maker - producer also of Bentleys - creates big potential difficulties for Mayflower. The fast growing engineering group, which is little more than half Vickers' size, has been widely expected to mount a hostile takeover before the end of the week.

Rover, the German company, which reaffirmed its own interest

Land Rover models are supplied by Mayflower, as are the complete bodies for Rover's highly successful MGF sports car range.

Mayflower also has a significant interest in the future of Rolls-Royce because it has the contract to develop and supply much of the bodywork for the new Rolls-Royce range.

John Simpson, Mayflower's chairman, and his board were aware that a bid from

them would be unpopular with BMW, but until last night had seemed prepared to gamble that BMW would not terminate the engines contract if Mayflower took over Vickers.

BMW's position thus bodes ill for Mayflower whether it or BMW should gain eventual control of Rolls-Royce, which Vickers has put up for sale.

Neither Vickers nor Mayflower would comment on

BMW's statement, which also once again rejected outright speculation that BMW might be a tacit supporter of Mayflower's takeover.

BMW's chairman, Bernd Pischetsrieder, is privately said to be furious at the Mayflower intervention and the Munich statement last night stated categorically: "We are not involved in any Mayflower bid for Vickers."

Mayflower wants to buy the whole of Vickers, sell the

defence arm and keep the three other divisions - Rolls-Royce, Cosworth engines and propulsion technology.

Its biggest shareholders have given support to its plans but the clear-cut nature of BMW's warning last night may result in second thoughts.

Other potential bidders for Rolls-Royce are understood to include Daimler-Benz and Ford.

**Allied Domecq considering merger options**By John Willman,  
Consumer Industries Editor

Allied Domecq yesterday signalled its willingness to get involved in further restructuring of the global drinks industry.

Sir Christopher Hogg, chairman, said the merger of Guinness and Grand Metropolitan to form Diageo, with twice the sales of Allied, would heighten competition. While Allied would not be panicked into action, it was looking at merger options with other big drinks groups.

He was speaking as Allied reported a 6 per cent rise in annual pre-tax profits to £607m, before exceptional.

He also rekindled speculation over a possible demerger of the group, which includes a large UK pub estate and franchise operations such as Baskin Robbins ice cream parlours and Dunkin' Donuts.

"It is an idea that has not yet come and may not

come," he said. "But the board's issue is that it is more a matter of pragmatism than of principle."

Allied's profits were at the top end of expectations and the shares rose 27p to 506p.

But with more than half its turnover outside the UK, the group was hit by the strength of sterling.

Turnover, down 2 per cent for the year to August 31, would have been up 3 per cent at constant exchange rates. The appreciation of the pound knocked £28m off pre-tax profits. Allied expected a £50m reduction in 1997-98.

Sir Christopher confirmed Allied's interest in acquiring Dewar's, the number one scotch whisky in the US, which Guinness and Grand Met have offered to sheet to secure regulatory approval for their merger.

Profits from the franchising businesses rose 9 per cent at constant exchange rates.

**NEWS DIGEST****Nyco Amersham tops expectations**

Nycomed Amersham, the healthcare group formed three weeks ago with the merger of Amersham International and Nycomed, yesterday reported better than expected results for its two former halves and said it was in talks with a potential buyer for its industrial businesses.

Amersham International's pre-tax profits for the half year to September 30 rose 32 per cent to £37.8m (£63.5m), excluding £2.4m in exceptional merger costs. After these, pre-tax profits were held to £29.2m (£28.4m).

Merger costs are forecast at £110m for the merger and an earlier deal to form Amersham Pharmacia Biotech, a life-sciences joint venture with Pharmacia & Upjohn, the pharmaceuticals group.

Nycomed reported third quarter results with pre-tax profits up 40 per cent from NKR220m to NKR309m (£45.8m). Most of the increase came from the company's Focus 98 cost-cutting programme, as sales were up only 7 per cent to NKR1.93bn, against NKR1.8bn. Earnings per share rose to NKR1.98 (NKR1.43).

Roger Taylor

**CSFB to buy BW arms**

Credit Suisse First Boston, the US investment bank, is expected to announce today its purchase of the UK and continental European equities businesses of BW from Barclays, the UK bank. Analysts expect the headline price for the businesses to mask a complicated structure covering redundancies, the costs of running BW's administrative and other fees.

The announcement comes just over a week after the two sides declared that CSFB had made an offer for only part of the equities and corporate advisory businesses put up for sale by Barclays. Analysts had originally expected the whole business - about half of which was eventually bid for by CSFB - to fetch £400m-£500m (£675m-£845m). Jane Martinson

*(Roger Taylor)*

**GA up 23% at nine months**

General Accident, the Scotland-based composite insurer, reported a 23 per cent rise in nine-month profits, helped by rapid growth in life assurance and pensions sales. Operating profits increased from £311m to £383m (£645m). The shares slipped 13p to 972p on downbeat comments about the UK and a disappointing net asset value of 749p.

Life and pensions sales grew 31 per cent to £174m on an annualised basis. The group derives a third of its income from life following the acquisition of Provident Mutual last year and is distributing products via agents to customers in France and Germany.

Bob Scott, chief executive, said the company was not planning another life purchase in the short term. Instead, it would seek to expand its small commercial and speciality motor portfolio in the US. It bought Canadian General for C\$600m (£422m) last month and is to take a one-off charge of C\$45m for integrating the business. Mr Scott said GA would save C\$75m a year from cutting 600 of the combined 2,300 staff. Restructuring in the US would reduce staff by 600 and achieve annual savings of £25m.

Christopher Adams

**Consulting lifts Sedgwick**

Rapid growth in fee-based consulting services helped limit the damage from a strong pound on nine-month profits at Sedgwick Group, the international insurance broker. Pre-tax profits rose from £30.4m to £32.3m (£13.6m) for the period to October 30. Sterling's strength cost the company £9.2m. Pre-tax growth was 15 per cent at constant exchange rates.

Rob White-Cooper, chief executive, said the group was seeking partners in the US and continental Europe to help expand Sedgwick Noble Lowndes, the employee benefits and healthcare business. SNL contributed £16.3m to brokerage and fees of £17.2m, up 5 per cent at constant rates.

Stuart Tarrant, finance director, said a joint venture with Nikols Brichetto, Italy's biggest insurance broker, would enhance earnings per share by 3 per cent. The transaction was completed last month. In the US profits grew by 23 per cent at constant rates to £28.6m.

Christopher Adams

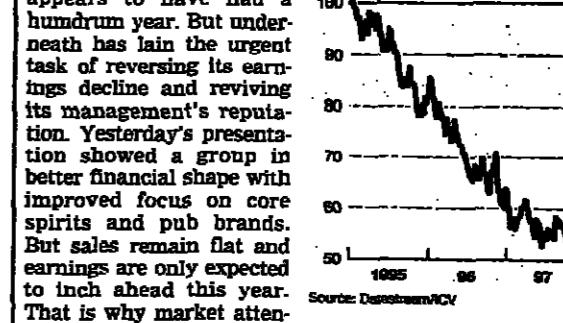
**RESULTS**

	Turnover (pounds)	Pre-tax profit (pounds)	EPS (p)	Current payment (p)	Date of payment	Dividends	Total for year	Total last year
Allied Domecq	Yr to Aug 31	4,449 (5,370)	602 (284)	38.6 (4.1)	15p	Feb 20	14.15	24.44*
American Int'l	6 mths to Sept 30	257.7 (198.5)	20.24 (24.4)	23.2 (27.5)	-	-	6	22
Bell Bros	Yr to Aug 31	47.2 (58.3)	6.95 (5.02)	34.06 (32.27)	4.85	Jan 19	3.85	6.75
Cranbrook	6 mths to Sept 30	75.1 (76.1)	2.12 (1.84)	10.2 (8.8)	3.25	Jan 30	3	10.2
DCC	6 mths to Sept 30	307.3 (278.9)	12.5 (16.7)	11.87 (14.5)	3.52	Jan 8	3.04	8
General Accident	6 mths to Sept 30	4,700 (4,400)	76.5 (68.0)	69.1 (71.1)	-	-	-	34.25
Globe Life	6 mths to Sept 30	12.5 (7.57)	0.93 (0.59)	0.38 (0.24)	0.13	-	-	-
Lionard Fratton	6 mths to Sept 30	- (1)	1.98 (0.94)	4.5 (2.5)	-	-	-	10
Sedgwick	9 mths to Sept 30	708.1 (724.2)	82 (60.4)	10.8 (8.8)	-	-	-	7.25*
SMP	Yr to June 30	15.5 (6.97)	0.1064 (0.0904)	0.048 (0.0362)	n/a	-	n/a	n/a
Tesco (Units)	6 mths to Sept 30	11.5 (12.8)	0.31 (0.63)	0.78 (1.54)	0.5	Jan 20	1.5	4.01
Unilever	6 mths to Sept 30	22.8 (12.8)	2.05 (1.03)	9.71 (8.4)	2.1	Feb 12	1.8	5.5
Versatile	6 mths to Aug 31	70 (48.9)	3.224 (2.08)	0.867 (0.57)	0.215	Dec 10	0.195	0.41
Ward's Stores	Yr to Aug 31	112.8 (110.4)	12.5 (10.5)	32.8 (27.2)	14	Jan 8	13	20.5
Whitbread (Units)	6 mths to Sept 30	10.4 (10.2)	0.35 (0.35)	6.53 (5.71)	3	Jan 30	-	1.8
WT Foods	6 mths to Sept 30	20.5 (22.7)	2.51 (2.41)	13 (9.9)	0.3	Jan 30	0.3	0.65
	18 (12.1)	1.849 (0.7014)	1.411 (0.93)	1.5	Jan 1	0.5	-	1.5

Earnings shown basic. Dividends shown net. Figures in brackets are for corresponding period. \*After exceptional charge. \*\*After exceptional credit. #Foreign income. \$Includes FD element. \$British currency. †On increased capital. \*Comparatives for 29 weeks to October 17. □Premium income. \*Comparatives restated. #At today's rate. +Excludes 12p special.

**LEX COMMENT****Allied Domecq****Allied Domecq**

Share price relative to the FTSE All-Share Index



Compared with the exciting merger-making of Grand Metropolitan and Guinness, Allied Domecq appears to have had a humdrum year. But underneath has lain the urgent task of reversing its earnings decline and reviving its management's reputation. Yesterday's presentation showed a group in better financial shape with improved focus on core spirits and pub brands. But sales remain flat and earnings are only expected to inch ahead this year. That is why market attention focuses on deals. In a low growth industry with a diversity of brands, hopes for Diageo (Guinness-Grand Met) are pinned on savings in distribution and improved marketing clout. Further consolidation is expected. The juiciest prospect for Allied shareholders would be a bid from Seagram, especially as their company has at last been polished up. The trouble is that Seagram has so far preferred to spend on entertainment and share buy-backs. What about Allied as purchaser? Big buys look limited by its mediocre balance sheet and share price. It could spend £500m or so to buy Dewars whisky from Diageo, but in an auction there is a danger of overpaying.

This leaves the possibility of merging its spirits business with, say, a continental rival such as Pernod Ricard or Bacardi-Martini. But because the most eligible partners are family controlled, any tie-ups might well be watered down to joint ventures. Such a cocktail looks unlikely to reduce Allied's 20 per cent price/earnings discount to the market.

**CITICORP****GLOBAL MERGERS & ACQUISITIONS**

PANAMA	GERMANY	INDONESIA
APROCUMLMEC has sold  Grupo Cable Onda to Television Pagada de Panama, S.A.	BRAMBLES  Brambles Holdings Deutschland GmbH has acquired Gardemann Arbeitsbühnen GmbH	P.T. METRO SELULAR NUSANTARA  has sold a strategic stake to Asia Link B.V. a wholly-owned subsidiary of First Pacific Company Limited
CANADA	GERMANY	ARGENTINA
parmalat  The Parmalat Group has acquired Beatrice Foods Inc.	EG  Enso Oy has acquired a majority stake in E. Holtzmann & CIE AG from WAZ Group	Banco Transandino  Banco Transandino S.A. and its controlling shareholder have acquired Banco Crédito de Cuyo
CANADA	CANADA	ARGENTINA
PROVIGO  Provigo Inc. has sold C Corp. Inc. to a subsidiary of Alimentation Conche-Tard Inc.	LAURENTIAN FUNDS MANAGEMENT  Desjardins-Laurentian Life Group has sold Laurentian Funds Management to Strategic Value Corporation	EDESPA  Roggio S.A. has sold its participation on Edesal S.A. and Edelar S.A. to Exxel Group
FINLAND	INDIA	CANADA
APRIL  Asia Pacific Resources International Holdings Limited has acquired Kemira Fibres Oy	PRUDENTIAL  Prudential Corporation of UK has announced a partnership in India for the life insurance business	LAURENTIAN BANK AND TRUST COMPANY LIMITED  Laurentian Bank of Canada has sold Laurentian Bank and Trust Company Ltd. to Banque Nationale de Paris
SPAIN	USA	CANADA
TELECOM ITALIA  STET (now Telecom Italia), Endesa and Unión Fenosa have formed a Strategic Alliance for the Spanish Telecommunications Market and through a consortium have successfully bid for Retevisión S.A.	B.F. GOODRICH  The B.F. Goodrich Company has sold its Chlor-Alkali and Olefins Business to The Westlake Group	parmalat  The Parmalat Group has acquired Axit Foods Limited
INDIA	INDIA	INDIA
EVC  EVC International NV has acquired 51% of the enlarged share capital of Caprihans India Limited via its subsidiary Vereinigte Kunststoffwerke GmbH	UPM-Kymmene Oy  UPM-Kymmene Oy has acquired Blandin Paper Company from Fletcher Challenge Canada Limited	GMAC  General Motors Acceptance Corporation and 20th Century Finance Corporation Ltd. have formed a joint venture GMAC-20th Century Finance Corporation Private Ltd. to provide automotive financing in India

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## TECHNOLOGY

Using the net: Nikki Tait and Alison Maitland

# Cyberspace grows on US farmers

The agricultural sector is belatedly waking up to the advantages of internet use in spreading information

**W**hen corn borers - European moth larvae which can wreak havoc on crops - began to infest the US grain belt this summer, farmers found a new way to fight back. Pooling information, they posted messages on the internet, detailing how the critters were travelling and what sort of crop protection techniques seemed to work.

It was a good example of the potential cyberspace offers the farm sector. Yet such co-operation is relatively new. The US may be the hotbed of computer-based innovation, but the country's size and regional diversity means technology take-up can be patchy and protracted.

Nowhere has this been demonstrated more clearly than in agriculture. In its first "cyberspace" survey earlier this year, the US Department of Agriculture found that about 38 per cent of the 34,000 farms surveyed had some form of computer access. Just under one-third - 31 per cent - actually

owned or leased computers. About 13 per cent used the internet.

Those numbers were a shade below statistics for the population overall: 35-40 per cent of US households are estimated to have computers, and approximately 15 per cent internet access. But in comparison with the US business community, the farm sector was a poor second. A recent National Small Business United survey found that around 43 per cent of the small and mid-sized companies questioned now used the internet, for example.

Even more striking were the regional differences indicated by the USDA report. In New Jersey, more than half the farms had computer access and almost a third used the internet. Western states, such as Idaho, Utah and Colorado, where large-scale farm operations are prevalent, were also well up the technology ladder.

By sharp contrast, only one-fifth of farms in Louisiana and Mississippi boast a computer, and a paltry 4 per cent had the means to surf the net. Even in Wisconsin, heart of the US dairy industry, the percentage of farms with internet facilities remained in single digits.

These findings do not surprise farmers, farm groups and agricultural suppliers, however. Most say it is only in the past 18 months that the farm community has begun to use cyberspace in a meaningful way - although this is changing quickly.

In part, this fairly slow response can be explained by shortcomings in the telecommunications infrastructure. William Stewart, a native Iowan who runs the Chicago Board of Trade's website,

says the potential cyberspace offers the farm sector. Yet such co-operation is relatively new. The US may be the hotbed of computer-based innovation, but the country's size and regional diversity means technology take-up can be patchy and protracted.

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## Promising outlook for on-line weather service

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A letter from R. W. 'Tiny' Rowland

# LONRHO - JCI

## A lump of coal for Lonrho's Christmas stocking

*Should shareholders look forward to the JCI/Tavistock deal?*

*Dear Lonrho shareholder,*

Why not pick up a newspaper and look at South African mining stocks? That's what I do most mornings. Last week's closing price for Anglo American Coal: the high for 1997 was £70. Last week - £32. Anglo American Gold: the high was £49. Last week - £27. JCI: high for the year 674/p. Last week - 244p. Randgold: high \$8.125. Last week - \$1.9375. Impala: high £9. Last week - £5.75. De Beers: high for the year was £24. Last week - £13.5. Goldfields: high £17. Last week - £10.

As a Lonrho shareholder, what would you decide to buy if you had £183 million, after selling off super assets like Lonrho's pan-African sugar estates and Lonrho's Metropole Hotels, at bargain prices? Would you sink our capital in the South African Tavistock coal mines and pay an unjustified premium to JCI at a time when every big South African company thinks of externalising its own investments?

The market outlook for coal is not favourable, according to Tavistock's own managing director. There's coal everywhere, better and cheaper, and JCI as a company can do nothing for Lonrho in terms of management. Just look at their record, the recent departure of some of their top people and their troubled gold mines. Can we really have sold our cash cows, Lonrho sugar (for £227 million, the best buy Illovo ever made) and the Metropole Hotels (high occupancy, steady sterling income) in order to reinvest the resulting capital sum so poorly?

Will it be good for Lonrho shares? Our shares having come down from 217p to 100p. Our payment of £183 million sterling will do much for JCI's shares and aggressive Mr Kebble and Anglo's director Mr Khumalo. They can be put in their labyrinth. See the chart, and feel the fear.

Shareholders may assume that it's all high finance and the Lonrho board, with Sir John Craven from DMG at its head, knows what is best. But this board, advised by Deutsche Morgan Grenfell, promised shareholder value four years ago and a profitable three-way demerger. They've been paid millions for their advice. No part of that promise has been kept. So far Lonrho has only made sales which benefit the buyers - our board was even spectacularly outnegotiated by the Libyan Foreign Investment Company, which demanded and got £251 million upfront in cash for their one third share in the Metropole Hotels.

Let's face it, the demergers are off, although our board has never informed us that a policy once heavily promoted has been silently scrapped. We have been deceived. Prime assets that would have made demergers possible are gone, as is former chief executive Bock, the speculative architect of the scheme, who has said 'Auf Wiedersehen' and taken 180p a share from Anglo American without prior consultation with the board. Shareholders of Lonrho must look for the same-or-better-cash offer for their shares, for the present demands of JCI make it clear that the Anglo group and its associates treat Lonrho as a company already within its orbit of control.

Just look at Anglo group dividends and imagine that policy applied permanently to Lonrho, as it will be, if the sequence of deals with JCI which the board is about to embark on goes ahead.

The Tavistock coal purchase is not a stand-alone deal, but the first step in a chain reaction planned by the financial brains of Anglo. The purchase of Tavistock leads to the counter-purchase of almost 30% of Lonrho. The purchase of Tavistock leads to the enrichment of JCI and the impoverishment of Lonrho.

As to the actual purchase of the collieries it's not necessary to be familiar with coal mining to understand a poor deal. This one is backed by the same team that brought you the sale of the Metropole, the never-ending saga of the Princess Hotels and the reluctant Prince, and a bargain price for Lonrho's flourishing sugar estates which took 32 years to build up. Have you noticed that this week our large textile mills, previously the particular responsibility of new chief executive Nicholas Morrell, were given away, as they had debts of millions and losses of millions under his stewardship?

After three years, the only positive step taken by Lonrho is an eccentric decision to invest shareholders' cash in South Africa.

The negative policy of our board has been to sell the good assets which I secured for you, and to sell them at sometimes ridiculously low prices with unfavourable results for Lonrho shareholders (Krupp-Lonrho, Metropole, Lonrho Sugar, Harrisons, the Lonrho-Impala Platinum débâcle). The results make one wonder if the buyers have been writing the price tickets. Now here come Mr Kebble from Randgold and Mr Khumalo of JCI, both dependent on Anglo's goodwill, with their festive scheme to persuade the Lonrho board to buy some highly geared coal mines at an inflated figure, and so fund Mr Kebble's grand purchase of a great slab of Lonrho shares, opening the way for cash-strapped JCI to pick over the rest of our assets at leisure. The price tag for Tavistock was set to the maximum figure possible without automatically triggering an EGM by exceeding 25% of Lonrho's capitalisation. Following my protest to The Stock Exchange it now appears that the purchase of Tavistock, which brings on the risk of overall control by JCI, will need shareholder approval at an Extraordinary General Meeting.

Yours sincerely,

*Tiny Rowland*

R. W. Rowland\*

Wednesday, 12 November 1997

\* R. W. Rowland is the largest individual shareholder of Lonrho plc

### Who controls JCI?

#### SIMPLIFIED STRUCTURE\*

The calculations in the chart opposite are based on publicly available information which has been obtained from sources which are believed to be reliable. The displayed information should not be relied upon since no guarantee for accuracy, completeness, or otherwise can be given due to a lack of complete available information, which would make precise calculations possible.

Sources:

Circulars (Consolidated Mining, 30 April 1997; Saffife, 2 May 1997; Consolidated Mining, 17 June 1997; Consolidated Mining, 17 July 1997; NX Properties (NKP), 17 July 1997; Consolidated African Mining (CAM), 25 August 1997);

McGregor's 'Who Owns Whom in South Africa', 1997; McGregor Information Services (Pty) Ltd; Johannesburg Stock Exchange Register of Companies, Pretoria, South Africa; Reuters; Bloomberg; Annual Reports (Anglo American Corporation of South Africa Limited; De Beers Consolidated Mines Limited; Anglo; JCI; Western Areas; Randfontein Estates; HJ Joel).

Note:

1 Mzi Khumalo is a non-executive director of Anglo American Corporation of South Africa Limited. He was helped to set up in business by the McCarthy Group, controlled by Anglo American.

2 SBC Warburg is Anglo American's and JCI's main investment bank, and has been involved in the advisory, financing and arranging of the 'sale' of JCI and most of the latest related transactions. SBC Warburg's 17.92% of CAM, resulting from the so-called 'Craftwise acquisition', has been calculated from information provided in the various circulars (see above).

3 These companies acquired their stakes in CAM through an extremely complicated web of deals, which have been revealed and partly explained in a number of circulars (see above). The companies include various Anglo-related nominee companies (First National Nominees, 81 Main Street Nominees), as well as the underwriters of the Saffife rights issue (including the Anglo-related Hoeken, Warburg and Southern Life), and various financial institutions (including Southern Life).

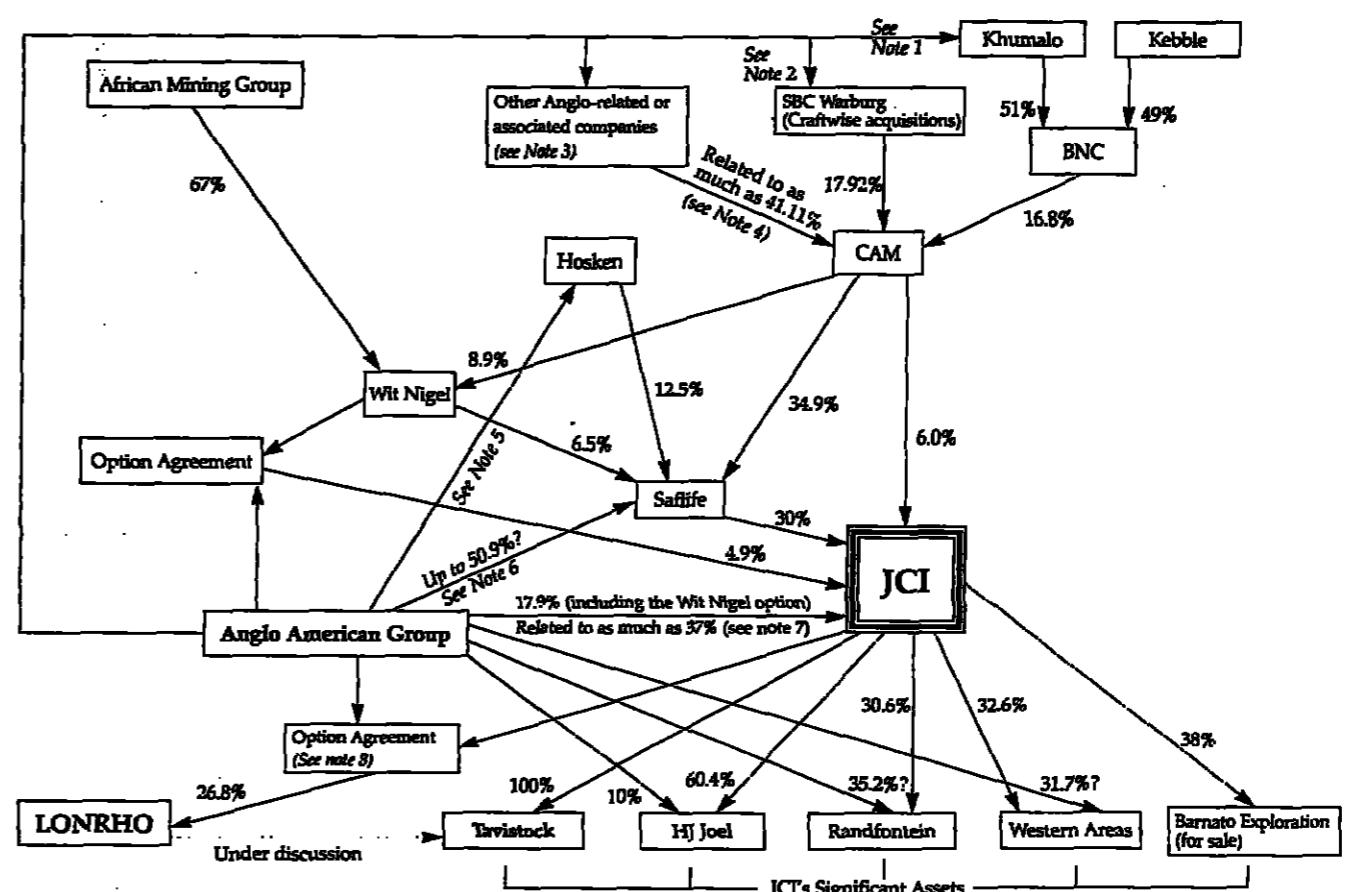
4 The lack of transparency in the various deals and companies involved make a precise figure for these companies' share of CAM impossible to determine. The calculated figure of 41.11% is based on calculations and certain estimates from figures given in the various circulars (see above).

5 Hoeken is said to be controlled by First National Bank, which in turn is controlled by Anglo American (Source: McGregor's, 1997).

6 According to calculations based on McGregor information, dated 01/09/97, in which companies controlled, associated or related to Anglo American are shown to control the calculated figure of 50.9% of Saffife's share capital before the CAM restructuring took place (see circular Consolidated African Mining 25.8.97).

7 The figure of 3% is derived from calculations based on McGregor information, dated 15/08/97, in which companies controlled, associated or related to Anglo American are shown to control the calculated figure of up to 3% of JCI's share capital. The figure of 17.9% is the figure announced publicly by Anglo American.

8 Subject to European Commission approval.





## CURRENCIES AND MONEY

# Yen slides as officials keep silent

## MARKETS REPORT

By Simon Kuper

The dollar rose above Y125 against the yen for the first time since May 6, as Japanese and American policy-makers once again made no attempt to talk down the dollar. The yen is approaching its worst level for the year of just below Y127.

The currency has lost almost Y5 since October 30, hit by Japan's fragile economy, the market crisis in Korea, and fears for Asian stock markets. Ravi Balachandran, senior currency economist at Morgan Stanley in London, said: "Given that the officials haven't spoken yet, I think the message is that they wouldn't mind the yen dropping to Y130 at the minimum." That would be required to keep Japan's exports competitive with Korea's, given the 17 per cent drop in the Korean won against the dollar this year.

A senior Japanese government official was quoted yesterday as saying that Japan's Economic Planning Agency would omit the word "recovery" from its monthly report on Friday. The report would state simply that the economy had stalled.

The dollar would have risen further yesterday but for renewed attacks on emerging markets: Central banks in Hong Kong, Korea and Brazil and elsewhere sold dollars again in order to defend their own currencies.

The besieged Korean won firmed slightly thanks to buying by Korea's central bank. It rose from 999 against the dollar to 985.

The dollar rose Y1 against the yen to close in London at Y125.1. The pound hit five

year highs against the yen, closing at Y123.2.

The D-Mark advanced Y0.6 to Y73.0. The dollar remained inactive against the D-Mark, closing barely changed at DM1.71. The Veterans Day holiday in the US thinned volumes.

**Dollar**  
Against the yen (per \$)  
1997

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<img alt="A line graph showing the value of the US dollar against the Japanese yen in 1997. The y-axis ranges from 110 to 130. The x

# Amoco operations under threat in Egypt

By Mark Huband in Cairo

Egypt's leading foreign oil company may have to wind up its operations in the country within four years because extraction will be unprofitable by then, said a senior industry official.

Production by the main companies has fallen by 100,000 barrels a day since 1995 to 820,000 bpd. Fields run by Amoco, the largest operator, are expected to see a 25 per cent fall in output until 2001. Others are expected to see a 10 per cent fall over the same period.

Until recently Amoco's Egyp-

tian subsidiary, AEOC, produced half Egypt's output. It operates as a joint venture with Egyptian General Petroleum Company and puts current output at 300,000 bpd, down 25 per cent since 1995.

"While Egypt's crude oil reserves stand at an estimated 3.7bn barrels at the end of last year, the cost of relocating drilling platforms is between \$2m and \$3bn for the largest operators."

AEOC officials are reluctant to detail their strategy after 2001 but acknowledge declining production will require extensive reassessment of their strategy.

Gary Rose, vice-president for asset management, said the Amoco production decline caused problems.

"So every five years we have to replace what we have. The technical task is daunting," Mr Rose said. "We want to invest, but sometimes we don't want the capital exposure."

Amoco's investment in Egyptian oil exploration stands at \$5bn, having risen \$200m a year since 1994. Since the 1970s people have found many small fields but these can't arrest the decline," said Mr Rose.

For the larger companies, continued exploration is dependent on the chances of renegotiating leases to improve terms. At present oil companies foot the entire bill for exploration, expecting to recover their costs in five years if oil is found.

So far only Eni, the Italian oil company, has succeeded in renegotiating its leases. Through its Agip subsidiary, Eni's Egyptian Petroleum company renegotiated all 12 of its development leases.

The renegotiation allowed the company, which will invest \$370m in Egyptian operations this year,

to extend its projected oil exploration programme. Petrobel currently produces a total 250,000 bpd in a joint venture with EGPC, making it the second largest producer in Egypt.

EGPC, which is regarded by both medium and large oil companies as a sound partner in joint ventures, is not considering reducing its share to allow the oil companies improved terms.

"Nobody has told us that oil extraction is too expensive. Nobody has come to complain," said Sami Shaeheen, EGPC vice-president. "If this is the case

then they would have to review their operating costs. We can't change the price," he said.

The leading oil companies are exploring other alternatives, with the main hope coming from expanding liquid natural gas operations which will see a total investment target of \$1bn over the next three years.

And there is some future for oil extraction - with smaller companies with lower overheads seen as the way forward. Bidding is now under way for concessions in 12 new concession blocks in smaller oil fields.

## Jamaica to help sugar industry

By Canuta James  
in Kingston

The Jamaican government is to inject \$840m (US\$1.5m) into the island's financially troubled cane sugar industry by next March.

The announcement by Percival Patterson, prime minister, followed the sacking last month of more than 300 workers by the island's largest sugar producer, which said it had to cut costs to remain competitive.

"The island's sugar mills have a heavy debt burden and the government is prepared to alleviate some of that debt," said Mr Patterson. "As we did for the coffee industry, we will be doing the same for the sugar industry."

Jamaica produced 236,000 tonnes of sugar this year, allowing it to meet its export quota commitments to the European Union and the US. However, the industry has had to import sugar to meet domestic demand.

Turkey has revised upwards its sugar output estimates to 2m tonnes in 1996-97 from 1.8m tonnes, due to favourable weather during the harvest, Reuters reports from Ankara.

Robin Bhar, analyst at Brandis (Brokers), part of Pechinerie of France, suggested it made sense for China to co-ordinate its metals policies, particularly now it was seeking more long-term supply contracts with foreign groups.

"With metals markets

much more in balance [than in the 1970s and 1980s] China obviously feels it is dangerous to rely on spot markets for 40 to 50 per cent of its metals requirements," Mr Bhar said. If there was a gradual reduction in China's involvement, trading on the LME might become less volatile.

## Nickel, aluminium and zinc make gains

### MARKETS REPORT

By Kenneth Gooding,  
Mining Correspondent

Nickel, aluminium and zinc all made gains on the London Metal Exchange yesterday but copper, which was buoyed on Monday by a speculative rally, fell back below \$2,000 a tonne.

Nickel for delivery in three months closed 1.2 per cent, or \$75 a tonne, higher at \$6,360 because of a speculative, short covering rally, traders said.

Three-month aluminium and zinc each rose by 0.8 per cent, the former by \$13 a tonne and the latter by \$10 to \$1,203 a tonne.

Copper's performance was affected by an announcement that Refinet, the Chilean refiner, was lifting the *force majeure* it declared on deliveries last month.

The LME said it was cancelling 146 warrants of tin because the metal was not up to the required standard - it had a high arsenic content. Consequently, LME tin stocks, earlier reported at 9,406 tonnes, were recalculated to be 8,575 tonnes.

This has tightened tin market conditions and there is a premium, of \$30 a tonne

last night, for tin for immediate delivery.

Gold bears were in full cry, claiming that this news would this week publish an article advocating that the precious metal should not be included in a European Central Bank's reserves. Andrew Gowers, acting editor, denied this. In the event, the gold price rose by nearly \$2 to close at \$312.50 an ounce.

The persisting stalemate between Iraq and the UN over the inclusion of US members in weapons inspection teams left the crude oil markets in limbo yesterday.

Coffee inventories are also forecast to fall marginally in 1997-98, according to Bernhard Rothofis, the German trader. Opening stocks were 32.9m bags on October 1; Rotheis forecast that these would fall to 31.3m in 1997-98.

"These figures show we still are headed for a well supplied market in 1998-99, but the current year is looking slightly tight," said Lawrence Eggers, at GNL.

"There may soon be squeezes on the December contract on the CSCE (the Coffee, Sugar and Cocoa Exchange in New York) as deliverable supplies are now looking very low indeed," Mr Eggers added.

Data published yesterday by Stithching Eurostock, the Dutch-based analyst, indicated European Union and Norwegian crude oil stocks were marginally lower in October than in September.

Crude oil stocks at the end of October were 416.83m barrels, 0.7 per cent (2.9m barrels) lower than in September.

China rationalises metals policy

## China rationalises metals policy

By Kenneth Gooding,  
Mining Correspondent

China, one of the world's biggest metals consumers, is centralising trading operations in a way that has substantial implications for metals markets.

The short-term impact has been to throw many London Metal Exchange traders into confusion, because they fear they will lose Chinese contacts they have carefully nurtured.

The move is also seen as part of China's shift towards having long-term supply arrangements as a means of securing the metals it needs, rather than relying so much on spot markets.

Traders suggest the timing of the move, announced out of the blue by Guang Yang, assistant president at China Nonferrous Metals Corporation (CNINC), at Metal Bulletin's China Metals conference, was connected with the country's recent experience in the zinc market.

Chinese zinc producers suffered substantial losses by going short - in effect betting on a fall in the LME price - at \$1,200 a tonne and then having to cover at prices up to \$1,800.

This affected the financial performance of China Nonferrous Import and Export Corporation (CNIEC).

CNINC's profitability has also been dented by its

flawed calculations of output, cost, metals prices and bank interest payments, according to China Metals, published by the official Xinhua news agency. It reported that CNINC's losses totalled Yn660m (\$11.5m) in the first five months of 1997.

Nevertheless, CNINC, which had set itself a 1997 profit target of Yn1bn, had reported a steady improve-

ment in its results since May, but had given no details, the magazine added.

In future, all China's metals trading will be centralised with a newly created organisation, CNINC Trading Group, which has absorbed the trading activities of both CNINC and CNIEC.

Other CNINC subsidiaries have been banned from trading on the LME. The Trading

Group will also co-ordinate all long-term contracts signed with foreign companies.

Xu Hanjing, CNIEC managing director, who is politically well connected, has been appointed managing director of CNINC Trading.

Jim Lennon, analyst at Macquarie, the Australian banking group, suggested CNINC wanted to regain control after another "rogue" trader, this time at one of the zinc smelters, had made substantial losses. China had a similar experience in the past on the copper market.

Mr Lennon predicted, however, the change would meet with some resistance. "A lot of the smelters resent it. They want to make profits on their own account."

Robin Bhar, analyst at Brandis (Brokers), part of Pechinerie of France, suggested it made sense for China to co-ordinate its metals policies, particularly now it was seeking more long-term supply contracts with foreign groups.

"With metals markets

much more in balance [than in the 1970s and 1980s] China obviously feels it is dangerous to rely on spot markets for 40 to 50 per cent of its metals requirements," Mr Bhar said. If there was a gradual reduction in China's involvement, trading on the LME might become less volatile.

### COMMODITIES PRICES

#### BASE METALS

##### LONDON METAL EXCHANGE

(Prices from Amersham Metal Trading)

##### ALUMINIUM, 99.7 PURITY (\$ per tonne)

Cash 1608.5-11.5 1637-9

Previous 1595-97 1625-27

High/Low 1435/1490

AM Official 1480-85 1492-94

Kerb close 1480-85

Open Int. 6,438 Total daily turnover 944

##### LEAD (\$ per tonne)

Cash 577.50-8.5 590.5-1.0

Previous 580-81 592.5-2.5

High/Low 589/589

AM Official 581-2 594-5

Kerb close 584-5

Open Int. 32,081 Total daily turnover 4,097

##### NICKEL (\$ per tonne)

Cash 627.50-85 6355-60

Previous 6195-205 6262-25

High/Low 6249/6250

AM Official 6345-50 6420-25

Kerb close 6340-50

Open Int. 61,925 Total daily turnover 24,255

##### TIN (\$ per tonne)

Cash 5880-70 5825-40

Previous 5850-55 5820-45

High/Low 5855/5850

AM Official 5865-60 5830-55

Kerb close 5860-65

Open Int. 63,301 Total daily turnover 15,248

##### ZINC, special high grade (\$ per tonne)

Cash 1178-9 1200-12

Previous 1155-65/95 1170-25/30

High/Low 1200/1205

AM Official 1177-77.5 1201-25

Kerb close 1205-6

Open Int. 83,301 Total daily turnover 15,236

##### ENERGY

##### CRUDE OIL NYMEX (1,000 barrels, S/barsel)

Latest Day's price change High Low Vol Int

Dec 19.51 +0.08 19.65 19.55 16,351 43,340

Jan 19.56 +0.04 19.65 19.55 16,051 40,916

Feb 19.49 +0.03 19.67 19.47 6,358 30,341

Mar 19.37 +0.03 19.67 19.25 6,516 29,504

Apr 19.34 +0.03 19.64 19.24 6,516 29,504

May 19.16 +0.03 19.61 19.16 5,175 29,504

##### HEATING OIL NYMEX (40,000 US gallons, S/barsel)

Latest Day's price change High Low Vol Int

Dec 57.70 +0.42 58.15 57.70 15,533 52,289

Jan 58.50 +0.38 58.95 58.05 2,745 22,446

Feb 58.65 +0.33 59.05 58.55 1,917 13,867

Mar 58.50 +0.33 58.85 58.50 1,702 13,867

Apr 58.50 +0.28 58.85 58.55 4,563 5,563

May 58.10 +0.33 58.55 58.10 1,811 20,474

##### CRUDE OIL IPE (\$/barrel)

Latest Day's price change High Low Vol Int

Dec 57.70 +0.42 58.15 57.70 15,533 52,289



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### Offshore insurances and Other Funds





## LONDON STOCK EXCHANGE

## Inflation and US rate worries unsettle equities

## MARKET REPORT

By Steve Thompson,  
UK Stock Market Editor

Domestic economic news about inflation and retail sales halted a promising start by London's stock market yesterday. But by the close of trading, the damage remained light and dealers pointed to the relative stability underneath the market.

That reflected a much quieter performance by far eastern markets, where Tokyo edged higher despite a big fall in shares in Yamaichi, one of the big four Japanese stockbrokers. Hong Kong, recently the cause of

extreme turbulence in global markets, also managed to record a minor gain on the day.

Wall Street gave little cause for concern, slipping back only 28 points on Monday and opening marginally higher yesterday. The US bond market was closed for Veterans Day.

The FTSE 100 index finished the session a modest 13.1 easier at 4,733.7 while the lesser indices also registered small falls. The FTSE 250 dipped 5.2 to 4,638.6 and the FTSE SmallCap closed 0.9 off at 2,309.7.

The day began well enough, with Footsie posting an early 17-point rise amid relief over far eastern markets. But the advance

was stopped in its tracks by the data from the British Retail Consortium on high street sales, and official inflation figures.

Retail sales rose by 6 per cent last month on a like-for-like basis, a rise seen as worrying strong by some economists.

It was also pointed out that markets have still to cope with today's meeting of the US Federal Reserve's open market committee. Some expect a rise in US interest rates, a move which is bound to have a negative impact on Wall Street and, therefore, across other markets.

"Wall Street has had to put up with plenty of problems from overseas in the recent past - now

slipped back just before the close. Some of the more cautious economists said the economy is growing too fast and needed to be reined in further, despite last week's 25 basis points rise in US interest rates.

It was also pointed out that markets have still to cope with today's meeting of the US Federal Reserve's open market committee. Some expect a rise in US interest rates, a move which is bound to have a negative impact on Wall Street and, therefore, across other markets.

The market was also braced for today's Bank of England's quarterly inflation report.

Turnover in equities at 8pm was 765m shares, well ahead of Monday's figure.

With the market's focus on

## ABN hits mortgage lenders

By Peter John, Anthony Reuben, Martin Brice and Koen Kibazo

The housing market may be fine at the moment but there is a certain amount of substance among the mortgage lenders.

In a climate of rising interest rates and increasing competition, ABN Amro Hoare Govett has weighed in with swingeing downgrades of the demutualised building societies. Hoare has put together a weighty piece of analysis arguing that the premium rating enjoyed by the mortgage banks compared with their banking counterparts is undeserved.

The broker has turned seller on Halifax, Abbey National, Woolwich and Northern Rock. It has removed its "buy" recommendation on Alliance & Leicester, which trades at a discount to its rivals.

It believes the newly floated companies are being hit from all angles: from below - as smaller existing mutuals grab more market share; from the side, as supermarkets Sainsbury and Tesco enter the mortgage business; and from within; analyst Robin Down says Halifax has "a short slab of surplus capital" which, he says, it may well spend on increasing its share of the

market. "If it does so, it could well prompt a price war," says Mr Down.

The broker prefers the clearers and has reiterated its "buy" stance on NatWest and Bank of Scotland while raising its recommendation on Royal Bank of Scotland from "sell" to "hold".

As Hoare prepared to embark on a marketing tour of the leading fund managers, Halifax dipped 2 to 688p, Abbey - which yesterday raised its mortgage rate by 25 basis points - added 2 at 878p, Woolwich lifted 2 to 291p and Northern Rock was up 2 at 482p. Alliance fell 4 to 650p, while NatWest improved 4 to 865p. Royal Bank of Scotland, rose 7 to 685p but Bank of Scotland dipped 7 to 483p.

## Mixed fortunes

Schroders, the tightly-held merchant bank, continued its rollercoaster journey as the lack of depth in the new electronic order book and the lack of liquidity prompted a fall in the ordinary but a sharp rise in the non-voting shares.

The bank is heavily exposed to the Far East, which has been the catalyst for global market turmoil over the past month. In the 1986 report and accounts, the region represented 15 per cent of assets and profits but 22 per cent of the workforce.

The ordinaries tumbled 20 per cent in the last two weeks of October, with a further push downwards from Merrill Lynch. Yesterday, they fell 28 to 816.72. The non-voting stock bounced 75

to 15.50 although the rise was seen as a function of the tight market rather than a fundamental recovery.

Acorn Group was the third most heavily traded stock with volume of 26m, as 13.25m shares were placed in the market at 130p. David Lee, the managing director, said the shares were sold by Lehman Brothers, which bought the stock from Olivetti during the summer as part of the Italian group's long-term plan to dispose of its holding. Olivetti still owns 16.5 per cent. The placing was carried out by Acorn's house broker, ABN Amro Hoare Govett.

It is understood 8m shares were taken by five investors: Abbey Life, Mercury, Henderson, Schroders and Montreal Trust. The rest of the stake was placed with 10-15 other institutions.

The shares, under pres-

sure for several sessions in anticipation of the placing, rose 4 to 145p. They have fallen sharply from a peak of 240p in April.

International drinks and food retailing group Domenec was the best performer in the FTSE 100, climbing 27 or 5.6 per cent to 508p after full-year figures.

The selection of FirstBus as the preferred bidder for a majority stake in Bristol Airport came into profit-taking and shed 3 to 345p. In August, the shares stood at 221p.

Results from Whitehead

Mann, the executive search agency, saw the shares rise 13 to 1714p after it said demand for IT staff had doubled in the past year. In August, the shares stood at 129p.

Transport stocks have had a good run recently as analysts have taken a positive view on their prospects under a Labour government keen on promoting public transport, particularly since the regulatory impact seems likely to concentrate on quality of service rather than level of profits.

The latest company to benefit from investor interest in

forthcoming information technology staff shortages was Staffware, the Aims-traded computer software design company, which rose almost 9 per cent or 35.7p to a record 319p, one of the largest rises outside the FTSE 350.

CPT, the IT training and recruitment group that last week announced an 88 per cent rise in pre-tax profits, ran into profit-taking and shed 3 to 345p. In August, the shares stood at 221p.

British Telecommunications remained a busy trade and saw business of 50m.

Dealers indicated around 30 per cent of order book turnover was dealt through Trapeze's dealing system.

The shares fell 8% to 456p.

The building sector was affected by a research note from the team at Dresdner Kleinwort Benson, which recommended investors reduce their holdings due to a slowdown in the UK housing market in the past two months. The broker was said to have downgraded its stance on Whimpsey, down 1% at 118p, Barratt Developments, down 2% to 265p and Redrow, off 6 to 165p in the biggest fall in the FTSE 250.

The strength of the pound led to suffering among investors in companies exposed to overseas earnings, particularly engineers. Foremost among the losers was Siebe, down 44 to 211. Blue Circle, with 66 per cent of its sales outside the UK, fell to 352p.

Rentokil Initial, which recently had a good run after a series of presentations to US investors, and has less than half its sales in the UK, shed 7 to 237p.

The highest reported turnover in the market, 95m, was in British Steel, and due to the rebocking by the company's broker, Cazenove, of the July 93.2m share buy-back at 15p, following what British Steel said was an administrative error. The rebocking

involved the same number of shares at the same price, said the company. The shares shed 2% to 147.5p.

Industrial Control Services Group shares fell 8 to 43p after the company issued a profit warning at its annual meeting.

The control and safety systems manufacturer said the problems it had reported in the first quarter had continued in the second, so it expects to report substantial losses in the first half.

British Telecommunications remained a busy trade and saw business of 50m.

Dealers indicated around 30 per cent of order book turnover was dealt through Trapeze's dealing system.

The shares fell 8% to 456p.

The building sector was

affected by a research note from the team at Dresdner Kleinwort Benson, which recommended investors reduce their holdings due to a slowdown in the UK housing market in the past two months. The broker was said to have downgraded its stance on Whimpsey, down 1%

at 118p, Barratt Developments, down 2% to 265p and Redrow, off 6 to 165p in the biggest fall in the FTSE 250.

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## **WORLD STOCK MARKETS**

### Highs & Lows with a 52 week basis

EUROPE																		
AUSTRIA Nov 11 / Rec'd																		
BELGIUM Nov 11 / Rec'd																		
BENELUX Nov 11 / Rec'd																		
BRAZIL Nov 11 / Rec'd																		
Croatia Nov 11 / Rec'd																		
CYPRUS Nov 11 / Rec'd																		
DENMARK Nov 11 / Rec'd																		
ESTONIA Nov 11 / Rec'd																		
FINLAND Nov 11 / Rec'd																		
FRANCE Nov 11 / Rec'd																		
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Greece Nov 11 / Rec'd																		
HUNGARY Nov 11 / Rec'd																		
IRELAND Nov 11 / Rec'd																		
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JAPAN Nov 11 / Rec'd																		
KOREA Nov 11 / Rec'd																		
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## Investors go cool on the Baltic republics

### WORLD OVERVIEW

Stock markets yesterday braced themselves ahead of today's meeting of the Federal Reserve open market committee which could sanction an increase in US interest rates, writes Philip Coggan.

A rate rise would come as a surprise after recent stock market turmoil. Cary Leahey, US economist at High Frequency Economics in New York, said: "No one is looking for the Fed to move today. Domestic considerations present a mild case for another tightening but the shaky equity markets here and abroad are



more pressing, keeping the Fed on hold."

Nevertheless, central bankers have surprised markets before and traders were understandably unwilling to take big positions ahead of

the news. Furthermore, a number of European markets were closed for Armistice Day and with the US market operating at half-speed because of its rough equivalent, Veterans Day,

bourses were fairly subdued. A sign that recent volatility was prompting investors to pull out of the fringe markets was shown by the Baltic republics, where Estonia followed Monday's 1.9 per cent dive with an initial drop of a further 10 per cent.

Speculation that Estonia may devalue its currency, in the face of a sizeable current account deficit (about 10 per cent of GDP), has made overseas investors nervous.

And a sharp rise in interest rates, designed to cool an economy which grew at an annual rate of 12.4 per cent in the second quarter, has hit local investors; many had

bought shares on borrowed

money in the hope of profiting from a market which, until the recent fall-out, had quintupled in a year.

Although the Estonian market recovered to finish only 1.75 per cent down on the day, the contagion has spread to the other Baltic states. The Latvian market fell 4 per cent on Monday and another 8.8 per cent yesterday, while all five listed stocks in Lithuania were marked lower at the morning price fix.

Geoffrey Dunn, emerging markets strategist at HSBC James Capel, said Estonia was suffering because speculators have recently been targeting all countries with

a currency board. The Estonian kroon is linked, via a board, to the D-Mark.

But Stuart Bennett at Westdeutsche Landesbank said there was considerable political capital invested in the Estonian exchange rate, and the country would probably battle hard to defend it.

Another market feeling the pressure because of currency speculation is Greece. The Athens general index dropped 5.9 per cent yesterday in the face of the high short-term interest rates - 40 per cent for one-month money - needed to defend the currency.

London market, Page 30

## Dow steady ahead of Fed rate meeting

### AMERICAS

Wall Street had another dull morning as the market appeared to go on hold ahead of today's meeting of the Federal Reserve open market committee, writes John Labate in New York.

Volume was again thin as investors remained cautious. "All the pieces are in place for the market to do nothing," said Michael Driscoll, senior block trader at Hambrick & Quist.

The absence of the Treasury market, closed for Veterans Day, helped to subdue trading levels.

By early afternoon the Dow Jones Industrial Average was 13.75 higher at 7,565.85. The broader Standard & Poor's 500 index rose 4.34 to 925.47. The Nasdaq composite index was up less than a point to 1,591.28.

Among Dow components, all eyes were on Eastman Kodak, which announced a new strategy to reduce costs. The stock was down \$4 or more than 6 per cent to \$61.4.

Shares in Caterpillar, the industrial equipment maker, also fell after CIBC Oppenheimer downgraded the stock to "underperform". Caterpillar fell \$2% or more than 5 per cent to \$47.4.

Equity trading continued to lack a clear direction as the earnings reporting season draws to a close. "The market's having a tough time holding on to gains," added Mr Driscoll.

A lot of people are looking for the market to drift lower, with many expecting the Dow to re-test

levels near to 7,000," he said.

The telecoms industry continued to feel the impact of the merger deal between MCI and WorldCom.

Sprint, the third largest long distance company, rose \$2% or more than 5 per cent to \$55.74 after Morgan Stanley increased the company's rating. WorldCom fell back, down \$1.2 to \$29.5. Shares in MCI lost \$1.2 to \$41.4.

Shares in Wal-Mart rose \$1 to \$37.4 after the retailer released earnings in line with expectations.

Technology company stocks were mixed. The Pacific Stock Exchange's technology index rose less than a point to 301.30.

TORONTO traded within a narrow range in slow volume ahead of today's meeting of the Federal Reserve open market committee. Golds rallied on the back of improving bullion but the broad market showed little change.

At noon, the 300 composite index was up 1.57 at 6,820.60.

A good morning for golds helped mitigate generally dull trading for bank shares. Carrick rose 55 cents to C\$27.70 and Placer Dome 55 cents to C\$19.75.

Among banks, Royal Bank of Canada hardened 10 cents to C\$74.50, but Toronto-Dominion came off 50 cents to C\$52.25 and Bank of Montreal eased 35 cents to C\$64.45.

Alcan Aluminium gained 30 cents to C\$38.70 and Newbridge Networks 60 cents to C\$61.10.

A profits warning sent Milkyway Networks down C\$1.18 to C\$6.71.

### EUROPE

A firmer Dow and dollar provided support which enabled FRANKFURT to hold on to modest gains in late electronic trade and the Dax index finished 6.42 higher at 3,734.75.

Daimler-Benz picked up DM1.60 to DM111.30 after an analysts' conference call which played down problems surrounding the launch of its new small A-class car.

Earlier in the day, the company said that the cost of equipping the car with additional safety features to prevent it from overturning would reduce 1998 operating earnings by DM200m.

A DM27.20 fall in Volkswagen to DM939.80 was attributed to the delay in the company's planned capital raising exercise until next year at the earliest, and its exposure to the Brazilian car market.

Among the day's best performing stocks, Henkel picked up DM3.80 to DM96.70 and Beiersdorf was DM2

DM2.00 higher at DM100.00.

AMSTERDAM had another day of narrow trading. Volume stayed low and at the close the AEX index was off 1.30 at 855.74.

ING was the main talking point. The financial giant was again at the centre of rumours of a bid for Banque Bruxelles Lambert of Belgium and the shares rose 80 cents to F1.81.80.

A statement from ING was said to be imminent.

Aegon dipped 10 cents to F1.154.30 ahead of today's third quarter results statement. Quarterly figures from Hunter Douglas disappointed, sending the shares down F1.30 to F1.79.50.

ZURICH was enlivened by activity in the banking sector in otherwise dull trade and the SMI index finished 24.2 higher at 5,483.9.

UBS picked up SF1.68, off a high of SF14.712, as a largely favourable reaction to the

general index settled at 5,483.9.

Otherwise, trading remained quiet with dealers reporting little buying interest from investors. The general index ended 4.67 lower at 5,477.16.

Domestic earners again outperformed, with motorways operator Aumar Pta85

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Honeymoon  
over for the

## BELGIUM

With preparations for EMU on track, leaders must now try to restore the public's faith in the nation's institutions, argues Neil Buckley

### Prosperous despite a sense of unease

**C**ast a rapid glance at Belgium and you see a stable, prosperous nation, on its way to joining the European single currency, with good healthcare and education, and unemployment at about the European average. Take a deeper look, however, and you find a country which, 167 years after its foundation, is still not at ease with itself.

After the explosive growth of the post-war decades, the oil price shock of the 1970s – which hit heavy industrial Belgium particularly hard – and the beginning of recovery in the 1980s, recent years have been marked by growing questions over the future of this culturally and linguistically divided nation.

Tell to most citizens and their biggest concern is lack of faith in Belgium's institutions. A recent survey of 3,000 people by the francophone daily *Le Soir* found only 21 per cent expressed confidence in the justice system and federal government; only a quarter in regional government or the national parliament. Eight out of 10 considered Belgian politicians corrupt.

The poll coincided with the anniversary of the "White March", when more than 300,000 people protested in silent protest through the streets of Brussels demanding sweeping legal reforms.

The case that provoked the White March, the so-called Dutroux affair in which at least four young girls were kidnapped, abused and murdered, allegedly by a convicted rapist, still casts a shadow over the nation.

A parliamentary inquiry into the affair, and the insti-

tutional bungling and corruption it exposed, concluded this April that, notwithstanding the legal system was so bad as to put at risk the rule of law.

The Dutroux affair could resurface next month when the inquiry commission is due to publish its final report, examining individual responsibilities for judicial failings and whether – as many Belgians believe – the accused enjoyed official protection.

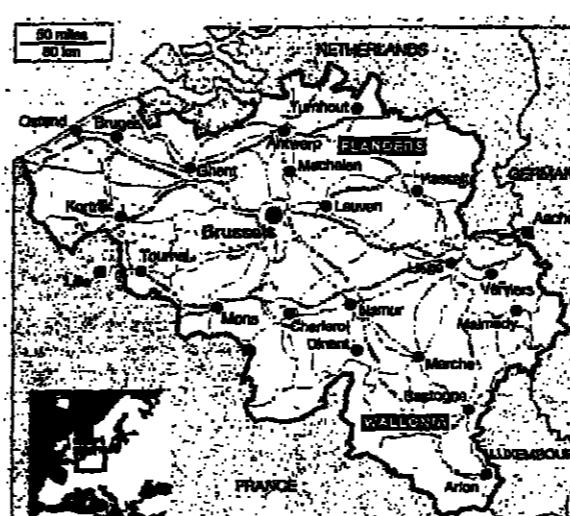
Public suspicions of state institutions have been fuelled by new revelations of alleged bribe-taking by the francophone Socialist Party in the late 1980s. Members are accused of taking kick-backs from Agusta, the Italian helicopter company, and Dassault, the French aviation group, in return for government contracts.

Two senior Socialist politicians were arrested in connection with the case in January, while Guy Spitaels, former Socialist party president, was forced to resign as president of the Walloon regional assembly in March.

Jean-Luc Dehaene, the federal prime minister, insists that a tightening of the rules on party funding means such corruption is a thing of the past. He also insists that "revolutionary" legal reforms are under way.

Funding is being increased, the political appointment of judges is being ended, a new Supreme Legal Council is being created and the Belgian premier last month presented plans to amalgamate the country's two national police forces – the gendarmerie and court-controlled judicial police.

"I always knew our biggest challenge would be



#### Constitution

- Form of state Constitutional monarchy
- Federal legislature Chamber of Representatives of 150 members directly elected by a system of proportional representation; Senate of 72 directly elected members, 40 indirectly elected, 31 indirectly elected by local councils, and the heir to the throne
- Executive system Unilateral direct suffrage over the age of 18
- National elections May 21 1995; next election due by May 1999

Source: EU

- Area: 30,514 sq km
- Population: 10.2 million (1997 est)
- Languages: Dutch, French and German
- Main cities and population: Brussels (capital) 980,000; Antwerp 468,000; Ghent 280,000
- Currency: Belgian Franc (BF)
- Exchange rate: 1996 av St = BF 30.88 November 6 1997 St = BF 35.82

Source: EU

Wednesday November 12 1997

once-great but declining industry and high jobless total – not to mention the Brussels region, a largely francophone island within Flanders, with the highest unemployment rate of all.

The move to an openly federal constitution in 1993 was an attempt to preserve national unity. But it has, if anything, increased demands for devolution of powers to the regions – at least in the political classes and media. Many regional politicians and commentators see Belgium's linguistic dividing line, first formally recognised in 1963, as not just the border between Flanders and Wallonia, but between northern and southern Europe.

"We are the only country where a more Nordic approach and a more southern approach are in a kind of direct confrontation," says Luc Van den Brande, minister-president of Flanders.

Mr Van den Brande, says that, contrary to popular belief, he does not want an independent Flanders. But he does want an "autonomous Flanders within the Kingdom of Belgium".

His Walloon counterpart, Robert Collignon, is more cautious, warning that demanding more regional powers risks opening a "Pandora's Box" that could eventually lead to the dismantling of the Belgian state.

"That would be just as detrimental for our Flemish compatriots as it would be for us," he says.

With talks on further constitutional change expected to start after the next election in 1999, all sides are starting to formulate their positions.

But Mr Dehaene says it is precisely Belgium's ability to evolve and adapt that has kept it together, and will keep it together, for years to come.

"I've always said Belgium's structures are dynamic," he says. "I consider it one of the merits of Belgian politicians that we have been able to evolve and reach agreements that have been approved with two-thirds majorities in each linguistic group."

"And this has never given rise to terrorism or bombs – which is not something everyone in Europe can say."



The Grand Place in Brussels: a cultural meeting place

wanted to start ripping up the paving stones."

There is a similar problem, Mr Dehaene adds, with making the public understand the need for the years of economic belt-tightening they have suffered to get Belgium in shape for the European single currency.

But bringing public finances under control remains the crowning achievement of Mr Dehaene and his finance minister Philippe Maystadt. Such an achievement would have seemed unthinkable in the days of double-digit budget deficits in the 1980s and even when the first Dehaene coalition took power six years ago.

The deficit is forecast at 2.8 per cent of gross domestic product this year and 2.3 per cent next – well within the 3 per cent Maastricht target. Belgium's debt, though still the highest in the EU, has come down by 10 percentage points in four years.

The government believes single currency membership will cement Belgium's position in Europe and ensure continuing tight control of public finances. The end of

exchange rate fluctuations should benefit Belgium's exceptionally open economy – 70 per cent of GDP comes from trade, most with the EU. Belgian companies are already profiting from the end of the continental European recession.

The Federal Planning Bureau last week upped its forecast for economic growth this year from 2.1 to 2.4 per cent, and for 1998 from 2.5 to 2.7 per cent. The Bel-20 index of leading shares reflects the business optimism, up over 30 per cent since the new year, even after the recent turbulence on world markets.

But two popular concerns remain about the single currency. The first is the potential impact on Belgium of exposure to a Europe-wide economy.

This year's defining economic event was the closure of French carmaker Renault's assembly plant at Vilvoorde, north of Brussels, with the loss of 3,100 jobs.

The brutal handling of the closure announcement, and failure to consult unions, was attacked both by Belgian politicians and the

European Commission.

More worrying was the apparent underlying reason for the closure: Belgium's high wage costs. Renault officials suggested the total cost of employing workers in Belgium was 30 per cent more than in France.

The Federal Planning Bureau's new priority is to cut wage costs, particularly employers' social costs, to ensure Belgium can compete. What some have christened the "Vilvoorde syndrome" was also clearly behind Mr Dehaene's intervention in the spring merger of French holding company Compagnie de Suez and utility group Lyonnaise des Eaux. He personally sought guarantees that the autonomy of Tractebel, the fast-growing Belgian utility group indirectly controlled by Suez, would not be compromised.

The second lingering fear is that monetary union could exacerbate tensions between Belgium's regions: Dutch-speaking, centre-right, Flanders, with its low unemployment and modern economy; and French-speaking, left-leaning Wallonia, with its

European Commission.

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#### BUSINESS FOCUS

#### BANKING IN EUROPE

### "Of course we are in favour of the Euro."

**With the Euro we can take on the Yen and the Dollar on equal terms."**

"We are an international company with production plant in many different countries and trade links that cross frontiers right round the world, so the Euro impacts on our business at many different levels," affirms Alfons Peeters, managing director of Eternit Construction Materials. "From the point of view of book-keeping, it may be just one more currency to deal with. However, when trading inside the European Union, exchange and hedging costs can amount to as much as half a percent of turnover, so their disappearance should result in a better bottom line. That's why we are looking forward to Monetary Union."

#### *The Euro – the world's strongest local currency*

Mr Peeters went on to outline the company's position towards companies outside the European Union. "Today,

negotiating with a small, local currency, we are in an inferior position, and in terms of forex we always have to make concessions. With the Euro, this position will be reversed – we expect the Euro to be a strong currency especially against the dollar and the yen. It might permit us to require invoicing in the Euro, our 'local currency'."

#### *How the Euro will level the playing field*

But Mr Peeters looks further ahead than mere financial convenience and predicts management improvements as a result of the Euro. "The commercial playing field of Europe will be perfectly level thanks to the Euro and so competition will be played out without distortion, with pure management and marketing skills, technical knowhow and product quality."



Alfons Peeters

managing director of Eternit

Construction Materials talks to

#### *Johan Cuppens*

European financial journalist

and analyst

Eternit in Belgium is a part of the worldwide ETEN group of companies with factories or commercial operations in more than 30 countries. Eternit Belgium was founded in 1905 and has grown to a current yearly turnover of BF 7 billion.

Money will no longer affect competitive tendering and performance and will revert to its proper role as a settlement tool. So the introduction of the Euro is going to mark a major step forward."

Preparation for the EMU has long been incorporated into Eternit's forward planning. "We have already done a great deal of thinking on the subject," Mr Peeters continued, "and as we move towards the implementation process, we expect our banks to play a crucial role in the consultation process. Generale Bank supplies us with some very valuable Euro background as well as active briefings on financial topics and I have no doubt that we are demanding customers."

#### *The bank as a long term partner*

"For a company like Eternit with its widespread European network, having a 'house bank' with a similar reach is a major asset – it helps us both in international transactions and long term operations." In fact the Bank's international profile mirrors Eternit's outside Europe as well but according to Mr Peeters, the key factor is the relationship with the bank in daily operations. "The decentralised nature of Generale Bank's branch network gives us direct access to the man or woman in charge, and puts a human face on our business relationship. In fact, all round, we get much more than money from our bank."

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II  
2 BELGIUM

Membership of Emu is being approached systematically and structurally, explains Prime Minister Jean-Luc Dehaene in an interview with Neil Buckley

## A bigger voice in Europe

**Question:** You have made qualifying for monetary union your central policy. **Why is Emu so important?**

**Answer:** Monetary union is the guarantee that as the European Union enlarges, the motor of integration will continue to function. If we were not careful, and without such a motor, enlargement could easily become just an evolution towards a free trade zone.

We also should not underestimate the euro as a factor in positioning "Europe" in the global economy. It will give the European economy a home base even bigger than that of the US, and in what will inevitably come – a new monetary order in this globalised economy – the weight of Europe's voice through a single currency will be much greater than if we spoke with 15 different voices.

In Belgium, an understanding of what monetary union meant, and the efforts required to attain it, have been integrated into our policies since 1992. It's not something we have woken up to a few months from the crucial moment, and panicked and started to take measures. It's something we have approached systematically, and structurally.

**What are the lessons from the closure of Renault Vilvoorde?**

Renault is a problem which touched Belgium – and a region I know well, because I live in Vilvoorde – and so people tend to see it from that point of view. But, to avoid jumping to wrong conclusions, we must realise that Renault Vilvoorde is part of a structural problem in the European car industry

Sadly for Vilvoorde, Renault had some of the biggest problems, because, since it was nationalised for so long, it waited too long before restructuring... and Renault Vilvoorde has some of the biggest problems imaginable – low production, several models, of which it only made part, and a site that was difficult to adapt to new conditions.

But Vilvoorde highlighted the potential impact of high wage costs on Belgium's competitiveness...

In terms of competitiveness, wage costs are an important

**"There are moments when we experience common emotions"**

element. But we must not fall into the trap of presenting these as the only element. You can't ignore scientific research, training of workers, the flexibility of your labour model.

That said, it is clear we have a problem with salary costs, but we have worked on it. In 1993, we adopted a policy of aligning the evolution of salaries with our neighbouring countries, and undertook a kind of "remedial" operation by freezing real salaries and changing the basis of salary induction. Then, for 1996-97, we limited salary increases to the average in our three neighbouring countries. That has meant that, since 1987-91 when our wage

increases were higher than our neighbours', we have been able to even things out. Controlling wage costs also means reducing employers' social costs. We have already cut employers' contributions by about BEF 30bn, and we want to negotiate with unions and employers a four or five-year plan where we would align employers' costs with our neighbours' which would mean reducing them by another BEF 30bn-BE 50bn.

Is that possible without fundamental social security reform?

I've always said I don't believe in a "Big Bang" in social security, but that you have to reform it in stages.

We have already re-established financial equilibrium in social security, and we have introduced some "brakes" on the healthcare system, which is the most difficult to control and the most at threat from an ageing population. We have undertaken the first stage in reforming private-sector pensions, and will do the same in the public sector.

So, partial reductions in employers' contributions should be partly compensated for by an easing of the budgetary situation.

When we have any budgetary leeway around the [requirements of the EU] stability pact, we must use it primarily for reducing wage costs.

Did the White March bring Belgium's communities together?

There are moments when we experience common emotions which prove that we are all part of one whole, moments when emotions are felt very strongly, which may be very different from one another. It might be a Belgian football team in the final stages of the European Cup, the death of the King, or the White March. These are moments when common feelings largely overcome any differences. At that



Photo: Anthony Ashwood

Jean-Luc Dehaene: "In the polls you never find a majority saying we must put an end to Belgium"

time, Parliamentary debates and acts remain theoretical until they start to change things in people's lives. And there are things which will change fundamentally, I say, "Hold on, you'll see". And those two dimensions form part of the Belgian reality, a reality where there are feelings of being Belgian, of being Flemish, of being Walloon, or of being Brussels.

The main thing is to have structures which can cope with that.

Are you worried that Belgian citizens show so little faith in the state institutions, at the same time as the regions are demanding more powers?

There's something paradoxical about the opinion polls. There is a fundamental lack of confidence in the institutions, that has really become apparent since the Duitroix affair. It is important to respond to that, and re-establish confidence. But in the polls you never find a majority saying we must put an end to Belgium. You will find people saying the regions should have more competencies, but in general the majority of Belgians don't hold extremist views.

Will Belgium still exist in 10, or 20, years' time?

Yes, but the reality will be a bit different from now.

### ECONOMY • by Emma Tucker

## Top end of the Emu queue

But the rewards of austerity may be impaired by an ossified labour market

For a country with the highest debt levels in the European Union, the Belgian economy looks remarkably robust.

Years of belt tightening, austerity measures and a wage freeze appear to have paid off, and there is now little doubt that Belgium will meet the economic ambition that has overridden all other considerations for the past five years – to be among the first countries to participate in a single currency.

Figures from both the European Commission and the Belgian government indicate that the budget deficit will this year fall comfortably within the 3 per cent target which aspires to the single currency must hit. The ratio of debt to gross domestic product, while still high, is on a steady downward trend.

"The outlook is bright," says Kristin Vandenberghe, an economist at Banque Bruxelles Lambert. "We are considering revising our growth forecasts upwards."

BBL estimates that the economy will grow by 2.2 per cent this year. The government puts the rate at 2.1 per cent for this year and 2.5 per cent for 1998 but says these are "cautious assumptions".

A number of factors suggest growth could be significantly higher. Buoyant economic growth in Belgium's main trading partners – Germany, France and the Netherlands, which account for 50 per cent of exports – is expected to consolidate an upwards trend in export sales. According to Ms Vandenberghe exports were up 6 per cent at fixed prices in the first seven months of the year, compared with the same seven months last year. Imports rose by 4.2 per cent over the same period.

Indicators on the investment side are also bullish.

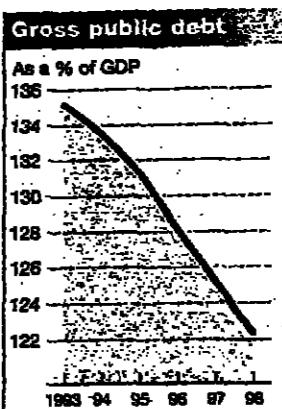
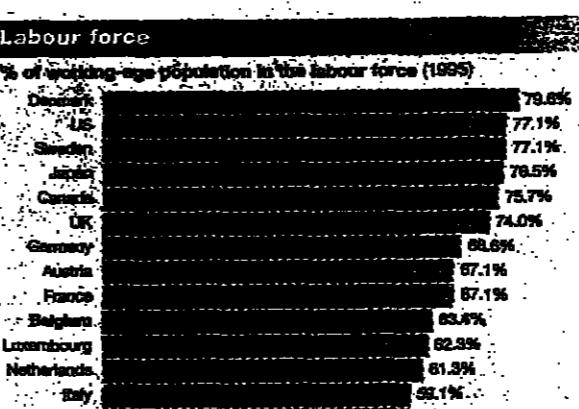
Capacity utilisation in the manufacturing sector is at its highest level since May 1974, reaching 83.2 per cent for last year – a figure which does not look particularly high in relation to other European countries.

The figures bode well for the government's on-going commitment to bringing down the deficit and reining in debt levels.

In 1993 debt levels peaked at 165.1 per cent of GDP, reflecting a tendency of governments in the 1970s and 1980s to resolve tensions between the country's two linguistic groups by throwing money at them.

The Maastricht Treaty requires candidate countries for economic and monetary union to have an outstanding debt not exceeding 60 per cent of GDP, unless it is diminishing sufficiently.

Although Belgium remains a long way from achieving the 60 per cent target – last year



measures are not enough for the OECD.

It argued that much more radical reforms were necessary, to produce a more flexible labour market and called for greater wage differentiation with respect to skills, the phasing out of the automatic indexation of wages, further cuts in non-wage labour costs, and less centralised wage bargaining. It also said employment protection should be relaxed so as to stop employers being discouraged from hiring new workers. Further, notice periods should be reduced for white-collar workers in line with the short notice periods that already exist for certain blue collar workers.

The criticisms were dismissed by Jean-Luc Dehaene, the Belgian prime minister, as "confused and ideological". Such reforms would certainly be difficult to sell in a country that shies away from free-market orthodoxy.

However, the message from the OECD is clear. Failure to restructure what has become an ossified labour market could put Belgium at a serious competitive disadvantage in relation to other EU member states.

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مكتبة الأهل

LEGAL REFORM • by Neil Buckley in Brussels

## A system still in the dock

Reforms have not cleared the name of the country's discredited legal establishment

A year has passed since a crowd of 300,000, dressed in white and carrying white banners and balloons to symbolise purity, marched through Brussels demanding sweeping legal reforms. But the hunger for reform has not been satisfied.

A poll by *Le Soir*, the francophone daily, on the anniversary of the uncovering of the Dutroux affair - the paedophile murder scandal which prompted the "White March" found that 59 per cent of Belgians thought the government had "not taken notice" of its citizens' outrage. Some 89 per cent believed reforms were insufficient or "virtually non-existent".

Just as worryingly, a parliamentary investigation into the Dutroux case

suggested the marchers' concerns were simply justified.

The malfunctioning of the Belgian legal system today poses serious problems that put at grave risk the state of law," the inquiry concluded.

The government insists that it has taken steps. In direct response to the Dutroux affair and a similar paedophile scandal this spring, a centre for missing children has been set up and extensive changes made to the way such cases are handled.

Victims will be allowed to see investigators' dossiers on their cases; a central demand of the parents of the girls involved in the Dutroux affair - to check progress and suggest lines of inquiry. Some 22 other legal bills are before parliament while Jean-Luc Dehaene, prime minister, last month tabled a plan for the biggest shake-up in Belgian policing for a century.

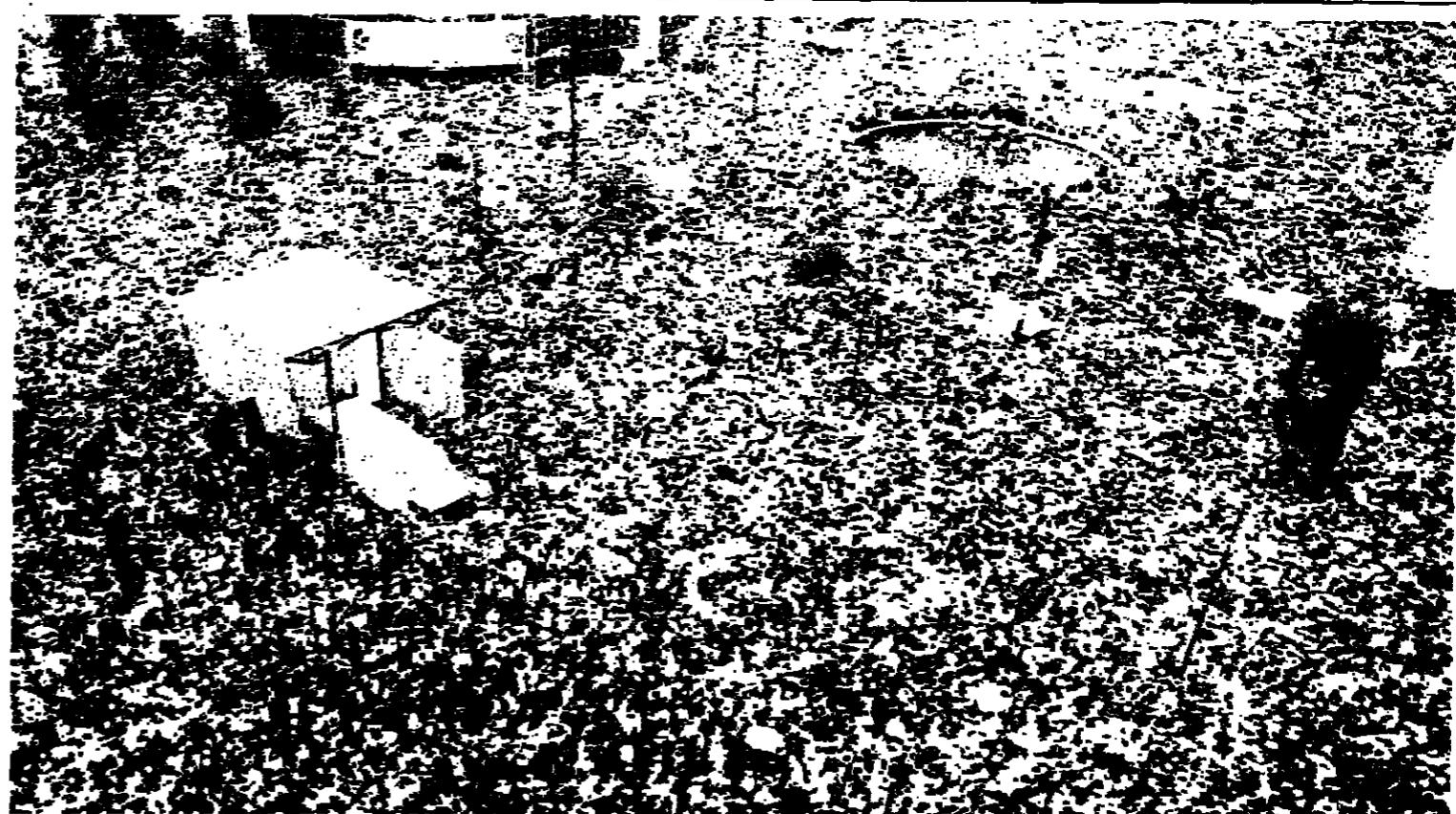
But citizens and opposition politicians continue to

criticise the reforms as inadequate.

The paedophile cases and continuing investigation of the so-called Brabant Killings - the murder of 28 people by armed gangs in the 1980s - have exposed two main failings in the legal system.

First is the so-called "guerre des polices" - the rivalry, even hostility, between Belgium's three police forces. These are the 16,000-strong gendarmerie, or general police force; the 2,000-strong judicial police, attached to Belgium's 26 public prosecutors and responsible for criminal investigations; and the communal police, or 18,000-strong law-and-order forces controlled by the country's 58 districts or communes.

Both the Dutroux and Brabant Killings inquiries recommended amalgamating the police into a single, national force. Both said failures of co-operation and communication between the gendarmerie and judicial



A year has passed since the "white march" demanding sweeping legal reforms but the hunger for reform has still not been satisfied

Photo: Popoffoto/Reuters

police had hindered the search for the culprits. In the Dutroux case, the commission found that the gendarmerie, which has its own investigating units, had deliberately passed misleading information to the judicial police, in the hope of grabbing the glory of solving the crime for itself.

But, under pressure from local politicians who insist the communes have a historic right to control policing, Mr Dehaene has stopped short of implementing the recommendations for a single force. Instead, the plan he presented was to amalgamate the gendarmerie and

judicial police, leaving the communal police intact.

Steps would be taken to ensure the national and local forces co-operate with each other, the plan says.

"For the government... an integrated police force means above all collaboration, whatever the structure that happens to be chosen," it states.

Legal reform supporters welcome the move towards a national force but warn that the maintenance of separate communal forces could still lead to breakdowns.

The second priority area for reform is the courts' system. In the Belgian system,

similar to the French Napoleonic model, the 26 judicial districts, or arrondissements, are involved not just in trying cases but actually investigating crime, in conjunction with the police.

Problems here are both financial and political. Years of underfunding has left the judicial system lacking manpower and information technology, resulting in a huge backlog of cases. Some 60 per cent of legal complaints investigated by the Brussels courts, for example, never come to trial - many because of lack of resources.

At the same time, the fact that judges are recom-

mended for their positions by local administrations has led to many being rather closer to politicians than they should be.

Moves have been taken to end political appointments by creating an independent body of judges, selected according to objective criteria - including demanding entrance examinations - and overseen by a legal watchdog, the Supreme Justice Council.

On the funding issue,

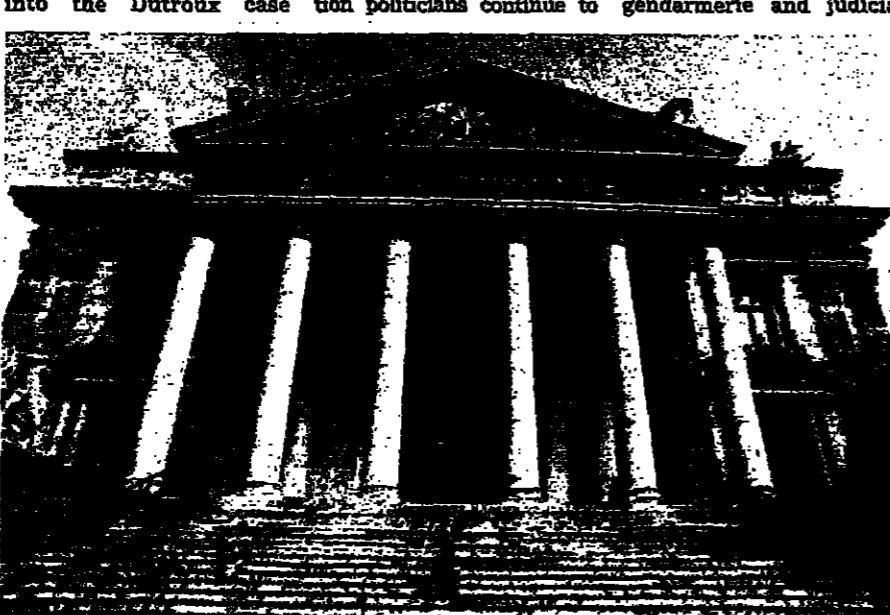
the government maintains that the justice system is the public service to have enjoyed consistently above-inflation spending increases through-

out Belgium's austerity programme of recent years.

The 1998 budget awarded it an extra BFr2.3bn - an 8 per cent increase - while BFr2bn of an increase awarded to the public works ministry will go on new legal buildings.

Opposition parties, however, suggest the judicial system needs at least an extra BFr15bn a year to function effectively. But, in

the fiscal constraints of monetary union and already boasting among the highest taxes in the EU, that kind of money is not likely to be available any time soon.



Shares in leading banks have been some of the best performers on the Brussels Bourse this year

Photo: Vervaeck/Gamma

BANKING AND FINANCE • by Neil Buckley

## Desperate search for partners

Increasing calls for creation of fewer, bigger banks are being made

Are Belgium's biggest banks about to start a multi-billion dollar merger rush? The stock market certainly thinks so.

Shares in the leading banks have been some of the best performers on the Brussels Bourse this year, outstripping even the Bel-20 index of leading shares. Shares in Banque Bruxelles Lambert, Belgium's third-biggest, are up over 35 per cent on the start of the year, having been up almost 50 per cent in summer; Kredietbank, the second-biggest, is up over 40 per cent, having been up almost 60 per cent in July.

Investors, politicians, and many bankers themselves believe Belgium must create fewer, bigger banks if the country's financial sector is to compete in the world of the single European currency.

In fact, the merger speculation, though more fervent in recent months, dates back several years, and the rush to find partners has already started.

Credit Commercial de Belgique, the municipally-owned bank, last year allied with Crédit Local de France, the French bank specialising in public sector finance, to create a new force, Dexia. The bank, with twin management structures and jointly quoted on the Paris and Brussels bourses, aims to expand into public sector finance in eastern and southern Europe, and financing big infrastructure projects.

Bacob Bank, Belgium's seventh largest, earlier this year acquired control of Paribas Banque Belge, the eighth-biggest, in an agreed deal.

That leaves five of the "seven sisters" - Belgium's biggest seven banks - still potentially in search of suitors.

The question is whether they will link to form a Grande Banque Belge, as many in the government would like, or end up marry-

ing foreign partners.

Long-running favourite to become the grande banque - a merger of Générale de Banque, Belgium's biggest, with BBL - now looks unlikely. Talks have taken place, but the sticking point is the 20 per cent stake held in BBL by ING, the Dutch bank - a legacy of ING's unsuccessful takeover bid for BBL in 1992.

ING refuses to see this stake diluted in any Générale-BBL tie-up. Viscount Etienne Davignon, chairman of Société Générale de Belgique (SGB), main shareholder in Générale de Banque, insists the idea of a rival foreign bank holding 20 per cent of a merged Belgian group is unacceptable.

"For the moment it's blocked," he says. "Progress would require a new element to appear from other quarters," he adds - in other words, ING to drop its insistence on keeping 20 per cent.

Belgian financial circles are increasingly convinced that another scenario faces BBL: a second takeover attempt by ING. The Dutch bank refuses to confirm or deny its interest, but does say Belgium is one of the countries it would like to expand into.

The main obstacle is Baron Albert Frère, the secretive Belgian financier who funded off ING's last attempt to acquire BBL. He still directly or indirectly controls a quarter of BBL's shares, while a joint control agreement with another shareholder, Dexia, takes his block effectively to 37 per cent.

But many analysts believe that Dexia will sell its stake if it finds another expansion opportunity in Europe.

"As far as the market is concerned, the Dexia stake is for sale," said one. A further 8 per cent of BBL owned by Switzerland's Winterthur, is also rumoured to be available.

And even Baron Frère, increasingly interested in his audio-visual empire, which includes CLT of Luxembourg, might sell.

"ING will get BBL if it is prepared to pay enough," speculates one senior Belgian director. "Albert Frère will sell if he can hope for."

extract the right price."

Several other mergers are being talked of. One is between Kredietbank and Cera Bank, a mutually-owned institution linked to Belgium's biggest farmers' co-operative.

If that goes ahead, analysts speculate the merged Kredietbank-Cera might then link with Rabobank of the Netherlands, to form a Belgio-Dutch group with a joint management structure - similar to the successful model of Fonds, the financial group formed from Belgium's AG and the Dutch AMEV/VSE group in 1993.

Forts is also in the market spotlight. Its chairman Maurice Lippens fuelled the banking merger mania in September when he suggested ASLK-CGER, the formerly state-owned savings bank of which Fortis owns 50.2 per cent, could be the future partner for Générale de Banque.

Générale directors do not rule out such a possibility, but want to await the outcome of the latest round of CGER's privatisation, in which the Belgian government is selling half its remaining stake.

But Fortis last month formally denied the latest rumour to hit the market - that it was itself angling to acquire SGB's stake in Générale, which would make Fortis the biggest shareholder.

Some analysts still suggest Générale's place in the SGB stable could be in doubt long-term. France's Compagnie du Suze, which owns 63 per cent of SGB, earlier this year merged with Lyonnaise des Eaux, the French utility group.

Both companies suggested their future focus would be on utilities and public services, and many observers believe Suez-Lyonnaise is more interested in Tractebel, the Belgian utilities group also controlled by SGB, than in SGB's financial activities.

The coming months could see Belgium take its own part in the wave of mergers currently sweeping Europe. The shape of Belgian banking could change significantly - even if the government does not get the Grande Banque Belge it was hoping for.



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## 4 BELGIUM

■ THE REGIONAL QUESTION: Flanders and Wallonia are attempting to redefine their roles, explains Neil Buckley

## Seeking autonomy within

Vision for development of Flanders is as the "logistics centre of Europe"

Luc Van den Brande's office overlooks Brussels' Place des Martyrs, a memorial to those who died in the 1830 revolution which created Belgium. But many Belgians on both sides of the country's cultural and linguistic divide fear the policies of the Flemish minister-president could undermine their state.

As he looks across the square to its central statue, marked with the single word "Patria" - the fatherland - Mr Van den Brande insists he is too often misquoted and misunderstood. He has no intention of dismantling Belgium.

"My target is not a constitutionally independent Flanders. That is very clear," he says. "My target is an autonomous Flanders, as much as possible, within the Kingdom of Belgium."

He also says his ideas about the creation of a "Greater Flanders" have been exaggerated. He does not want to see some kind of Flemish empire taking in the southern part of the Netherlands, parts of Germany, northern France, and even southern England. But he does believe that as the European Union is developed and strengthened, neighbouring regions which currently lie across different national boundaries, will inevitably develop closer ties, and form "common economic interest zones".

Ever since he first came to prominence in Belgian politics in the early 1980s, Mr Van den Brande has seen himself as fighting not just for greater Flemish autonomy, but as part of a broader process of regionalisation across Europe.

He first provoked headlines, at least in the Francophones, suggesting that he was trying to undermine the Belgian state, in 1981, when he proposed ending the then national policy towards "vital economic branches" such as the coal

and steel industries, and introducing a regional approach.

From 1988 to 1992 he was federal labour minister, before finding what seems his natural home as minister-president of Flanders after the move to a federal constitution in 1993.

Like most European politicians, he cites job creation as his main priority. His policies for doing so are largely uncontroversial: nurturing private enterprise - 85 per cent of the Flemish economy is accounted for by small and medium-sized businesses; attracting investment by providing good infrastructure and well-trained workers; and trying to develop high-technology industries through higher research and development spending, and partnerships between industry and academia.

He also sees a very specific role for Flanders in the European economy.

"I always say we are a small area, but well-located. We have a good place on the map," he says. "We want to be a leading region in distribution and logistics."

The vision of Flanders as a kind of logistics centre for Europe is compelling. It is at the centre of one of the continent's most densely populated areas, has three important ports - Zeebrugge, Antwerp and Ghent - within 130km of each other, and good road and rail links with neighbouring countries.

But such policies are not, in themselves, enough to guarantee Flanders' economic future. And that is why Mr Van den Brande wants more autonomy.

For one thing, although he insists he has been partially misunderstood,

"I am not in favour of a total split in the security system," he says. "I am convinced that in the future there are reasons to have common [federal] pensions and unemployment benefit systems."

"But I am in favour of giving responsibility for healthcare and family allowances to the regions," he adds.

He draws a distinction between "labour-related"



Luc Van den Brande's: "my target is an autonomous Flanders, as much as possible, within the Kingdom of Belgium"

branches of social security - pensions and payments to the jobless - and branches not directly linked to labour costs, such as healthcare and family policy.

If Belgium's other regions do not want similar powers, Mr Van den Brande argues that there should be nothing to stop different regions being given different degrees of autonomy - just as the UK, he adds, is offering different levels of self-determination to Scotland and Wales.

Most sensitive of all, he wants more power over the region's own spending and taxation, and part of the federal social security system to be devolved to regional level.

The latter demand, in particular, has been criticised by Walloons who accuse him of trying to avoid more prosperous Flanders - a net contributor to the social security system - subsidising the more welfare-dependent Walloons.

Mr Van den Brande again insists he has been partially misunderstood.

"I am not in favour of a total split in the security system," he says. "I am convinced that in the future there are reasons to have common [federal] pensions and unemployment benefit systems."

"But I am in favour of giving responsibility for healthcare and family allowances to the regions," he adds.

He draws a distinction between "labour-related"

branches of social security - pensions and payments to the jobless - and branches not directly linked to labour costs, such as healthcare and family policy.

If Belgium's other regions do not want similar powers, Mr Van den Brande argues that there should be nothing to stop different regions being given different degrees of autonomy - just as the UK, he adds, is offering different levels of self-determination to Scotland and Wales.

"We already have in Belgium a *sui generis* system," he says. "There is no country in the world with the same system of regions and communities."

He insists that an "asymmetric" distribution of powers between the regions, according to what each demands, could actually strengthen the Belgian state.

"If we want to preserve the reality of the Kingdom of Belgium, the only way is to build it bottom-up, and not in the centralist, unitarist way of the 19th century."

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TOURISM • by Emma Tucker

## Passing through is now passé

In a country often reputed to be dull, the attractions are many and varied

One of the most frequently repeated clichés about Belgium is that it is a country to drive through en route to more attractive places, rather than in which to spend time.

But for such a small country, Belgium is home to a surprising number of cultural as well as natural treasures. The north boasts medieval Flemish cities such as Ghent, Bruges and Antwerp, as well as the moving battlefields of the First World War and the well catered for North Sea coast.

In the south, the unspoilt forests of the Ardennes attract thousands of outdoor enthusiasts every year. They come to exploit the region's hiking, canoeing and cycling opportunities, not to mention its renowned gastronomy.

The capital Brussels, also has its attractions including the splendid medieval Grand Place, some of the best restaurants in Europe, and the rather less enchanting but nevertheless interesting European Union institutions which make Brussels the capital of Europe as well as Belgium.



A ride into the past: tourists sit on a barouche in the Burg, Bruges  
Photo: Ray Roberts

air fares and the Eurostar train link to the UK have combined with the attractions of Belgium's medieval cities to attract short stay visitors in particular.

In 1994, the total number of nights spent in Belgium by overseas visitors was just over 13m. Last year it had risen to 14.3m.

However, figures from the European Commission suggest Belgium's tourist authorities could do more to promote their country's attractions further afield.

Overseas visitors to the country come overwhelmingly from Belgium's immediate neighbours. Visitors from the Netherlands, Germany, the UK and France accounted for 77 per cent of total overseas visitors in 1994, according to the Commission.

Of these, the Dutch accounted for 34 per cent, Germany for 21 per cent, and the UK and France for 11 per cent each. By contrast, the Netherlands can boast the US as one of the top four countries generating most tourism every year.

Some critics say in-fighting between Belgium's two main regions - Flanders and Wallonia - has affected the ability of the country to promote itself effectively overseas. The regional and linguistic divide in Belgium is lost on most foreigners, but at a national level tourist promotion is left up to regional organisations.

Last year Flanders - the

destinations. Nor is tourism a particularly important component of the economy.

Jobs in the industry - hotels and restaurants - account for only 3 per cent of employment in all economic activities. As a percentage of GDP, the tourist industry has risen from 3 per cent in 1980, to 4 per cent in 1994.

The popular coastal resorts of the North Sea - which account for 60 per cent of total hotel nights - cater mainly for Belgian tourists loyal, or perhaps just more aware, of their country's attractions.

Overall, Belgians accounted for more than half of the 26.4m overnight stays spent in Belgium last year by EU visitors, according to figures from the National Statistics Office.

Recent government figures suggest that the number of foreign visitors to the country is increasing as cheaper

in addition, successful promotional campaigns for Belgian beer and food, backed by the opening of Belgian-style restaurants in other European capitals, has made Belgium a more chic destination than it once was.

However, the country is not top of the list of most European travellers' desired

Dutch speaking region - and Wallonia - the country's francophone South - clashed over whether it should be allowed to promote its attractions as "Flemish" rather than "Belgian".

Eventually, Flanders served notice that it wanted to go it alone. "Adieu à la promotion touristique de la Belgique" complained Le Soir, the francophone daily, before alleging a plot by the Flemish to take over the promotion of bilingual Brussels as well.

But overseas bureaux - which house the Flemish and Wallonian tourist boards - continue to promote the two halves as Belgium rather than confusing would-be visitors with details of internal funding.

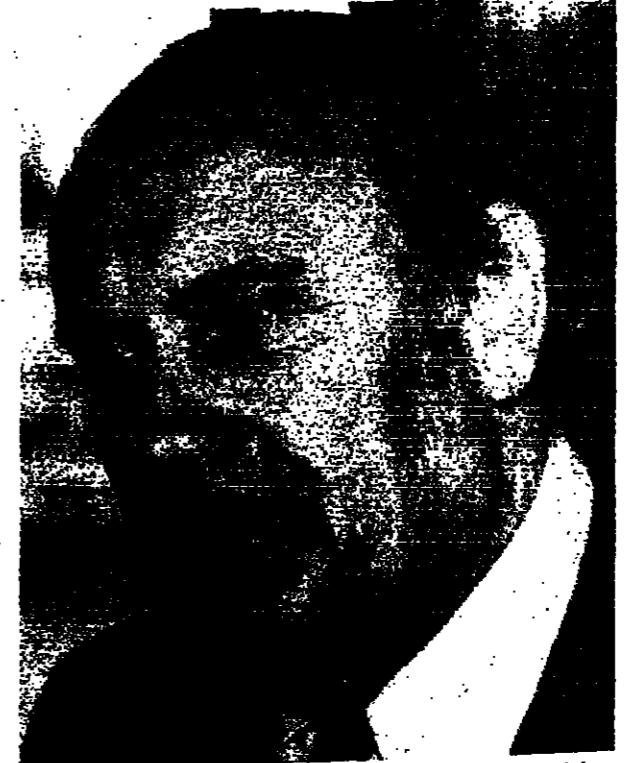
Ever conscious of the need to attract more visitors, the various tourist authorities have set up a series of attractions straddling the country, for next year, 1998 has been designated René Magritte year, in honour of Belgium's celebrated surrealist artist. Throughout the year there will be exhibitions in Wallonia and Brussels.

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Robert Collignon: When companies are doing well, they're Belgian. When they fail, they're Walloon

Walonia is striving to preserve its rich business inheritance

Robert Collignon has an explanation for what he says is the misconception that Wallonia's landscape is littered with declining publicly-owned industries. He calls it the Yannick Noah syndrome.

"When Noah was winning at the Roland Garros stadium, he was French," says the Walloon minister-president. "When he lost, he was from Cameroon. It's the same for us. When companies are doing well, they're Belgian. When they fail, they're Walloon."

But if Mr Collignon wanted to persuade the outside world that - as he insists - his Walloon government is not interventionist

if Belgium's other regions do not want similar powers, Mr Van den Brande argues that there should be nothing to stop different regions being given different degrees of autonomy - just as the UK, he adds, is offering different levels of self-determination to Scotland and Wales.

The Walloon leader announced last month that the region was buying from France's Giat for a symbolic BF1.9m the 92 per cent it did not own of FN Herstal, a loss-making arms manufacturer.

The move will prevent a takeover by Colt of the US, and save 900 of FN's 1,400 jobs. But it will also cost the region BF12.5m (\$8.7m) in a capital injection.

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Striking workers outside Forges de Clabecq in 1995. Its furnaces are due to fire up again next month, with less than half of its workforce of a year ago.

STEEL INDUSTRY • by Neil Buckley

## The shake-out continues

**The region regarded as Europe's steel powerhouse is regrouping**

When the blast furnaces towering over the river Sennete near Clabecq fell silent last December, few believed they would ever restart. The bankruptcy of 200-year-old Forges de Clabecq seemed an omen for the once-mighty Walloon steel industry, and the thousands of jobs it still supports.

Next month, the furnaces of Clabecq are due to fire up again. But the restart is symbolic: Clabecq is now under foreign control, with less than half its workforce of a year ago.

Wallonia's steel industry dates back to the French occupation of 1794-1814, when the demands of the Napoleonic war economy put Belgium on track to become the second industrialised country after Britain.

The enterprise of several Walloon families, financing from the Société Générale de Banque (now Société Générale de Belgique) and the steam engines of Englishman William Cockerill turned the valley of the Meuse and Sambre rivers - linking Liège, Charleroi and Mons - into Europe's steel powerhouse.

But competition from emerging lower-cost produc-

ers in eastern Europe and Asia has hit Wallonia's remaining manufacturers hard. Cockerill Sambre, western Europe's last big publicly-owned steelmaker which swallowed up many of the region's smaller groups, made a BFR50m loss last year after restructuring costs.

A year-long shake-out involving the loss of more than 2000 jobs, and a series of link-ups with partners, has left the future of several producers looking more certain. But it is a future not at independent Walloon groups, but as slimmed-down components of broader pan-European alliances.

The pattern was set last December, when attempts to create a Walloon super-group failed. Usinor Gustave Boël, the loss-making family-controlled steelmaker, and Cockerill Sambre broke off alliance talks.

"There was simply no industrial complementarity," says one Belgian steel analyst.

In fact, Cockerill was interested in one of UGB's two arms, the profitable Fabrique de Fer de Mauberge, just over the border in France.

But it was not interested in UGB's other arm at La Louvière, near Charleroi, a loss-making integrated steelmaker producing 1.5m tonnes a year.

But within days UGB had another partner - Hoogovens,

of the Netherlands. While La Louvière's blast furnaces were antiquated, its rolling mills were modern but under-utilised. Hoogovens, with a surplus of semi-finished products, saw the opportunity to use the mills.

The result was the creation in February of HB Holding, a 50-50 joint venture between Hoogovens and UGB, with a BFR4.25bn cash injection from the Dutch group, BFR1.5bn from UGB's shareholders, and BFR500m from the Walloon region's steel investment arm.

The cost, however, was the loss of 1,200 jobs at La Louvière's blast furnaces closed.

By summer, it was Forges de Clabecq's turn. The loss-making and debt-laden plant, 30km south of Brussels, closed in December after the European Commission refused the Walloon region's request to pump BFR1.5bn of state aid into it.

After months of refusal by unions and their pugnacious Marxist leader Roberto D'Orazio, to countenance any rescue plan that would not save all 1,800 jobs, workers eventually voted to accept a re-launch of the plant by Dufco, the Italian-Swiss steel trader, with little over 800 jobs.

Last month, Fabrique de Fer de Charleroi, or Fafer, continued the run of steel marriages. Fafer was profitable, but small - producing 200,000 tonnes of specialised, premium products last year.

An internal working group

feared a hostile takeover or being squeezed out of the market by the emerging European giants.

It counted buyers, and found Usinor of France, which last month bought 50.7 per cent of Fafer and announced intentions to acquire 100 per cent in a deal worth BFR10m. All 1,000 jobs will be safeguarded.

The final marriage candidate is Cockerill Sambre itself. The group returned to profit in the first half of 1997, and is implementing a restructuring plan aimed at knocking BFR100m of annual costs - partly through cutting 2,000 of its 10,000 jobs.

Its east German subsidiary, Ekostahl, acquired in 1995, is also expected to make its first profit next year. The German group gives Cockerill both a lower-cost production capacity, and a gateway into the eastern European market.

But analysts suggest that, having dropped to seventh-largest producer in Europe after the link-ups of Germany's Thyssen and Krupp, Luxembourg's Arbed and Spain's CSI, and Hoogovens and Boël, Cockerill must make a further alliance if it wants to retain its clout.

Jean Gandiois, Cockerill's chairman, has made his views clear.

"I will retire in 1999, and I will feel happier if I don't leave Cockerill Sambre all alone," he says.

An internal working group

will complete a year-long study into Cockerill's future next month, and recommend whether it should seek a partner.

Who might be candidates? Hoogovens and British Steel say they are not interested. But Francis Mer, chairman of Usinor, has made overtures.

If Cockerill Sambre decides to look for a partner, I do not see why we should not be that partner," he says. Analysts name Riva of Italy as another potential suitor.

Cockerill's problem, however, could be the 7.7 per cent stake held by Wallonia.

Investors or alliance partners might not accept any deal which left Cockerill publicly-controlled. But Wallonia will almost certainly seek guarantees on job preservation which could tie Cockerill's hands in negotiations.

What could be difficult alliance talks are likely to begin early next year. Their outcome will be crucial to determining in what kind of shape the Walloon steel industry enters its third century.

The alliance is aimed at accelerating development of the human voice as an interface in a broad range of applications from personal computer software to Internet browsing.

It has had a profound effect on Lernout & Hauspie's shares which began trading at \$12 when the company floated two years ago, moved into the \$20s this year and, after the Microsoft alliance, went beyond \$50.

The increase is justified, say Lernout's supporters, by a company that constantly outperforms expectations and has an exponential growth record.

Lernout's latest results, for the third quarter to September 30 showed a 225 per cent increase in revenues to \$27.9m. Although a spate of acquisitions accounts for some of the increase, income per share rose to \$0.26 per share from \$0.10 per share for the third quarter of 1996.

Analysts expect it to make revenues of about \$35m to \$38m this year. Lernout & Hauspie has

dual headquarters in Ieper, Belgium, and Burlington, Massachusetts, and is the creation of two Belgian entrepreneurs, Jo Lernout and Pal Hanspie.

Lernout, a former executive of Wang Laboratories had an idea for a voice-mail that would listen to voice commands rather than touch-tone pad instructions. He took it to Hanspie, a former accountant who designed tax-planning software and together they founded L&H with \$400,000 in equity and a \$300,000 bank loan.

L&H is now quoted on the Nasdaq stock market in the US and Easdaq, its equivalent in Europe and employs 750 people. A share price of \$50 puts the value of the company at about \$1bn.

Other Flanders companies are benefiting from its success. About a dozen companies around Ieper specialise in speech linguistics and are developing technologies under licence from Lernout.

Market analysts believe the world speech processing industry is set for steady growth because of its potential application to a wide variety of industries. One estimate forecasts a growth in the market from \$600m in 1996 to \$7bn in 2000.

Mr Gaston Bastiaens, a former executive at Philips and Apple computers who is now L&H's chief executive, says he expects the technology to show up in everything from video recorders to cappuccino makers. The market is taking off because of the availability of high performance, low cost digital single processors which facilitate speech recognition, he says.

As an example L&H technology will next year be used in a car navigation systems which enables

drivers to talk to their cars. Says Mr Bastiaens: "You know where you are, say Berkeley Square, but you want to get to Trafalgar Square. You ask the car and it says take the next right. But there's a road block there so the car gives you different instructions." This is achieved by embedded technology in the car which communicates with a satellite.

In another application - the one that interests Microsoft - people can talk to their computer.

Instructions are given by voice rather than hand, thus doing away with the need for a mouse and keyboard. This means for example that in word processing computer operators are able to articulate instructions about changing type fonts and re-ordering tables, rather than punch them in.

Other companies active in speech technology include IBM and Dragon Systems. Mr Bastiaens believes Lernout has a competitive edge because it offers such a wide range of services. These span from speech compression, text-to-speech and automatic speech recognition facilities - all in the company's core division - to dictation and simple translation services.

Following recent acquisitions, Lernout employs 230 translators and has a further 1,200 available for contract. It is one of the few companies in the field to have developed products in as many as 20 different languages.

Lernout's management will have to work hard to ensure new employees are assimilated successfully.

There are no signs of problems yet however and investors are concentrating on the positive.

Michael Smith

TELECOMMUNICATIONS • by Michael Smith

## War of spoken words

**Belgacom is slimming down to its fighting weight in anticipation of an open market**

Preparations for market liberalisation at telecoms operator Belgacon leave no room for doubt. Staff have been told they must "get combat ready".

John Goossens, chief executive, says he wants staff to awaken to the fact that, from January 1, 1998, they will be at war in the voice telephony market as well as other sectors already opened to competition.

The effects of battle have already been felt in the company. In the 18 months to December 1996, Belgacon has shed a quarter of its staff and given notice to those that are left that they must provide customers with a much improved service.

There will be further change, and possibly pain, ahead. With the government still finalising details of how it intends to liberalise the voice telephony market, most potential competitors are keeping details of their plans to themselves. But few doubt that companies like BT of the UK, France Telecom and KPN of the Netherlands - either individually or in partnerships - will challenge Belgacon's monopoly. "Everybody and his cousin will be here," says Mr Goossens.

The battle for market share is expected to start slowly with most competitors restricting their initial challenge to the lucrative business market. But Belgacon will face growing competition for household accounts in Flanders from Telenet Vlaanderen, a consortium of cable TV operators and US West, the US telecoms group.

Telenet expects to be able to offer its services to 60 per cent of Belgian homes by the year 2002. It is building its

own broadband network rather than exercising its right to use the incumbent monopoly's system.

In the business market, Worldcom, the US operator currently vying with GTE for control of fellow US group MCI in one of the world's biggest takeover battles, is also a challenger.

Worldcom has formed a joint venture with Coditel, the cable TV operator owned by Belgian utility group Tractebel, to construct a fibre-optic network in Brussels. It plans to offer cheap international voice and data transmission, mainly to financial groups and international companies, and has been connecting clients since July - including the Brussels Bourse.

EU nations agreed in the early 1990s to open up telecommunications markets to competition as part of the drive for a single market. Belgacon has thus had plenty of time to prepare.

The government's sale of a 49.5 per cent stake in the company to a consortium including Ameritech of Chicago has helped inject some private sector rigour into a company that was once a byword for bureaucracy and inefficiency.

Mr Goossens says Ameritech and its consortium partners, TeleDanmark and Singapore Telecom, have played a crucial role in Belgacon's development. Ameritech last month bought a 42 per cent stake in Tele Danmark and Mr Goossens expects it will lift its Belgacon stake, too, if the government is willing to sell.

Mr Goossens, a former Alcatel executive, was appointed chief executive three years ago and identified five priorities.

Apart from exhoring staff to be "combat ready", he wanted the company to aspire to world class efficiency, to "innovate for growth", to become more professional with a better qualified staff and to



John Goossens: aspiring to world class efficiency

resource functions.

Of the 20,000 or so employees who will be left by the end of next year, 5,200 are being retrained for different functions.

Belgacon is moving into new areas, such as security - Belgacon Alert Services, a subsidiary offering alarms for households and businesses will be up and running from January 1 - and is boosting its presence overseas through ventures in, for example, France and Russia.

But it is in the core telecoms business that the biggest changes are taking place.

It is only a few years ago that Belgians faced waits of three months for installation of a telephone service. Now the wait is down to two days in 80 per cent of cases and, from next year, the company will offer a month's free sub-

scription for every day they fail to install a new service within a specified period.

Analysts applaud Mr Goossens' achievements. But they point out that Belgacon came from a low efficiency base and believe the company still faces difficulties finding off loads into its staff cuts.

In spite of the staff cuts, the company is hiring 2,000 new employees to improve information, commercial, financial and human

resource functions.

James Downie, telecoms analyst at ABN Amro Hoare Govett, expects interconnection charges to Belgacon's network to be relatively low for its rivals. "This means new entrants will not have to set up new networks."

"Belgium will be attractive to outside operators because Belgacon still has fairly high prices for long distance and international calls."

BT says Belgium is "definitely a country we are looking at" but stresses that it would not make final decisions until the government had decided on a regulatory framework.

Analysts say it would be surprising if France Telecom stood aloof from the fray since it has already shown interest through involvement in Mobistar, which won Belgium's second mobile phone licence last year and now claims about a quarter of the market.

Another challenger will be KPN in conjunction with Unisource, a consortium linking it with Telia of Sweden and SwissCom. KPN is already providing data communications for businesses in Belgium.

Telenet, too, is offering business services and so, starts with a big advantage in the household market. The 17 cable TV operators which partly own it are already well established among potential customers. In Flanders, 95 per cent of households have cable TV, one of the highest penetrations in the world.

The European Union and certainly the European Economic Area is the biggest single market in the world. Direct access to this wealth of opportunity is one good reason why so many international companies have already set up in Belgium. As host country of the European Union and major international trade and governmental organisations, it is indeed the ideal decision centre for Pan European business.

There are other reasons, of course: Belgium's strategic location, its political stability, an outstanding transport and communications network, whereas its highly skilled and motivated workforce has earned Belgium a proud productivity record.

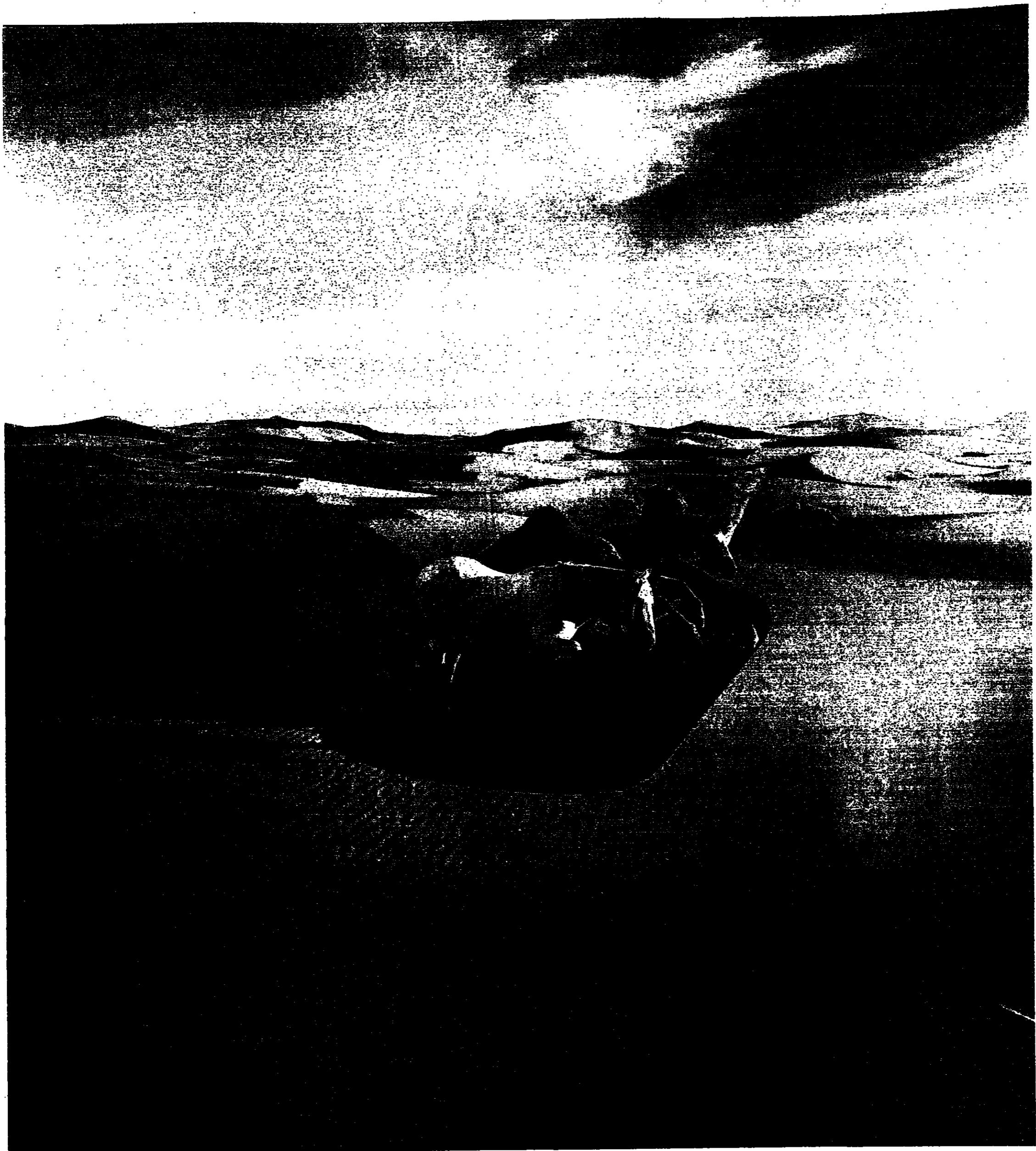
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## Come to Belgium. Conquer Europe.



Belgium is a country with a rich history and culture, and its people are known for their friendliness and hospitality. The country is also a major player in the European Union and has a strong economy. It is a great place to do business, with a well-educated and motivated workforce, excellent infrastructure, and a stable political environment. The Belgian government is actively promoting foreign investment and offers various incentives and support programs for companies that invest in the country. Overall, Belgium is a great place to live and work, and it is a great place to do business.



## FORTIS AT WORK ON A PRODUCTIVE FUTURE

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